

As adopted by Town Meeting on March 6, 2019

TOWN OF JAFFREY, NEW HAMPSHIRE
PROPOSED BUDGET FOR THE YEAR 2019

Town Function	2018 Adopted	2018 Actual	2019 Dept Req	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Manager	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
EXECUTIVE	247,223	240,013	251,004	3,781	1.53%	250,330	3,107	1.3%	250,330	3,107	1.26%
ELECTION & REGISTRATION	82,899	76,094	84,171	1,272	1.53%	84,701	1,802	2.2%	84,701	1,802	2.17%
FINANCE ADMINISTRATION	238,871	240,269	249,577	10,706	4.48%	250,377	11,506	4.8%	250,377	11,506	4.82%
JUDICIAL & LEGAL	20,000	15,180	20,000	0	0.00%	20,000	0	0.0%	20,000	0	0.00%
PERSONNEL ADMINISTRATION	693,724	633,907	605,382	(15,845)	-2.28%	687,546	(6,178)	-0.9%	687,546	(6,178)	-0.89%
GENERAL GOVERNMENT BLDGS	29,635	42,971	32,443	2,808	9.48%	30,793	1,158	3.9%	30,793	1,158	3.91%
INSURANCE-PROPERTY & LIAB	43,503	41,694	45,346	1,843	4.24%	45,346	1,843	4.24%	45,346	1,843	4.24%
BUILDING INSPECTION	76,337	72,128	77,882	1,545	2.02%	77,882	1,545	2.02%	77,882	1,545	2.02%
HEALTH	1,787	1,732	1,787	0	0.00%	1,787	0	0.00%	1,787	0	0.00%
WELFARE	127,900	78,174	127,900	0	0.00%	127,900	0	0.00%	117,900	(10,000)	-7.82%
PATRIOTIC PURPOSES	3,500	3,472	3,500	0	0.00%	3,500	0	0.00%	3,500	0	0.00%
CONSERVATION	475	451	475	0	0.00%	475	0	0.00%	475	0	0.00%
DEBT SERVICE	399,351	385,141	382,576	(16,775)	-4.20%	382,576	(16,775)	-4.20%	382,576	(16,775)	-4.20%
RECREATION	264,289	240,660	291,291	27,002	10.22%	270,451	6,162	2.33%	270,451	6,162	2.33%
FIRE	357,083	362,532	378,513	21,430	6.00%	370,133	13,050	3.65%	370,133	13,050	3.65%
EMERGENCY MANAGEMENT	57,264	57,212	58,774	1,510	2.64%	58,774	1,510	2.64%	58,774	1,510	2.64%
LIBRARY	275,282	273,483	299,393	24,111	8.76%	296,093	20,811	7.56%	296,093	20,811	7.56%
PLANNING & ZONING	75,982	72,051	77,116	1,134	1.49%	77,598	1,616	2.1%	77,598	1,616	2.10%
ECONOMIC DEVELOPMENT	33,233	32,062	33,757	524	1.58%	34,046	813	2.45%	34,046	813	2.45%
PROPERTY RECORDS	73,756	74,472	81,057	7,301	9.90%	78,957	5,201	7.1%	78,957	5,201	7.05%
HIGHWAY	903,531	872,991	1,027,958	124,427	13.77%	982,808	79,277	8.77%	982,808	79,277	8.77%
BRIDGES	12,001	5,403	7,001	(5,000)	-41.66%	7,001	(5,000)	-41.66%	7,001	(5,000)	-41.66%
STREET LIGHTING	36,000	46,276	30,000	(6,000)	-16.67%	30,000	(6,000)	-16.67%	30,000	(6,000)	-16.67%
RECYCLING/TRANSFER STATION	338,429	321,317	363,744	25,315	7.48%	363,244	24,815	7.33%	363,244	24,815	7.33%
PARKS & COMMONS	29,126	29,412	29,751	625	2.15%	29,751	625	2.15%	29,751	625	2.15%
CEMETERIES	24,951	24,952	27,761	2,810	11.26%	27,761	2,810	11.3%	27,761	2,810	11.26%
POLICE	1,422,370	1,390,542	1,475,863	53,493	3.76%	1,467,463	45,093	3.17%	1,467,463	45,093	3.17%
PROSECUTION	110,979	107,544	112,915	1,936	1.74%	112,915	1,936	1.74%	112,915	1,936	1.74%
ANIMAL CONTROL	600	531	625	25	4.17%	625	25	4.17%	625	25	4.17%
CAPITAL OUTLAY	541,000	523,149	645,000	104,000	19.22%	527,900	(13,100)	-2.42%	527,900	(13,100)	-2.42%
TOTAL OPERATING BUDGET	6,521,081	6,265,814	6,822,562	373,978	5.73%	6,698,733	177,652	2.72%	6,688,733	167,652	2.57%
TOTAL WATER BUDGET	965,969	823,343	950,912	(15,057)	-1.56%	950,912	(15,057)	-1.56%	950,912	(15,057)	-1.56%
TOTAL SEWER BUDGET	1,916,565	1,866,490	2,028,591	112,026	5.85%	2,028,591	112,026	5.85%	2,028,591	112,026	5.85%
TOWN WARRANT ARTICLES	1,255,201	1,249,959	4,889,441	3,634,240	289.53%	4,737,117	3,481,916	277.40%	4,737,161	3,481,960	277.40%
TOTAL APPROPRIATIONS	10,658,816	10,205,606	14,691,505	4,105,186	38.51%	14,415,353	3,756,537	35.24%	14,405,397	3,746,581	35.15%



EXECUTIVE

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4130-1-110	Town Manager Salary	94,000	93,708	96,000	2,000	2.1%	96,000	2,000	2.1%	96,000	2,000	2.1%
01-4130-1-115	Staff Salaries	63,831	63,531	65,104	1,273	2.0%	65,104	1,273	2.0%	65,104	1,273	2.0%
01-4130-1-130	Selectmen Salaries	6,300	6,300	6,300	0	0.0%	6,300	0	0.0%	6,300	0	0.0%
01-4130-1-140	Administration Overtime	2,367	1,225	2,414	47	2.0%	1,610	(757)	-32.0%	1,610	(757)	-32.0%
01-4130-1-220	Social Security/Medicare	12,737	13,002	12,991	254	2.0%	12,930	193	1.5%	12,930	193	1.5%
01-4130-1-230	Retirement	18,230	18,097	18,437	207	1.1%	18,346	116	0.6%	18,346	116	0.6%
01-4130-1-240	Education/Training	4,500	2,694	4,500	0	0.0%	4,500	0	0.0%	4,500	0	0.0%
01-4130-1-280	Travel/Mileage	1,000	937	1,000	0	0.0%	1,200	200	20.0%	1,200	200	20.0%
01-4130-1-341	Cellphone	800	536	800	0	0.0%	600	(200)	-25.0%	600	(200)	-25.0%
01-4130-2-330	Consulting	1,500	375	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
01-4130-2-341	Telephone	3,750	3,447	3,750	0	0.0%	3,750	0	0.0%	3,750	0	0.0%
01-4130-2-390	Advertising/Legal Notices	3,000	1,478	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
01-4130-2-440	Misc Rental/Leases	8,460	8,568	8,460	0	0.0%	9,564	1,104	13.0%	9,564	1,104	13.0%
01-4130-2-550	Town Report	4,800	4,440	4,800	0	0.0%	3,800	(1,000)	-20.8%	3,800	(1,000)	-20.8%
01-4130-2-560	Dues & Memberships	5,500	4,864	5,500	0	0.0%	5,726	226	4.1%	5,726	226	4.1%
01-4130-2-610	Gen Supplies & Oper Exp	3,500	3,609	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%
01-4130-2-620	Office Supplies	6,000	4,443	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
01-4130-2-625	Postage	4,000	6,177	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
01-4130-2-630	Office/Misc Equip & Maint	500	289	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4130-2-670	Books/Publications	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4130-2-810	Volunteer Dinner	2,348	2,294	2,348	0	0.0%	2,300	(48)	-2.0%	2,300	(48)	-2.0%
Total Executive		247,223	240,013	251,004	3,781	1.5%	250,330	3,107	1.3%	250,330	3,107	1.3%



ELECTION & REGISTRATION

Acct No.	Town Function	2018			2019			2019			2019		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4140-1-120	Deputy Town Clerk/Assistant	8,769	8,165	8,934	165	1.9%	8,934	165	1.9%	8,934	165	1.9%	
01-4140-1-130	Town Clerk	50,867	46,157	51,884	1,017	2.0%	51,884	1,017	2.0%	51,884	1,017	2.0%	
01-4140-1-131	Supervisors Salaries	1,600	1,600	1,600	0	0.0%	1,600	0	0.0%	1,600	0	0.0%	
01-4140-1-132	Vital Statistics	100	100	100	0	0.0%	100	0	0.0%	100	0	0.0%	
01-4140-1-220	Social Security/Medicare	4,692	4,786	4,783	91	1.9%	4,813	121	2.6%	4,813	121	2.6%	
01-4140-1-230	Retirement	5,851	5,789	5,850	(1)	0.0%	5,850	(1)	0.0%	5,850	(1)	0.0%	
01-4140-1-240	Education/Training	1,000	399	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%	
01-4140-1-280	Travel/Mileage	100	116	100	0	0.0%	100	0	0.0%	100	0	0.0%	
01-4140-1-560	Dues/Membership	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%	
01-4140-1-610	Gen Supplies/Operating Exp	3,000	1,509	3,000	0	0.0%	3,500	500	16.7%	3,500	500	16.7%	
01-4140-1-625	Postage	1,500	861	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%	
01-4140-2-301	Election Workers	1,000	1,666	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%	
01-4140-2-390	Election Ad/Legal Notices	320	123	320	0	0.0%	320	0	0.0%	320	0	0.0%	
01-4140-2-610	Election Supplies/Expenses	4,000	4,825	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%	
Total Election & Registration		82,899	76,094	84,171	1,272	1.5%	84,701	1,802	2.2%	84,701	1,802	2.2%	



FINANCE

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4150-1-110	Staff Salaries	113,439	116,048	119,618	6,179	5.4%	119,618	6,179	5.4%	119,618	6,179	5.4%
01-4150-1-121	Deputy Tax Collector	500	500	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4150-1-130	Treasurer Stipend	3,264	3,364	3,529	265	8.1%	3,529	265	8.1%	3,529	265	8.1%
01-4150-1-132	Budget Clerk	1,300	597	1,300	0	0.0%	1,300	0	0.0%	1,300	0	0.0%
01-4150-1-220	Social Security/Medicare	9,051	9,027	9,558	507	5.6%	9,558	507	5.6%	9,558	507	5.6%
01-4150-1-230	Retirement	10,579	10,383	10,484	(95)	-0.9%	10,484	(95)	-0.9%	10,484	(95)	-0.9%
01-4150-1-240	Education/Training	750	1,095	1,250	500	66.7%	1,250	500	66.7%	1,250	500	66.7%
01-4150-1-280	Travel/Mileage	600	145	600	0	0.0%	600	0	0.0%	600	0	0.0%
01-4150-1-340	Bank Services/Fees	50	6	50	0	0.0%	50	0	0.0%	50	0	0.0%
01-4150-2-301	Auditing Services	20,500	20,500	20,500	0	0.0%	20,500	0	0.0%	20,500	0	0.0%
01-4150-2-330	Flex Plan Admin/Consulting	400	483	450	50	12.5%	450	50	12.5%	450	50	12.5%
01-4150-2-342	Registry Fees/Tax Billing	7,000	7,179	7,200	200	2.9%	7,200	200	2.9%	7,200	200	2.9%
01-4150-2-560	Dues/Memberships	150	245	250	100	66.7%	250	100	66.7%	250	100	66.7%
01-4150-6-330	IT Contracted Services	24,888	24,088	24,888	0	0.0%	24,888	0	0.0%	24,888	0	0.0%
01-4150-6-341	IT Internet/Web Services	10,700	11,798	11,700	1,000	9.3%	11,700	1,000	9.3%	11,700	1,000	9.3%
01-4150-6-342	IT S/Ware Support/Upgr/License	20,200	22,324	22,200	2,000	9.9%	23,000	2,800	13.9%	23,000	2,800	13.9%
01-4150-6-610	IT General Supplies/Expenses	500	384	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4150-6-615	IT Hardware Purchase	15,000	12,103	15,000	0	0.0%	15,000	0	0.0%	15,000	0	0.0%
Total Finance		238,871	240,269	249,577	10,706	4.5%	250,377	11,506	4.8%	250,377	11,506	4.8%



JUDICIAL AND LEGAL

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4153-5-320	Legal Services	20,000	15,180	20,000	0	0.0%	20,000	0	0.0%	20,000	0	0.0%
	Total Judicial & Legal	20,000	15,180	20,000	0	0.0%	20,000	0	0.0%	20,000	0	0.0%



PERSONNEL ADMINISTRATION

Acct No.	Town Function	2018			2019			2019			2019		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4155-2-210	Health Insurance	593,675	531,334	567,190	(26,485)	-4.5%	576,346	(17,329)	-2.9%	576,346	(17,329)	-2.9%	
01-4155-2-211	Dental Insurance	24,321	27,730	26,939	2,618	10.8%	27,446	3,125	12.8%	27,446	3,125	12.8%	
01-4155-2-215	Life Insurance	3,990	3,311	3,254	(736)	-18.4%	3,258	(732)	-18.3%	3,258	(732)	-18.3%	
01-4155-2-216	Short-term Disability	7,904	7,999	7,999	95	1.2%	7,999	95	1.2%	7,999	95	1.2%	
01-4155-2-217	Workers Compensation	60,954	60,952	69,801	8,847	14.5%	69,801	8,847	14.5%	69,801	8,847	14.5%	
01-4155-2-218	Unemployment	2,880	2,581	2,696	(184)	-6.4%	2,696	(184)	-6.4%	2,696	(184)	-6.4%	
Total Personnel Admin		693,724	633,907	605,382	(15,845)	-2.3%	687,546	(6,178)	-0.9%	687,546	(6,178)	-0.9%	



GENERAL GOVERNMENT BUILDINGS

Acct No.	Town Function	2018			2019			2019			2019		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4194-1-360	T.O. Cleaning Contract	6,885	6,885	7,023	138	2.0%	7,023	138	2%	7,023	138	2%	
01-4194-1-410	T.O. Electricity	4,500	5,713	5,500	1,000	22.2%	5,500	1,000	22%	5,500	1,000	22%	
01-4194-1-411	T.O. Heating	3,000	3,185	3,000	0	0.0%	3,000	0	0%	3,000	0	0%	
01-4194-1-412	T.O. Water and Sewer	850	540	850	0	0.0%	850	0	0%	850	0	0%	
01-4194-1-430	T.O. Repairs/Maintenance	10,000	22,354	10,000	0	0.0%	9,000	(1,000)	-10%	9,000	(1,000)	-10%	
01-4194-7-341	M.H. Telephone/Alarm	1,050	2,179	2,620	1,570	149.5%	1,970	920	88%	1,970	920	88%	
01-4194-7-360	M.H. Post-Event Cleaning	1,750	825	1,750	0	0.0%	1,750	0	0%	1,750	0	0%	
01-4194-7-410	M.H. Electricity	600	413	600	0	0.0%	600	0	0%	600	0	0%	
01-4194-7-412	M.H. Water and Sewer	500	628	600	100	20.0%	600	100	20%	600	100	20%	
01-4194-7-430	M.H. Repairs/Maintenance	500	249	500	0	0.0%	500	0	0%	500	0	0%	
Total Gen Govt Buildings		29,635	42,971	32,443	2,808	9.5%	30,793	1,158	3.9%	30,793	1,158	3.9%	



INSURANCE

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4196-4-520	General Liability Insurance	31,274	29,465	32,634	1,360	4.3%	32,634	1,360	4%	32,634	1,360	4%
01-4196-4-521	Property/Vehicle Insurance	12,229	12,229	12,712	483	3.9%	12,712	483	4%	12,712	483	4%
	Total Insurance	43,503	41,694	45,346	1,843	4.2%	45,346	1,843	4.2%	45,346	1,843	4.2%



BUILDING INSPECTION

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4240-1-110	Building Inspector Salary	59,193	57,295	60,362	1,169	2.0%	60,362	1,169	2.0%	60,362	1,169	2.0%
01-4240-1-190	Travel Allowance	2,500	2,288	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
01-4240-1-220	Social Security/Medicare	4,528	3,787	4,809	281	6.2%	4,809	281	6.2%	4,809	281	6.2%
01-4240-1-230	Retirement	6,736	6,833	6,806	70	1.0%	6,806	70	1.0%	6,806	70	1.0%
01-4240-1-240	Education/Training	1,500	1,108	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
01-4240-1-290	Uniforms	150	77	150	0	0.0%	150	0	0.0%	150	0	0.0%
01-4240-1-550	Printing	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4240-1-560	Dues/Membership	630	655	655	25	4.0%	655	25	4.0%	655	25	4.0%
01-4240-1-610	Gen Supplies/Oper Expenses	500	86	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4240-1-670	Books/Periodicals	500	0	500	0	0.0%	500	0	0.0%	500	0	0.0%
Total Building Inspection		76,337	72,128	77,882	1,545	2.0%	77,882	1,545	2.0%	77,882	1,545	2.0%



HEALTH

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4411-1-120	Health Officer Stipend	1,400	1,400	1,400	0	0.0%	1,400	0	0.0%	1,400	0	0.0%
01-4411-1-220	Social Security/Medicare	107	107	107	0	0.0%	107	0	0.0%	107	0	0.0%
01-4411-1-240	Education/Training	105	105	105	0	0.0%	105	0	0.0%	105	0	0.0%
01-4411-1-280	Travel/Mileage	125	120	125	0	0.0%	125	0	0.0%	125	0	0.0%
01-4411-1-610	Gen Supplies/Expenses	50	0	50	0	0.0%	50	0	0.0%	50	0	0.0%
	Total Health	1,787	1,732	1,787	0	0.0%	1,787	0	0.0%	1,787	0	0.0%



WELFARE

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
WELFARE ADMINISTRATION												
01-4441-1-120	Administration Stipend	11,550	11,550	11,550	0	0.0%	11,550	0	0.0%	11,550	0	0.0%
01-4441-1-240	Education/Training	100		100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4441-1-280	Travel/Mileage	100		100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4441-1-620	Supplies	150		150	0	0.0%	150	0	0.0%	150	0	0.0%
	Total Administration	11,900	11,550	11,900	0	0.0%	11,900	0	0.0%	11,900	0	0.0%
WELFARE DIRECT ASSISTANCE												
01-4442-1-680	General Assistance	110,000	65,836	110,000	0	0.0%	110,000	0	0.0%	100,000	(10,000)	-9.1%
01-4442-1-690	Heating Assistance	6,000	789	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
	Total Direct Assistance	116,000	66,624	116,000	0	0.0%	116,000	0	0.0%	106,000	(10,000)	-8.6%
TOTAL WELFARE		127,900	78,174	127,900	0	0.0%	127,900	0	0.0%	117,900	(10,000)	-7.8%



PATRIOTIC PURPOSES

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4583-1-610	Events/Supplies/Expenses	3,500	3,472	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%
Total Patriotic Purposes		3,500	3,472	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%



CONSERVATION

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4619-1-560	Conservation	475	451	475	0	0.0%	475	0	0.0%	475	0	0.0%
Total Conservation		475	451	475	0	0.0%	475	0	0.0%	475	0	0.0%



DEBT SERVICES

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
PRINCIPAL - LONG TERM NOTES												
01-4711-1-984	Principal Water Bonds	48,327	41,252	49,599	1,272	2.6%	49,599	1,272	2.6%	49,599	1,272	2.6%
01-4711-1-985	Principal Sewer Bonds	170,273	170,273	174,957	4,684	2.8%	174,957	4,684	2.8%	174,957	4,684	2.8%
01-4711-3-980	Principal Capital Leases	48,000	48,000	48,000	0	0.0%	48,000	0	0.0%	48,000	0	0.0%
	Total Principal LTN	266,600	259,526	272,556	5,956	2.2%	272,556	5,956	2.2%	272,556	5,956	2.2%
INTEREST & ADMIN FEES - LONG TERM NOTE:												
01-4721-1-984	Interest Water Bonds	12,759	10,870	5,753	(7,006)	-54.9%	5,753	(7,006)	-54.9%	5,753	(7,006)	-54.9%
01-4721-1-985	Interest Sewer Bonds	73,348	73,348	69,041	(4,307)	-5.9%	69,041	(4,307)	-5.9%	69,041	(4,307)	-5.9%
01-4721-1-986	Water Admin Fee	21,461	16,214	11,815	(9,646)	-44.9%	11,815	(9,646)	-44.9%	11,815	(9,646)	-44.9%
01-4721-1-987	Sewer Admin Fee	23,201	23,201	21,428	(1,773)	-7.6%	21,428	(1,773)	-7.6%	21,428	(1,773)	-7.6%
01-4721-3-981	Interest Capital Leases	1,982	1,982	1,983	1	0.1%	1,983	1	0.1%	1,983	1	0.1%
	Total Interest LTN	132,751	125,616	110,020	(22,731)	-17.1%	110,020	(22,731)	-17.1%	110,020	(22,731)	-17.1%
	Total Debt Services	399,351	385,141	382,576	(16,775)	-4.2%	382,576	(16,775)	-4.2%	382,576	(16,775)	-4.2%



RECREATION

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4520-1-110	Admin & Maintenance Salaries	117,563	115,226	118,612	1,049	0.9%	118,612	1,049	0.9%	118,612	1,049	0.9%
01-4520-1-120	Lifeguard Wages	30,197	24,168	32,603	2,406	8.0%	26,093	(4,104)	-13.6%	26,093	(4,104)	-13.6%
01-4520-1-122	Program Wages	30,610	24,842	46,973	16,363	53.5%	34,707	4,097	13.4%	34,707	4,097	13.4%
01-4520-1-190	Retirement/Stipends	2,664	2,592	3,016	352	13.2%	3,016	352	13.2%	3,016	352	13.2%
01-4520-1-220	Social Security/Medicare	13,645	12,627	15,161	1,516	11.1%	15,161	1,516	11.1%	15,161	1,516	11.1%
01-4520-1-230	Retirement	6,132	5,699	10,388	4,256	69.4%	10,388	4,256	69.4%	10,388	4,256	69.4%
01-4520-1-240	Education/Training	3,500	3,021	3,528	28	0.8%	3,528	28	0.8%	3,528	28	0.8%
01-4520-1-280	Travel/Mileage	1,000	1,094	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%
01-4520-1-290	Clothing Allowance	500	501	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4520-1-341	Telephone	1,758	1,308	1,344	(414)	-23.5%	1,980	222	12.6%	1,980	222	12.6%
01-4520-1-342	Software/Licenses	2,940	2,940	3,050	110	3.7%	3,050	110	3.7%	3,050	110	3.7%
01-4520-1-350	Lab Water Testing	600	450	600	0	0.0%	600	0	0.0%	600	0	0.0%
01-4520-1-355	Recruiting	1,100	501	1,062	(38)	-3.5%	1,062	(38)	-3.5%	1,062	(38)	-3.5%
01-4520-1-390	Advertising	540	334	540	0	0.0%	540	0	0.0%	540	0	0.0%
01-4520-1-410	Electricity	3,500	4,259	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%
01-4520-1-411	Heating	2,750	2,496	3,300	550	20.0%	3,300	550	20.0%	3,300	550	20.0%
01-4520-1-412	Water and Sewer	2,200	1,021	2,200	0	0.0%	2,200	0	0.0%	2,200	0	0.0%
01-4520-1-430	Facilities Repair/Maintenance	6,000	7,599	20,358	14,358	239.3%	20,358	14,358	239.3%	20,358	14,358	239.3%
01-4520-1-431	Vandalism	1	659	1	0	0.0%	1	0	0.0%	1	0	0.0%
01-4520-1-440	Misc Rentals/Leases	5,435	4,866	4,680	(755)	-13.9%	4,680	(755)	-13.9%	4,680	(755)	-13.9%
01-4520-1-560	Dues/Memberships	249	139	325	76	30.5%	325	76	30.5%	325	76	30.5%
01-4520-1-610	Program Equip/Supplies	3,140	3,222	1,850	(1,290)	-41.1%	1,850	(1,290)	-41.1%	1,850	(1,290)	-41.1%
01-4520-1-620	Office Supplies	1,200	420	1,000	(200)	-16.7%	1,000	(200)	-16.7%	1,000	(200)	-16.7%
01-4520-1-625	Postage	150	95	150	0	0.0%	150	0	0.0%	150	0	0.0%
01-4520-1-630	Office/Misc Equip/Maintenance	250	187	250	0	0.0%	250	0	0.0%	250	0	0.0%
01-4520-1-635	Gas/Oil	3,000	3,099	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
01-4520-1-650	Grounds Maintenance	21,165	14,465	9,800	(11,365)	-53.7%	7,100	(14,065)	-66.5%	7,100	(14,065)	-66.5%
01-4520-1-660	Vehicle Maintenance	2,500	2,830	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
Total Recreation		264,289	240,660	291,291	27,002	10.2%	270,451	6,162	2.3%	270,451	6,162	2.3%



FIRE DEPARTMENT

Acct No.	Town Function	2018	2018	2019	Amount	%	2019	Amount	%	2019	Amount	%
		Adopted	Actual	Dept Request	Increase (Decrease)	Increase (Decrease)	Town Mgr Request	Increase (Decrease)	Increase (Decrease)	BC	Increase (Decrease)	Increase (Decrease)
01-4220-1-110	Fire Chief Salary	87,013	87,013	88,753	1,740	2.0%	88,753	1,740	2%	88,753	1,740	2%
01-4220-1-120	Fire Call Wages	138,774	139,482	149,825	11,051	8.0%	145,000	6,226	4%	145,000	6,226	4%
01-4220-1-220	Social Security/Medicare	11,878	11,594	12,749	871	7.3%	12,115	237	2%	12,115	237	2%
01-4220-1-230	Retirement	27,748	27,748	27,505	(243)	-0.9%	27,505	(243)	-1%	27,505	(243)	-1%
01-4220-1-240	Education/Training	11,400	7,318	10,800	(600)	-5.3%	10,800	(600)	-5%	10,800	(600)	-5%
01-4220-1-290	Protective Clothing	25,000	30,505	25,000	0	0.0%	25,000	0	0%	25,000	0	0%
01-4220-1-350	Firefighter Physicals	7,580	366	7,580	0	0.0%	7,580	0	0%	7,580	0	0%
01-4220-2-341	Telephone	2,750	2,782	2,940	190	6.9%	2,940	190	7%	2,940	190	7%
01-4220-2-342	S/Ware Supp/Upgr/License	2,790	3,160	2,790	0	0.0%	2,790	0	0%	2,790	0	0%
01-4220-2-410	Electricity	6,000	7,721	7,500	1,500	25.0%	7,200	1,200	20%	7,200	1,200	20%
01-4220-2-411	Heating	3,600	5,624	5,721	2,121	58.9%	5,100	1,500	42%	5,100	1,500	42%
01-4220-2-412	Water and Sewer	1,200	1,364	1,200	0	0.0%	1,200	0	0%	1,200	0	0%
01-4220-2-430	Bldg Repairs/Maintenance	4,000	4,237	4,000	0	0.0%	4,000	0	0%	4,000	0	0%
01-4220-2-620	Office Supplies	1,000	750	1,000	0	0.0%	1,000	0	0%	1,000	0	0%
01-4220-2-630	Radio Eq/Communications	4,500	3,153	4,500	0	0.0%	4,500	0	0%	4,500	0	0%
01-4220-2-635	Gas/Oil	3,200	4,435	4,000	800	25.0%	4,000	800	25%	4,000	800	25%
01-4220-2-640	Cleaning Supplies	650	398	650	0	0.0%	650	0	0%	650	0	0%
01-4220-2-660	Vehicle Maintenance	8,000	14,966	10,000	2,000	25.0%	8,000	0	0%	8,000	0	0%
01-4220-2-665	Misc Eq/Replacement	10,000	9,917	12,000	2,000	20.0%	12,000	2,000	20%	12,000	2,000	20%
Total Fire Department		357,083	362,532	378,513	21,430	6.0%	370,133	13,050	3.7%	370,133	13,050	3.7%



EMERGENCY MANAGEMENT

Acct No.	Town Function	2018			2019			2019			2019		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4290-1-120	Director Stipend	1,500	1,500	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%	
01-4290-1-220	Social Security/Medicare	115	115	115	0	0.0%	115	0	0.0%	115	0	0.0%	
01-4290-1-240	Education/Training	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%	
01-4290-1-340	Fire Mutal Aid Dispatch	53,931	53,931	55,441	1,510	2.8%	55,441	1,510	2.8%	55,441	1,510	2.8%	
01-4290-1-341	Telephone/Code Red	1,667	1,667	1,667	0	0.0%	1,667	0	0.0%	1,667	0	0.0%	
01-4290-1-610	Gen Supplies/Oper Expenses	50	0	50	0	0.0%	50	0	0.0%	50	0	0.0%	
Total Emerg. Management		57,264	57,212	58,774	1,510	2.6%	58,774	1,510	2.6%	58,774	1,510	2.6%	



LIBRARY

Acct No.	Town Function	2018			2019			2019			2019		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4550-1-110	Salaries	177,366	164,473	190,896	13,530	7.6%	190,896	13,530	7.6%	190,896	13,530	7.6%	
01-4550-1-190	Retirement Stipends	1,881	1,881	1,901	20	1.1%	1,901	20	1.1%	1,901	20	1.1%	
01-4550-1-220	Social Security/Medicare	13,568	11,406	14,604	1,036	7.6%	14,604	1,036	7.6%	14,604	1,036	7.6%	
01-4550-1-230	Retirement (FT)	15,917	14,063	15,892	(25)	-0.2%	15,892	(25)	-0.2%	15,892	(25)	-0.2%	
01-4550-1-240	Education, Dues, Profess	700	767	700	0	0.0%	700	0	0.0%	700	0	0.0%	
01-4550-1-280	Mileage	300	100	300	0	0.0%	300	0	0.0%	300	0	0.0%	
01-4550-2-300	Programming	1,000	1,175	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%	
01-4550-2-341	Telephone	1,500	1,262	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%	
01-4550-2-342	Tec (ILS, Hardware, Soft)	3,600	12,635	4,250	650	18.1%	4,250	650	18.1%	4,250	650	18.1%	
01-4550-2-360	Cleaning Contract	12,500	12,496	12,500	0	0.0%	12,500	0	0.0%	12,500	0	0.0%	
01-4550-2-410	Electricity	8,000	12,236	11,400	3,400	42.5%	11,400	3,400	42.5%	11,400	3,400	42.5%	
01-4550-2-411	Heating	4,000	4,629	6,300	2,300	57.5%	4,000	0	0.0%	4,000	0	0.0%	
01-4550-2-412	Water and Sewer	1,000	1,096	1,200	200	20.0%	1,100	100	10.0%	1,100	100	10.0%	
01-4550-2-430	Bldg Repairs/Maintenance	4,000	4,503	5,900	1,900	47.5%	5,500	1,500	37.5%	5,500	1,500	37.5%	
01-4550-2-561	Marketing	150	105	150	0	0.0%	150	0	0.0%	150	0	0.0%	
01-4550-2-610	Gen Supplies/Oper Expenses	3,900	4,684	5,000	1,100	28.2%	4,500	600	15.4%	4,500	600	15.4%	
01-4550-2-625	Postage	200	73	200	0	0.0%	200	0	0.0%	200	0	0.0%	
01-4550-2-630	Office/Misc Equip/Maintenance	1,200	1,478	1,200	0	0.0%	1,200	0	0.0%	1,200	0	0.0%	
01-4550-2-670	Print & Digital Collection	24,500	24,422	24,500	0	0.0%	24,500	0	0.0%	24,500	0	0.0%	
Total Library		275,282	273,483	299,393	24,111	8.8%	296,093	20,811	7.6%	296,093	20,811	7.6%	



PLANNING AND ZONING

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	2019 Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4191-1-110	Planning Admin & Zoning Salary	48,373	48,471	49,343	970	2.0%	49,749	1,376	3%	49,749	1,376	3%
01-4191-1-140	Overtime	1,157	1,278	1,181	24	2.1%	1,181	24	2%	1,181	24	2%
01-4191-1-220	Social Security/Medicare	3,789	3,693	3,865	76	2.0%	3,896	107	3%	3,896	107	3%
01-4191-1-230	Retirement	5,637	5,648	5,697	60	1.1%	5,742	105	2%	5,742	105	2%
01-4191-1-240	Education/Training	700	591	700	0	0.0%	700	0	0%	700	0	0%
01-4191-1-330	Consulting Fees	1,000	0	1,000	0	0.0%	1,000	0	0%	1,000	0	0%
01-4191-1-331	Plan Update	5,000	2,700	5,000	0	0.0%	5,000	0	0%	5,000	0	0%
01-4191-1-332	Mapping Project	450	250	450	0	0.0%	450	0	0%	450	0	0%
01-4191-1-342	Filing Fees	100	21	100	0	0.0%	100	0	0%	100	0	0%
01-4191-1-390	AD/Legal Notices	2,000	1,938	2,000	0	0.0%	2,000	0	0%	2,000	0	0%
01-4191-1-550	Printing	100	20	100	0	0.0%	100	0	0%	100	0	0%
01-4191-1-560	RPC Membership	5,926	5,926	5,930	4	0.1%	5,930	4	0%	5,930	4	0%
01-4191-1-620	Office Supplies	300	292	300	0	0.0%	300	0	0%	300	0	0%
01-4191-1-625	Postage	1,000	1,021	1,000	0	0.0%	1,000	0	0%	1,000	0	0%
01-4191-1-670	Books/Publications	450	200	450	0	0.0%	450	0	0%	450	0	0%
Total Planning & Zoning		75,982	72,051	77,116	1,134	1.5%	77,598	1,616	2.1%	77,598	1,616	2.1%



ECONOMIC DEVELOPMENT

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4652-1-120	Director Wages	23,005	22,893	23,466	461	2.0%	23,709	704	3.1%	23,709	704	3.1%
01-4652-1-220	Social Security/Medicare	1,760	1,695	1,795	35	2.0%	1,814	54	3.1%	1,814	54	3.1%
01-4652-1-230	Retirement	2,618	2,605	2,646	28	1.1%	2,673	55	2.1%	2,673	55	2.1%
01-4652-1-240	Education/Training	400	399	400	0	0.0%	400	0	0.0%	400	0	0.0%
01-4652-1-330	Economic Dev/Marketing	5,000	4,095	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
01-4652-1-560	Dues/Membership	350	375	350	0	0.0%	350	0	0.0%	350	0	0.0%
01-4652-1-620	Office Supplies	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%
Total Economic Development		33,233	32,062	33,757	524	1.6%	34,046	813	2.4%	34,046	813	2.4%



PROPERTY RECORDS

Acct No.	Town Function	2018			2019			2019			2019		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4152-1-120	Property Records Clerk	10,031	9,941	10,234	203	2.0%	10,234	203	2.0%	10,234	203	2.0%	
01-4152-1-220	Social Security/Medicare	767	751	783	16	2.1%	783	16	2.1%	783	16	2.1%	
01-4152-1-230	Retirement	1,142	1,188	1,154	12	1.1%	1,154	12	1.1%	1,154	12	1.1%	
01-4152-1-240	Education/Training	50	158	200	150	300.0%	200	150	300.0%	200	150	300.0%	
01-4152-2-314	Assessing Services	52,451	53,319	54,024	1,573	3.0%	54,024	1,573	3.0%	54,024	1,573	3.0%	
01-4152-2-330	CS Current Use Release	100	0	100	0	0.0%	0	(100)	-100.0%	0	(100)	-100.0%	
01-4152-2-342	S/Ware Support/Upgr/License	5,840	5,670	11,112	5,272	90.3%	9,112	3,272	56.0%	9,112	3,272	56.0%	
01-4152-2-391	Map Maintenance	3,175	3,250	3,250	75	2.4%	3,250	75	2.4%	3,250	75	2.4%	
01-4152-2-610	General Supplies/Oper Expense	200	197	200	0	0.0%	200	0	0.0%	200	0	0.0%	
Total Property Records		73,756	74,472	81,057	7,301	9.9%	78,957	5,201	7.1%	78,957	5,201	7.1%	



HIGHWAY - DEPARTMENT OF PUBLIC WORKS

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
HIGHWAY ADMINISTRATION												
01-4311-1-110	Administration Salaries	126,266	127,249	128,775	2,509	2.0%	128,775	2,509	2.0%	128,775	2,509	2.0%
01-4311-1-115	Crew Wages	325,215	306,820	334,790	9,575	2.9%	334,790	9,575	2.9%	334,790	9,575	2.9%
01-4311-1-140	Crew Overtime	45,000	47,269	45,000	0	0.0%	45,000	0	0.0%	45,000	0	0.0%
01-4311-1-190	Duty Pay	2,340	2,250	2,340	0	0.0%	2,340	0	0.0%	2,340	0	0.0%
01-4311-1-220	Social Security/Medicare	38,820	36,073	38,924	104	0.3%	38,924	104	0.3%	38,924	104	0.3%
01-4311-1-230	Retirement	56,789	55,174	57,052	263	0.5%	57,052	263	0.5%	57,052	263	0.5%
01-4311-1-240	Education/Training	750	255	750	0	0.0%	750	0	0.0%	750	0	0.0%
01-4311-1-280	Travel/Mileage	500	399	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4311-1-290	Clothing Allowance	2,750	2,244	2,750	0	0.0%	2,750	0	0.0%	2,750	0	0.0%
01-4311-1-341	Telephone	3,400	4,210	3,400	0	0.0%	3,400	0	0.0%	3,400	0	0.0%
01-4311-1-355	Drug/Alcohol Testing	500	581	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4311-1-360	Cleaning Contract	2,200	2,340	2,200	0	0.0%	2,200	0	0.0%	2,200	0	0.0%
01-4311-1-390	Advertising	500	1,393	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4311-1-410	Electricity	7,849	9,390	7,850	1	0.0%	8,000	151	1.9%	8,000	151	1.9%
01-4311-1-411	Heating	7,000	6,325	7,000	0	0.0%	7,000	0	0.0%	7,000	0	0.0%
01-4311-1-412	Water and Sewer	2,800	2,027	2,700	(100)	-3.6%	2,700	(100)	-3.6%	2,700	(100)	-3.6%
01-4311-1-430	Bldg Repairs/Maintenance	5,000	4,392	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
01-4311-1-560	Dues/Membership	300	323	325	25	8.3%	325	25	8.3%	325	25	8.3%
01-4311-1-610	Operating Expenses	3,000	1,968	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
01-4311-1-620	Office Supplies	1,200	1,337	1,200	0	0.0%	1,200	0	0.0%	1,200	0	0.0%
01-4311-1-625	Postage	100	99	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4311-1-630	Office/Misc Equip/Maintenance	1,500	624	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
01-4311-1-640	Cleaning Supplies	1	99	1	0	0.0%	1	0	0.0%	1	0	0.0%
Total Highway Administration		633,780	612,842	646,157	12,377	2.0%	646,307	12,527	2.0%	646,307	12,527	2.0%



HIGHWAY - DEPARTMENT OF PUBLIC WORKS

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
HIGHWAY OPERATIONS												
01-4312-2-490	Contr Svcs - Tree Removal	3,000	0	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
01-4312-2-491	Contr Svcs - Summer Maint	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
01-4312-2-492	Contr Svcs - Winter Maint	30,000	26,959	31,000	1,000	3.3%	31,000	1,000	3.3%	31,000	1,000	3.3%
01-4312-2-493	Contr Svcs - Shim/Seal	20,000	0	30,000	10,000	50.0%	30,000	10,000	50.0%	30,000	10,000	50.0%
01-4312-2-495	Contr Svcs - Gen/Misc	4,500	2,876	4,500	0	0.0%	4,500	0	0.0%	4,500	0	0.0%
01-4312-2-630	Tools/Equipment	3,000	381	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
01-4312-2-635	Gas/Oil	30,000	42,704	35,000	5,000	16.7%	35,000	5,000	16.7%	35,000	5,000	16.7%
01-4312-2-660	Vehicle Maintenance	60,000	54,049	65,000	5,000	8.3%	60,000	0	0.0%	60,000	0	0.0%
01-4312-2-680	Road Salt	85,000	98,557	112,500	27,500	32.4%	112,500	27,500	32.4%	112,500	27,500	32.4%
01-4312-2-681	Winter Sand	15,000	18,615	20,000	5,000	33.3%	20,000	5,000	33.3%	20,000	5,000	33.3%
01-4312-2-682	Cold Patch	4,250	7,034	5,000	750	17.6%	5,000	750	17.6%	5,000	750	17.6%
01-4312-2-683	Street Signs/Paint	5,000	2,724	45,300	40,300	806.0%	5,000	0	0.0%	5,000	0	0.0%
01-4312-2-684	Sidewalk Repairs	10,000	6,250	27,500	17,500	175.0%	27,500	17,500	175.0%	27,500	17,500	175.0%
Total Highway Operations		269,751	260,149	381,801	112,050	41.5%	336,501	66,750	24.7%	336,501	66,750	24.7%
TOTAL HIGHWAY AND STREETS		903,531	872,991	1,027,958	124,427	13.8%	982,808	79,277	8.8%	982,808	79,277	8.8%
BRIDGES												
01-4313-1-495	Bridge Inspection/Repairs	10,000	3,000	5,000	(5,000)	-50.0%	5,000	(5,000)	-50.0%	5,000	(5,000)	-50.0%
01-4313-2-310	Dam Engineering Contract	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
01-4313-2-495	Dam Inspection/Permit	2,000	2,403	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%
Total Bridges		12,001	5,403	7,001	(5,000)	-41.7%	7,001	(5,000)	-42%	7,001	(5,000)	-42%
STREET LIGHTING												
01-4316-3-410	Street Light Electricity/Conversion	36,000	46,276	30,000	(6,000)	-16.7%	30,000	(6,000)	-17%	30,000	(6,000)	-17%
Total Street Lighting		36,000	46,276	30,000	(6,000)	-16.7%	30,000	(6,000)	-17%	30,000	(6,000)	-17%



RECYCLING CENTER/TRANSFER STATION

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
RECYCLING/TRANSFER ADMINISTRATION												
01-4321-1-110	Wages	128,575	115,171	120,010	(8,565)	-6.7%	120,010	(8,565)	-6.7%	120,010	(8,565)	-6.7%
01-4321-1-140	Overtime	1,000	1,159	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%
01-4321-1-190	Retirement Stipend	4,881	4,881	4,932	51	1.0%	4,932	51	1.0%	4,932	51	1.0%
01-4321-1-220	Social Security/Medicare	10,191	7,498	9,448	(743)	-7.3%	9,448	(743)	-7.3%	9,448	(743)	-7.3%
01-4321-1-230	Retirement	5,532	6,288	5,704	172	3.1%	5,704	172	3.1%	5,704	172	3.1%
01-4321-1-240	Education/Training	400	1,055	400	0	0.0%	400	0	0.0%	400	0	0.0%
01-4321-1-290	Clothing Allowance	1,500	1,720	1,500	0	0.0%	1,000	(500)	-33.3%	1,000	(500)	-33.3%
01-4321-2-341	Telephone	350	346	350	0	0.0%	350	0	0.0%	350	0	0.0%
01-4321-2-410	Electricity	2,800	3,732	3,300	500	17.9%	3,300	500	17.9%	3,300	500	17.9%
01-4321-2-412	Water and Sewer	2,150	0	850	(1,300)	-60.5%	850	(1,300)	-60.5%	850	(1,300)	-60.5%
01-4321-2-430	Bldg Repair/Maintenance	2,000	60	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%
01-4321-2-435	Grounds Maintenance	1,500	1,045	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
01-4321-2-440	Misc. Rentals/Leases	1,250	0	1,000	(250)	-20.0%	1,000	(250)	-20.0%	1,000	(250)	-20.0%
01-4321-2-610	Gen Supplies/Oper Expenses	3,500	3,054	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%
01-4321-2-630	Equip Purchase/Maintenance	1,750	5,354	2,500	750	42.9%	2,500	750	42.9%	2,500	750	42.9%
01-4321-2-635	Gas/Oil/Propane	1,300	1,819	2,000	700	53.8%	2,000	700	53.8%	2,000	700	53.8%
01-4321-2-720	Building Construction	2,000	0	5,000	3,000	150.0%	5,000	3,000	150.0%	5,000	3,000	150.0%
	Total Recyc/Transfer Admin	170,679	153,182	164,994	(5,685)	-3.3%	164,494	(6,185)	-3.6%	164,494	(6,185)	-3.6%
RECYCLING/TRANSFER SOLID WASTE DISPOSAL												
01-4324-1-490	Transportation/Disposal	136,750	132,121	136,750	0	0.0%	136,750	0	0.0%	136,750	0	0.0%
01-4324-3-490	Miscellaneous Contracts	5,000	382	6,000	1,000	20.0%	6,000	1,000	20.0%	6,000	1,000	20.0%
	Total Recyc/Transfer Admin	141,750	132,503	142,750	1,000	0.7%	142,750	1,000	0.7%	142,750	1,000	0.7%
LANDFILL CLOSURE/CLEAN UP												
01-4325-1-310	Closure/Clean Up	26,000	35,632	56,000	30,000	115.4%	56,000	30,000	115.4%	56,000	30,000	115.4%
	Total Recyc/Transfer Admin	26,000	35,632	56,000	30,000	115.4%	56,000	30,000	115.4%	56,000	30,000	115.4%
TOTAL RECYCLING CENTER/TRANSFER STAT		338,429	321,317	363,744	25,315	7.5%	363,244	24,815	7.3%	363,244	24,815	7.3%



PARKS AND COMMONS

Acct No.	Town Function	2018		2019	Amount	%	2019	Amount	%	2019	Amount	%
		Adopted	Actual	Dept Request	Increase (Decrease)	Increase (Decrease)	Town Mgr Request	Increase (Decrease)	Increase (Decrease)	BC	Increase (Decrease)	Increase (Decrease)
01-4317-1-410	Electricity	500	354	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4317-1-411	Heating	1,400	1,792	1,400	0	0.0%	1,400	0	0.0%	1,400	0	0.0%
01-4317-1-412	Water and Sewer	150	395	150	0	0.0%	150	0	0.0%	150	0	0.0%
01-4317-1-430	Bldg Repair/Maintenance	700	807	700	0	0.0%	700	0	0.0%	700	0	0.0%
01-4317-1-435	Contr Svcs-Grounds Maint	25,500	25,500	26,250	750	2.9%	26,250	750	2.9%	26,250	750	2.9%
01-4317-1-630	Equipment Maintenance	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
01-4317-1-650	Tools/Equipment/Supplies	375	525	500	125	33.3%	500	125	33.3%	500	125	33.3%
01-4317-1-730	Reconstruction	500	38	250	(250)	-50.0%	250	(250)	-50.0%	250	(250)	-50.0%
Total Parks & Commons		29,126	29,412	29,751	625	2.1%	29,751	625	2.1%	29,751	625	2.1%



CEMETERIES

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4195-1-412	Water & Sewer	150	137	160	10	6.7%	160	10	7%	160	10	7%
01-4195-1-430	Building Repair/Maintenance	250	0	250	0	0.0%	250	0	0%	250	0	0%
01-4195-1-435	Contract Svcs-Grounds Maint	23,900	24,003	23,900	0	0.0%	23,900	0	0%	23,900	0	0%
01-4195-1-630	Equipment Maintenance	1	0	1	0	0.0%	1	0	0%	1	0	0%
01-4195-1-650	Tools/Equipment/Supplies	250	0	250	0	0.0%	250	0	0%	250	0	0%
01-4195-1-730	Reconstruction	400	812	3,200	2,800	700.0%	3,200	2,800	700%	3,200	2,800	700%
	Total Cemeteries	24,951	24,952	27,761	2,810	11.3%	27,761	2,810	11.3%	27,761	2,810	11.3%



POLICE DEPARTMENT

Acct No.	Town Function	2018			2019			2019			2019		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4210-1-110	Administration	240,920	235,699	244,669	3,749	1.6%	244,669	3,749	1.6%	244,669	3,749	1.6%	
01-4210-1-115	Police Officers	627,163	606,575	660,445	33,282	5.3%	660,445	33,282	5.3%	660,445	33,282	5.3%	
01-4210-1-121	Traffic Control/Xing Guards	18,820	16,337	16,711	(2,109)	-11.2%	16,711	(2,109)	-11.2%	16,711	(2,109)	-11.2%	
01-4210-1-140	Officer Overtime	80,000	68,282	80,000	0	0.0%	75,000	(5,000)	-6.3%	75,000	(5,000)	-6.3%	
01-4210-1-150	Officer Holiday	46,710	43,130	47,644	934	2.0%	47,644	934	2.0%	47,644	934	2.0%	
01-4210-1-220	Social Security/Medicare	22,987	18,436	21,448	(1,539)	-6.7%	21,448	(1,539)	-6.7%	21,448	(1,539)	-6.7%	
01-4210-1-230	Retirement	267,820	270,128	280,496	12,676	4.7%	279,496	11,676	4.4%	279,496	11,676	4.4%	
01-4210-1-240	Education/Training	4,000	2,990	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%	
01-4210-1-241	Fitness/Education Incentive	16,500	20,549	20,000	3,500	21.2%	19,000	2,500	15.2%	19,000	2,500	15.2%	
01-4210-1-280	Travel/Mileage	750	2,132	1,500	750	100.0%	1,500	750	100.0%	1,500	750	100.0%	
01-4210-1-290	Uniforms/Cleaning	4,000	4,417	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%	
01-4210-1-341	Telephone	4,000	3,432	4,000	0	0.0%	3,500	(500)	-12.5%	3,500	(500)	-12.5%	
01-4210-1-342	S/Ware Support/Upgr/License	11,600	12,287	13,400	1,800	15.5%	12,500	900	7.8%	12,500	900	7.8%	
01-4210-1-350	Defendant Testing	250	0	250	0	0.0%	250	0	0.0%	250	0	0.0%	
01-4210-1-355	Consulting Fees/Recruiting	750	316	500	(250)	-33.3%	500	(250)	-33.3%	500	(250)	-33.3%	
01-4210-1-360	Cleaning Contract	14,000	13,978	14,500	500	3.6%	14,500	500	3.6%	14,500	500	3.6%	
01-4210-1-410	Building Electricity	5,500	6,198	6,000	500	9.1%	6,000	500	9.1%	6,000	500	9.1%	
01-4210-1-411	Heating	4,000	3,069	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%	
01-4210-1-412	Water and Sewer	2,000	815	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%	
01-4210-1-430	Building Repairs/Maintenance	3,500	3,055	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%	
01-4210-1-440	Misc Rental/Leases	2,500	2,064	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%	
01-4210-1-550	Printing	600	2,844	600	0	0.0%	600	0	0.0%	600	0	0.0%	
01-4210-1-560	Dues/Memberships	800	1,152	800	0	0.0%	800	0	0.0%	800	0	0.0%	
01-4210-1-610	General Supplies/Oper Exp	9,000	7,234	8,000	(1,000)	-11.1%	8,000	(1,000)	-11.1%	8,000	(1,000)	-11.1%	
01-4210-1-620	Office Supplies	4,900	6,479	5,500	600	12.2%	5,500	600	12.2%	5,500	600	12.2%	
01-4210-1-625	Postage	1,300	896	1,000	(300)	-23.1%	1,000	(300)	-23.1%	1,000	(300)	-23.1%	
01-4210-1-630	Office/Misc Equip/Maintenance	4,000	5,107	4,300	300	7.5%	4,300	300	7.5%	4,300	300	7.5%	
01-4210-1-635	Gas/Oil	15,000	16,419	14,000	(1,000)	-6.7%	14,000	(1,000)	-6.7%	14,000	(1,000)	-6.7%	
01-4210-1-660	Vehicle Maintenance	8,000	14,577	9,000	1,000	12.5%	9,000	1,000	12.5%	9,000	1,000	12.5%	
01-4210-1-670	Books/Periodicals	1,000	1,946	1,100	100	10.0%	1,100	100	10.0%	1,100	100	10.0%	
Total Police Department		1,422,370	1,390,542	1,475,863	53,493	3.8%	1,467,463	45,093	3.2%	1,467,463	45,093	3.2%	



PROSECUTION

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4299-1-110	Salaries	90,632	90,142	92,430	1,798	2.0%	92,430	1,798	2.0%	92,430	1,798	2.0%
01-4299-1-220	Social Security/Medicare	6,933	6,868	7,071	138	2.0%	7,071	138	2.0%	7,071	138	2.0%
01-4299-1-240	Education/Training	600	0	600	0	0.0%	600	0	0.0%	600	0	0.0%
01-4299-1-280	Travel/Mileage	300	152	300	0	0.0%	300	0	0.0%	300	0	0.0%
01-4299-2-330	Contracted Services	1,070	251	1,070	0	0.0%	1,070	0	0.0%	1,070	0	0.0%
01-4299-2-341	Telephone	1,600	1,553	1,600	0	0.0%	1,600	0	0.0%	1,600	0	0.0%
01-4299-2-342	S/Ware Support/Upgr/License	400	0	400	0	0.0%	400	0	0.0%	400	0	0.0%
01-4299-2-440	Rent	4,044	4,044	4,044	0	0.0%	4,044	0	0.0%	4,044	0	0.0%
01-4299-2-560	Dues/Membership	900	890	900	0	0.0%	900	0	0.0%	900	0	0.0%
01-4299-2-610	Gen Supplies/Oper Expenses	480	520	480	0	0.0%	480	0	0.0%	480	0	0.0%
01-4299-2-620	Office Supplies	800	700	800	0	0.0%	800	0	0.0%	800	0	0.0%
01-4299-2-625	Postage	1,200	696	1,200	0	0.0%	1,200	0	0%	1,200	0	0.0%
01-4299-2-630	Office/Misc Eqt/Maintenance	750	386	750	0	0.0%	750	0	0%	750	0	0.0%
01-4299-2-670	Books/Publications	1,270	1,343	1,270	0	0.0%	1,270	0	0%	1,270	0	0.0%
Total Prosecution		110,979	107,544	112,915	1,936	1.7%	112,915	1,936	1.7%	112,915	1,936	1.7%



ANIMAL CONTROL

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4414-2-392	Dogs at Large/Transport	300	531	500	200	66.7%	500	200	66.7%	500	200	66.7%
01-4414-2-550	Printing	50	0	25	(25)	-50.0%	25	(25)	-50.0%	25	(25)	-50.0%
01-4414-2-610	Gen Supplies/Oper Expenses	250	0	100	(150)	-60.0%	100	(150)	-60.0%	100	(150)	-60.0%
	Total Animal Control	600	531	625	25	4.2%	625	25	4.2%	625	25	4.2%



CAPITAL OUTLAY

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
C.O. LAND AND IMPROVEMENTS												
01-4901-1-710	Land Purchase	0	0	0	0	0.0%		0	0.0%	0	0	0.0%
01-4901-1-730	Transfer Station Road Improv	0	0	0	0	0.0%		0	0.0%	0	0	0.0%
	Total Land & Improvements	0	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
C.O. MACHINERY, VEHICLES & OTHER												
01-4902-1-740	DPW Vehicles	0	0	0	0	0.0%	27,900	27,900	0.0%	27,900	27,900	0.0%
01-4902-1-742	Police Vehicles	41,000	39,923	0	(41,000)	0.0%	0	(41,000)	-100.0%	0	(41,000)	-100.0%
	Total Mach/Vehicles/Other	41,000	39,923	0	(41,000)	0.0%	27,900	(13,100)	0.0%	27,900	(13,100)	-32.0%
C.O. BUILDING AND IMPROVEMENTS												
01-4903-1-720	Municipal Bldg Improvement	0	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
	Total Buildings/Improvements	0	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
C.O. IMPROVEMENTS OTHER THAN BUILDINGS												
01-4909-1-730	Road Reconstruction	500,000	482,866	595,000	95,000	19.0%	470,000	(30,000)	-6.0%	470,000	(30,000)	-6.0%
01-4909-3-730	Bridges & Dams	0	360	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
01-4909-9-720	Other	0	0	50,000	50,000	#DIV/0!	30,000	30,000	#DIV/0!	30,000	30,000	#DIV/0!
	Total Improv Other Bldgs	500,000	483,226	645,000	145,000	29.0%	500,000	0	0.0%	500,000	0	0.0%
	Total Capital Outlay	541,000	523,149	645,000	104,000	19.2%	527,900	(13,100)	-2.4%	527,900	(13,100)	-2.4%



WATER DEPARTMENT

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
WATER ADMINISTRATION												
02-4331-1-110	Admin. Salaries	119,837	120,040	122,911	3,074	2.6%	122,911	3,074	2.6%	122,911	3,074	2.6%
02-4331-1-115	Crew Wages	133,967	114,039	129,829	(4,138)	-3.1%	129,829	(4,138)	-3.1%	129,829	(4,138)	-3.1%
02-4331-1-140	Crew Overtime	15,375	6,008	15,375	0	0.0%	15,375	0	0.0%	15,375	0	0.0%
02-4331-1-190	Crew Duty Pay	6,500	5,380	6,500	0	0.0%	6,500	0	0.0%	6,500	0	0.0%
02-4331-1-210	Health Insurance	74,283	67,410	68,992	(5,291)	-7.1%	68,992	(5,291)	-7.1%	68,992	(5,291)	-7.1%
02-4331-1-211	Dental Insurance	3,145	2,666	3,319	174	5.5%	3,319	174	5.5%	3,319	174	5.5%
02-4331-1-215	Life Insurance/AD&D	431	234	351	(80)	-18.7%	351	(80)	-18.6%	351	(80)	-18.6%
02-4331-1-220	Social Security/Medicare	21,309	22,166	21,008	(301)	-1.4%	21,008	(301)	-1.4%	21,008	(301)	-1.4%
02-4331-1-230	Retirement	31,163	27,593	30,344	(819)	-2.6%	30,344	(819)	-2.6%	30,344	(819)	-2.6%
02-4331-1-240	Education/Training	1,200	760	1,200	0	0.0%	1,200	0	0.0%	1,200	0	0.0%
02-4331-1-250	Unemployment	277	277	289	12	4.3%	289	12	4.3%	289	12	4.3%
02-4331-1-260	Workers' Compensation	5,771	5,770	6,607	836	14.5%	6,607	836	14.5%	6,607	836	14.5%
02-4331-1-280	Travel/Mileage	200	173	200	0	0.0%	200	0	0.0%	200	0	0.0%
02-4331-1-290	Clothing Allowance	920	686	900	(20)	-2.2%	900	(20)	-2.2%	900	(20)	-2.2%
02-4331-1-320	Legal Fees	1,500	0	15,000	13,500	900.0%	15,000	13,500	900.0%	15,000	13,500	900.0%
02-4331-1-341	Telephone/Alarms	6,100	6,375	6,100	0	0.0%	6,100	0	0.0%	6,100	0	0.0%
02-4331-1-342	Utility Billing	7,200	6,987	7,200	0	0.0%	7,200	0	0.0%	7,200	0	0.0%
02-4331-1-355	Drug/Alcohol Testing	300	0	300	0	0.0%	300	0	0.0%	300	0	0.0%
02-4331-1-390	Advertising	500	812	500	0	0.0%	500	0	0.0%	500	0	0.0%
02-4331-1-410	Electricity	50,188	50,982	51,000	812	1.6%	51,000	812	1.6%	51,000	812	1.6%
02-4331-1-411	Heating Fuel	6,500	6,471	7,000	500	7.7%	7,000	500	7.7%	7,000	500	7.7%
02-4331-1-412	Water and Sewer	30,000	18,799	28,000	(2,000)	-6.7%	28,000	(2,000)	-6.7%	28,000	(2,000)	-6.7%
02-4331-1-430	Building Maintenance	8,000	4,410	8,000	0	0.0%	8,000	0	0.0%	8,000	0	0.0%
02-4331-1-480	Rindge Taxes	8,000	7,640	8,000	0	0.0%	8,000	0	0.0%	8,000	0	0.0%
02-4331-1-560	Dues/Membership	2,200	2,028	2,200	0	0.0%	2,200	0	0.0%	2,200	0	0.0%
02-4331-1-620	Office Supplies	1,500	975	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
02-4331-1-625	Postage	400	99	200	(200)	-50.0%	200	(200)	-50.0%	200	(200)	-50.0%
02-4331-1-630	Office/Misc Equip/Maintenance	1,500	1,455	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
02-4331-1-635	Gas/Oil	3,500	4,142	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%
02-4331-1-650	Grounds Maintenance	2,000	1,058	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%
02-4331-1-660	Vehicle Maintenance	2,500	122	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
02-4331-1-670	Books/Publications	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
02-4331-4-520	General Liability Insurance	2,181	2,181	2,305	124	5.7%	2,305	124	5.7%	2,305	124	5.7%
02-4331-4-521	Property Insurance	2,097	2,097	2,156	59	2.8%	2,156	59	2.8%	2,156	59	2.8%
Total Water Administration		550,545	489,835	556,787	6,242	1.1%	556,787	6,242	1.1%	556,787	6,242	1.1%



WATER DEPARTMENT

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
WATER SERVICES/TREATMENT												
02-4332-2-310	Enginnering/Planning	50,000	63,449	77,000	27,000	54.0%	77,000	27,000	54.0%	77,000	27,000	54.0%
02-4332-2-350	Lab Testing	10,000	7,717	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%
02-4332-2-440	Contracted Services	18,000	17,295	18,000	0	0.0%	18,000	0	0.0%	18,000	0	0.0%
02-4332-2-495	Dam Regist/Repairs	1	0	250	249	24900.0%	250	249	24900.0%	250	249	24900.0%
02-4332-2-610	Field Supplies/Tools	5,000	3,506	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
02-4332-2-615	Lab Supplies/Equipment	5,000	4,935	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
02-4332-2-630	Field/Lab Equip Maintenance	3,000	791	2,500	(500)	-16.7%	2,500	(500)	-16.7%	2,500	(500)	-16.7%
02-4332-2-680	Meter Replacement	38,000	7,565	20,000	(18,000)	-47.4%	20,000	(18,000)	-47.4%	20,000	(18,000)	-47.4%
02-4332-2-681	Chemicals	70,000	63,080	70,000	0	0.0%	70,000	0	0.0%	70,000	0	0.0%
02-4332-2-730	Lines/System Repairs	25,000	14,014	25,000	0	0.0%	25,000	0	0.0%	25,000	0	0.0%
02-4332-2-732	Wells/Pump Station Maintenance	25,000	13,593	25,000	0	0.0%	25,000	0	0.0%	25,000	0	0.0%
	Total Water Service/Treatment	249,001	195,945	257,750	8,749	3.5%	257,750	8,749	3.5%	257,750	8,749	3.5%
	TOTAL WATER FUND OPERATIONS	799,546	685,780	814,537	14,991	1.9%	814,537	14,991	1.9%	814,537	14,991	1.9%
DEBT SERVICE												
02-4711-1-980	Bond Principal	97,620	83,254	100,701	3,081	3.2%	100,701	3,081	3.2%	100,701	3,081	3.2%
02-4721-1-981	Bond Interest	25,713	21,877	11,681	(14,032)	-54.6%	11,681	(14,032)	-54.6%	11,681	(14,032)	-54.6%
02-4721-1-982	Bond Administration Fee	43,086	32,432	23,989	(19,097)	-44.3%	23,989	(19,097)	-44.3%	23,989	(19,097)	-44.3%
	Total Debt Service	166,419	137,563	136,371	(30,048)	-18.1%	136,371	(30,048)	-18.1%	136,371	(30,048)	-18.1%
C.O. MACHINERY, VEHICLES & EQUIPMENT												
02-4902-1-740	C.O. Water Equip Purchase	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
02-4902-1-760	C.O. Water Vehicle Purchase	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
	Total C.O. Mach, Veh, Equip	2	0	2	0	0.0%	2	0	0.0%	2	0	0.0%
C.O. IMPROVEMENTS OTHER THAN BUILDINGS												
02-4909-2-730	C.O. Wtr Line Replace/Construct	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
02-4909-3-730	C.O. Wtr System Replacement	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
	Total Improv Other than Bldgs.	2	0	2	0	0.0%	2	0	0.0%	2	0	0.0%
	TOTAL WATER FUND	965,969	823,343	950,912	(15,057)	-1.6%	950,912	(15,057)	-1.6%	950,912	(15,057)	-1.6%



SEWER DEPARTMENT

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
SEWER ADMINISTRATION												
03-4326-1-110	Administration Salaries	113,031	112,972	115,743	2,712	2.4%	115,743	2,712	2.4%	115,743	2,712	2.4%
03-4326-1-115	Crew Wages	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-1-140	Hwy Crew Overtime	1,500	0	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
03-4326-1-190	Crew Duty Pay	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-1-210	Health Insurance	22,768	24,762	23,669	901	4.0%	23,669	901	4.0%	23,669	901	4.0%
03-4326-1-211	Dental Insurance	904	842	1,333	429	47.4%	1,333	429	47.4%	1,333	429	47.4%
03-4326-1-215	Life	165	139	136	(29)	-17.4%	136	(29)	-17.4%	136	(29)	-17.4%
03-4326-1-220	Social Security/Medicare	8,762	8,099	8,969	207	2.4%	8,969	207	2.4%	8,969	207	2.4%
03-4326-1-230	Retirement	6,976	12,360	13,542	6,566	94.1%	13,542	6,566	94.1%	13,542	6,566	94.1%
03-4326-1-240	Education/Training	100	75	100	0	0.0%	100	0	0.0%	100	0	0.0%
03-4326-1-250	Unemployment	334	334	348	14	4.2%	348	14	4.2%	348	14	4.2%
03-4326-1-260	Workers' Compensation	3,506	3,505	4,013	507	14.5%	4,013	507	14.5%	4,013	507	14.5%
03-4326-1-280	Travel/Mileage	150	77	150	0	0.0%	150	0	0.0%	150	0	0.0%
03-4326-1-290	Clothing Allowance	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-3-320	Legal Expense	5,000	0	2,500	(2,500)	-50.0%	2,500	(2,500)	-50.0%	2,500	(2,500)	-50.0%
03-4326-3-341	Telephone/Alarm Service	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-3-342	Utility Billing	7,200	6,987	7,200	0	0.0%	7,200	0	0.0%	7,200	0	0.0%
03-4326-3-390	Advertising	700	443	500	(200)	-28.6%	500	(200)	-28.6%	500	(200)	-28.6%
03-4326-3-410	Electricity	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-3-411	Heat	1	(750)	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-3-430	Building Maintenance	5,000	16,513	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
03-4326-3-440	Equipment Rental	1,000	180	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%
03-4326-3-495	Dam Regist/Repair	1	750	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-3-560	Dues/Membership	2,000	1,952	1,800	(200)	-10.0%	1,800	(200)	-10.0%	1,800	(200)	-10.0%
03-4326-3-620	Office Supplies	1,500	671	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
03-4326-3-625	Postage/Billing	500	56	250	(250)	-50.0%	250	(250)	-50.0%	250	(250)	-50.0%
03-4326-3-630	Equipment Maintenance	75,000	43,818	75,000	0	0.0%	75,000	0	0.0%	75,000	0	0.0%
03-4326-3-635	Gas/Oil	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-3-650	Grounds Maintenance	1	404	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-3-660	Vehicle Maintenance	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-3-670	Books/Periodicals	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4326-4-520	Gen Liability Insurance	2,909	2,909	3,048	139	4.8%	3,048	139	4.8%	3,048	139	4.8%
03-4326-4-521	Property Insurance	20,615	20,615	21,484	869	4.2%	21,484	869	4.2%	21,484	869	4.2%
Total Sewer Administration		279,631	257,714	288,796	9,165	3.3%	288,796	9,165	3.3%	288,796	9,165	3.3%



SEWER DEPARTMENT

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
SEWER SERVICES/TREATMENT												
03-4327-3-310	Consulting Engineers	10,000	25,762	7,500	(2,500)	-25.0%	7,500	(2,500)	-25.0%	7,500	-2,500	-25.0%
03-4327-3-330	Contracted Services	751,000	750,348	866,465	115,465	15.4%	866,465	115,465	15.4%	866,465	115,465	15.4%
03-4327-3-350	Lab Testing	250	0	100	(150)	-60.0%	100	(150)	-60.0%	100	-150	-60.0%
03-4327-3-490	Sludge/Grit Disposal	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4327-3-610	Field Supplies/Tools	500	0	250	(250)	-50.0%	250	(250)	-50.0%	250	-250	-50.0%
03-4327-3-615	Lab Supplies/Equipment	100	0	1	(99)	-99.0%	1	(99)	-99.0%	1	-99	-99.0%
03-4327-3-630	Field/Lab Equip Maintenance	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4327-3-680	Meter Replacement	20,000	6,420	20,000	0	0.0%	20,000	0	0.0%	20,000	0	0.0%
03-4327-3-681	Chemicals	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4327-3-730	Line Maintenance	30,000	19,826	25,000	(5,000)	-16.7%	25,000	(5,000)	-16.7%	25,000	-5,000	-16.7%
	Total Sewer Serv/Treatment	811,853	802,356	919,319	107,466	13.2%	919,319	107,466	13.2%	919,319	107,466	13.2%
INDUSTRIAL PRE-TREATMENT												
03-4329-2-310	Consulting Engineers	3,000	308	2,000	(1,000)	-33.3%	2,000	(1,000)	-33.3%	2,000	-1,000	-33.3%
03-4329-2-320	Legal Expenses	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4329-2-330	Lab Supplies/Equipment	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4329-2-350	Lab Testing	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
	Total Industrial Pretreatment	3,003	308	2,003	(1,000)	-33.3%	2,003	(1,000)	-33.3%	2,003	-1,000	-33.3%
DEBT SERVICE												
03-4711-1-980	Bond Principal	360,368	360,368	369,460	9,092	2.5%	369,460	9,092	2.5%	369,460	9,092	2.5%
03-4721-1-981	Bond Interest	146,670	146,670	137,416	(9,254)	-6.3%	137,416	(9,254)	-6.3%	137,416	-9,254	-6.3%
03-4721-1-982	Bond Administration Fee	45,038	45,038	41,595	(3,443)	-7.6%	41,595	(3,443)	-7.6%	41,595	-3,443	-7.6%
	Total Debt Service	552,076	552,075	548,471	(3,605)	-0.7%	548,471	(3,605)	-0.7%	548,471	-3,605	-0.7%
C.O. MACHINERY, VEHICLES & EQUIPMENT												
03-4902-1-720	C.O. Bldg	50,000	39,625	50,000	0	0.0%	50,000	0	0.0%	50,000	0	0.0%
03-4902-1-730	C.O. Pump Station Improv	20,000	17,840	20,000	0	0.0%	20,000	0	0.0%	20,000	0	0.0%
03-4902-1-740	C.O. SWR Equip Purchase	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
03-4902-1-760	C.O. SWR Vehicle Purchase	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
	Total C.O. Mach,Veh. Equip	70,002	57,465	70,002	0	0.0%	70,002	0	0.0%	70,002	0	0.0%
C.O. IMPROVEMENTS OTHER THAN BUILDING:												
03-4909-2-730	C.O. SWR Line Constr/Rehab	200,000	196,572	200,000	0	0.0%	200,000	0	0.0%	200,000	0	0.0%
	Total CO Other than Bldgs	200,000	196,572	200,000	0	0.0%	200,000	0	0.0%	200,000	0	0.0%
TOTAL SEWER FUND		1,916,565	1,866,490	2,028,591	112,026	5.8%	2,028,591	112,026	5.8%	2,028,591	112,026	5.8%



WARRANT ARTICLES

2018 Art #	Purpose	2018 Adopted	2018 Expended	2019 Art #	Purpose	Dept Req/ Capital Improvement	Town Manager	Budget Committee	
6	Bond/Lease Payoff	\$600,424	\$600,424	3	Water Line Replacement	\$2,840,000	\$2,840,000	\$2,840,000	Offset 100% by bond
7	DPW Union	\$10,298	\$10,298	24	Sidewalk Improvement Grant Match	\$803,617	\$803,617	\$803,617	Offset 80% by grant
9	Police Union	\$13,413	\$13,413	7	Highway Equipment Capital Reserve	\$215,000	\$160,000	\$160,000	
13	Highway Equipment Capital Reserve	\$138,000	\$138,000	8,9,10	Highway Equipment Acquisition from CRF	\$231,600	\$344,000	\$273,820	
14	Highway Dump Truck	\$154,000	\$153,758	11	Town Office Capital Reserve	\$50,000	\$50,000	\$50,000	
15	Town Office Capital Reserve	\$50,000	\$50,000	12	Fire Dept. Capital Reserve	\$60,000	\$60,000	\$60,000	
16	Fire Dept. Capital Reserve	\$60,000	\$60,000	13	Fire Maintenance - Hose 1	\$30,000	\$30,000	\$30,000	
17	Fire Rescue Boat	\$28,000	\$28,000	14	TIF Capital Reserve	\$40,000	\$40,000	\$40,000	
18	TIF Capital Reserve	\$40,000	\$40,000	15	Land Acquisition Capital Reserve	\$5,000	\$5,000	\$5,000	
19	Land Acquisition Capital Reserve	\$5,000	\$5,000	16	Cemetery Tree Capital Reserve	\$1,000	\$1,000	\$1,000	
20	Cemetery Tree Capital Reserve	\$1,000	\$1,000	17	Gravestone Restoration Capital Reserve	\$1,000	\$1,000	\$1,000	
21	Gravestone Restoration Capital Reserve	\$1,000	\$1,000	18	Meetinghouse Trust Fund	\$3,000	\$3,000	\$3,000	
22	Meetinghouse Trust Fund	\$3,000	\$3,000	19	Municipal Building Maintenance Capital	\$300,000	\$200,000	\$200,000	
23	Municipal Building Maintenance Capital	\$1,000	\$1,000	20	Bridge Rehabilitation Capital Reserve	\$120,000	\$120,000	\$120,000	
24	Bridge Rehabilitation Capital Reserve	\$50,000	\$50,000	21	Police Cruiser Capital Reserve		\$50,000	\$50,000	
25	Broadband Feasibility Study	\$5,000	\$0	22	Police Cruiser Acquisition	\$60,000	\$0	\$0	
				23	School Street Complete Streets Design	\$29,500	\$29,500	\$0	
Subtotal		\$1,160,135	\$1,154,893	Subtotal		\$4,789,717	\$4,737,117	\$4,637,437	

2018 Art #	Petition Warrant Articles	2018 Adopted	2018 Expended	2019 Art #	Petition Warrant Articles	Petition Request		Budget Committee
26	Jaffrey-Rindge Memorial Ambulance	\$30,000	\$30,000	25	Jaffrey-Rindge Memorial Ambulance	\$30,000	Level	\$30,000
27	Home HealthCare, Hospice, Comm Service	\$17,000	\$17,000	26	Home HealthCare, Hospice, Comm Service	\$17,000	Level	\$17,000
28	Monadnock Early Learning	\$8,000	\$8,000	27	Monadnock Community Early Learning	\$8,000	Level	\$8,000
29	The Community Kitchen	\$9,000	\$9,000	28	The Community Kitchen	\$9,500	Inc \$500	\$9,500
30	Monadnock Family Service	\$6,821	\$6,821	29	Monadnock Family Service	\$6,821	Level	\$6,821
31	Southwester Community Services	\$5,931	\$5,931	30	Southwester Community Services	\$4,989	Dec \$942	\$4,989
32	Jaffrey Civic Center	\$3,500	\$3,500	31	Jaffrey Civic Center	\$4,000	Inc \$500	\$4,000
33	Community Volunteer Transportation	\$2,000	\$2,000	32	Community Volunteer Transportation	\$2,000	Level	\$2,000
34	The River Center	\$1,500	\$1,500	33	The River Center	\$1,500	Level	\$1,500
35	Hundred Nights Inc	\$400	\$400	34	Hundred Nights Inc	\$2,500	Inc \$2,100	\$2,500
36	Reality Check	\$10,914	\$10,914	35	Reality Check	\$10,914	Level	\$10,914
				36	Contoocook Lake Preservation Association	\$2,500	New	\$2,500
Subtotal		\$95,066	\$95,066	Subtotal		\$99,724	\$0	\$99,724
Total		\$1,255,201	\$1,249,959	Total		\$4,889,441	\$4,737,117	\$4,737,161

DOWNTOWN TIFD

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Increase (Decrease)	% Increase (Decrease)	2019 BC	Increase (Decrease)	% Increase (Decrease)
06-6651-1-120	Administration	7,668	7,631	7,822	154	2.0%	7,903	235	3.1%	7,903	235	3.1%
06-6651-1-210	Health Insurance	920	964	916	(4)	-0.4%	916	(4)	-0.4%	916	(4)	-0.4%
06-6651-1-211	Dental Insurance	72	60	51	(21)	-29.6%	51	(21)	-29.2%	51	(21)	-29.2%
06-6651-1-215	Life	12	10	10	(2)	-15.0%	10	(2)	-16.7%	10	(2)	-16.7%
06-6651-1-220	Social Security/Medicare	587	565	598	11	1.9%	605	18	3.1%	605	18	3.1%
06-6651-1-230	Retirement	873	868	882	9	1.0%	891	18	2.1%	891	18	2.1%
06-6651-1-250	Unemployment	7	7	8	1	14.3%	8	1	14.3%	8	1	14.3%
06-6651-1-260	Workers' Compensation	1	1	2	1	100.0%	2	1	100.0%	2	1	100.0%
06-6651-1-330	Team Jaffrey	30,000	30,000	30,000	0	0.0%	30,000	0	0.0%	30,000	0	0.0%
06-6653-1-330	Economic Dev/Marketing	3,000	556	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
06-6711-1-980	Comm Field Bond Principal	15,000	15,000	15,000	0	0.0%	15,000	0	0.0%	15,000	0	0.0%
06-6721-1-980	Comm Field Bond Interest	4,307	4,307	3,557	(750)	-17.4%	3,557	(750)	-17.4%	3,557	(750)	-17.4%
06-6721-1-981	D/T Infrastructure Capital Reserve	40,000	40,000	40,000	0	0.0%	40,000	0	0.0%	40,000	0	0.0%
06-6903-1-722	Community Field	4,000	3,221	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
06-6909-1-731	Elite Laundry	40,000	30,121	40,000	0	0.0%	40,000	0	0.0%	40,000	0	0.0%
06-6909-1-732	Downtown Improvements	35,000	33,416	35,000	0	0.0%	35,000	0	0.0%	35,000	0	0.0%
06-6909-1-733	Traffic/Rd Enhance	10,000	532	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%
Total Downtown TIFD		191,447	167,259	190,846	(601)	-0.3%	190,943	(504)	-0.3%	190,943	(504)	-0.3%



STONE BRIDGE TIFD

Acct No.	Town Function	2018 Adopted	2018 Actual	2019 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
10-6652-1-120	Administrator Salary	7,668	7,631	7,822	154	2.0%	7,903	235	3.1%	7,903	235	3.1%
10-6652-1-210	Health Insurance	920	964	916	(4)	-0.4%	916	(4)	-0.4%	916	(4)	-0.4%
10-6652-1-211	Dental Insurance	73	60	51	(22)	-30.5%	51	(22)	-30.1%	51	(22)	-30.1%
10-6652-1-215	Life	12	10	10	(2)	-15.0%	10	(2)	-16.7%	10	(2)	-16.7%
10-6652-1-220	Social Security/Medicare	587	565	598	11	1.9%	605	18	3.1%	605	18	3.1%
10-6652-1-230	Retirement	873	868	882	9	1.0%	891	18	2.1%	891	18	2.1%
10-6652-1-250	Unemployment	7	7	7	0	0.0%	7	0	0.0%	7	0	0.0%
10-6652-1-260	Workers' Compensation	1	1	1	0	0.0%	1	0	0.0%	1	0	0.0%
10-6653-1-330	Economic Dev/Marketing	3,000	1,566	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
10-6711-1-980	Bond Principal - Bridge	35,000	35,000	35,000	0	0.0%	35,000	0	0.0%	35,000	0	0.0%
10-6711-1-981	Bond Principal - Wtr Main	40,000	40,000	40,000	0	0.0%	40,000	0	0.0%	40,000	0	0.0%
10-6721-1-980	Bond Interest - Bridge	7,000	7,000	5,250	(1,750)	-25.0%	5,250	(1,750)	-25.0%	5,250	(1,750)	-25.0%
10-6721-1-981	Bond Interest - Wtr Main	29,455	29,455	27,215	(2,240)	-7.6%	27,215	(2,240)	-7.6%	27,215	(2,240)	-7.6%
Total Stone Bridge TIFD		124,596	123,127	120,752	(3,844)	-3.1%	120,849	(3,747)	-3.0%	120,849	(3,747)	-3.0%



**TOWN OF JAFFREY, NEW HAMPSHIRE
ANTICIPATED REVENUE FOR THE YEAR 2019**

Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 BC	Amount Increase (Decrease)	% Increase (Decrease)
LAND USE CHANGE TAX	1,500	16,750	1,500	0	0.0%	1,500	0	0.0%
TIMBER TAX	11,500	14,222	11,500	0	0.0%	11,500	0	0.0%
OTHER TAXES	230,000	209,000	210,000	(20,000)	-8.7%	210,000	(20,000)	-8.7%
INTEREST & PENALTIES ON TAXES	130,000	87,085	78,000	(52,000)	-40.0%	78,000	(52,000)	-40.0%
EXCAVATION TAX	1,000	620	1,000	0	0.0%	1,000	0	0.0%
BUSINESS LICENSES & PERMITS	1,000	2,383	2,000	1,000	100.0%	2,000	1,000	100.0%
MOTOR VEHICLE PERMITS	955,000	1,113,219	990,000	35,000	3.7%	990,000	35,000	3.7%
BUILDING PERMITS	24,000	30,211	24,000	0	0.0%	24,000	0	0.0%
OTHER LICENSES, PERMITS & FEES	78,200	77,483	78,200	0	0.0%	78,200	0	0.0%
MEALS & ROOM TAX	277,685	276,235	276,235	(1,450)	-0.5%	276,235	(1,450)	-0.5%
HIGHWAY BLOCK GRANT	162,587	165,200	165,200	2,613	1.6%	165,200	2,613	1.6%
WATER POLLUTION GRANT	96,565	97,602	94,680	(1,885)	-2.0%	94,680	(1,885)	-2.0%
STATE & FEDERAL FOREST LAND	128	139	140	12	9.4%	140	12	9.4%
OTHER STATE	5,000	8,615	2,500	(2,500)	-50.0%	2,500	(2,500)	-50.0%
INCOME FROM DEPARTMENTS	40,525	49,111	40,525	0	0.0%	40,525	0	0.0%
SALE OF MUNICIPAL PROPERTY	17,500	8,420	35,000	17,500	100.0%	35,000	17,500	100.0%
INTEREST ON INVESTMENTS	3,000	25,449	23,000	20,000	666.7%	23,000	20,000	666.7%
OTHER MISCELLANEOUS REVENUES	27,300	21,375	27,300	0	0.0%	27,300	0	0.0%
FROM CAPITAL RESERVE	0	0	0	0	#DIV/0!	0	0	#DIV/0!
FROM TRUST FUNDS	35,900	33,111	35,900	0	0.0%	35,900	0	0.0%
GENERAL FUND BUDGET	2,098,390	2,236,229	2,096,680	(1,710)	-0.1%	2,096,680	(1,710)	-0.1%
WATER	965,969	967,105	950,912	(15,057)	-1.6%	950,912	(15,057)	-1.6%
SEWER	1,916,565	1,918,625	2,028,591	112,026	5.8%	2,028,591	112,026	5.8%
WARRANT ARTICLES	822,424	822,182	4,068,698	3,246,274	394.7%	3,948,518	3,126,094	380.1%
TOTAL REVENUES	5,803,348	5,944,141	9,144,881	3,341,533	57.6%	9,024,701	3,221,353	55.5%



LAND USE CHANGE TAX

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3120	Land Use Change Tax	1,500	16,750	1,500	1,500	100.0%	1,500	0	0.0%
Total		1,500	16,750	1,500	1,500	100.0%	1,500	0	0.0%

Land Use Change Tax - penalty for removing property from Current Use.
 50% of the tax goes to the Conservation Commission per warrant article established in 2004.



TIMBER TAX

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3185	Timber Tax	11,500	14,222	11,500	0	0.0%	11,500	0	0.0%
Total		11,500	14,222	11,500	0	0.0%	11,500	0	0.0%

Timber Tax - RSA imposed tax on the sale of wood harvested from one's property.



OTHER TAXES

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
	TIFD Year End Balance	230,000	209,000	210,000	(20,000)	-8.7%	210,000	(20,000)	-8.7%
	Total	230,000	209,000	210,000	(20,000)	-8.7%	210,000	(20,000)	-8.7%

TIFD Year End Balance - funds remaining after all expenses in the TIFD have been paid.

Downtown TIFD 2018 anticipated returned to GF is \$136,879.
 Stone Arch TIFD 2018 anticipated returned to GF is \$72,687.



INTEREST & PENALTIES

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3190-1-001	Interest & Penalties on Taxes	36,000	41,936	36,000	0	0.0%	36,000	0	0.0%
3190-2-001	Interest on Tax Lien	92,000	42,316	40,000	(52,000)	-56.5%	40,000	(52,000)	-56.5%
	Other	2,000	2,833	2,000	0	0.0%	2,000	0	0.0%
	Total	130,000	87,085	78,000	(52,000)	-40.0%	78,000	(52,000)	-40.0%

Interest & Penalties on Taxes - late fees on property taxes.
 Interest on Tax Lien - interest earned on liened property.
 Other - interest or penalties not associated with property taxes.



EXCAVATION TAX

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3187	Excavation Tax	1,000	620	1,000	0	0.0%	1,000	0	0.0%
Total		1,000	620	1,000	0	0.0%	1,000	0	0.0%

Excavation Tax - RSA imposed tax on ground excavation for soil or gravel harvesting.



BUSINESS LICENSE & PERMITS

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3210-4-001	UCC Filings	1,000	2,383	2,000	1,000	100.0%	2,000	1,000	100.0%
	Total	1,000	2,383	2,000	1,000	100.0%	2,000	1,000	100.0%

UCC Filings - received from the State for Uniform Commercial Code filings.



MOTOR VEHICLE PERMITS

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3220-1-001	Motor Vehicle Decals	20,000	21,527	20,000	0	0.0%	20,000	0	0.0%
01-3220-3-001	Motor Vehicle Permits	925,000	1,080,296	960,000	35,000	3.8%	960,000	35,000	3.8%
01-3220-4-001	Boat Registrations	10,000	11,396	10,000	0	0.0%	10,000	0	0.0%
	Total	955,000	1,113,219	990,000	35,000	3.8%	990,000	35,000	3.8%



BUILDING PERMITS

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3230	Building Permits	24,000	30,211	24,000	0	0.0%	24,000	0	0.0%
	Total	24,000	30,211	24,000	0	0.0%	24,000	0	0.0%



OTHER LICENSES, PERMITS, & FEES

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3290-1-001	Dog Licenses	3,400	3,500	3,400	0	0.0%	3,400	0	0.0%
01-3290-2-001	Dog License Fines	400	226	400	0	0.0%	400	0	0.0%
01-3290-2-002	Dog Violations	0	250	0	0		0	0	#DIV/0!
01-3290-4-001	Marriage Licenses	500	500	500	0	0.0%	500	0	0.0%
01-3290-5-001	Vital Statistics	6,000	6,000	6,000	0	0.0%	6,000	0	0.0%
01-3290-2-002	NSF Checks Cleared	100	186	100	0	0.0%	100	0	0.0%
01-3290-6-001	Parking Tickets	200	1,075	200	0	0.0%	200	0	0.0%
01-3290-6-002	Pistol Permits	450	220	450	0	0.0%	450	0	0.0%
01-3290-9-001	Landfill Permits	7,000	6,015	7,000	0	0.0%	7,000	0	0.0%
01-3290-9-004	Town History	150	25	150	0	0.0%	150	0	0.0%
01-3290-9-007	Cable Franchise Fees	60,000	59,486	60,000	0	0.0%	60,000	0	0.0%
	Total	78,200	77,483	78,200	0	0.0%	78,200	0	0.0%

Landfill Permits - fees paid to dispose of household waste or goods requiring special disposal.

Town History - proceeds from the sale of town history books.

Cable Franchise Fees - funds received from the Comcast franchise agreement.



MEALS & ROOM

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3352	Meals & Room	277,685	276,235	276,235	(1,450)	-0.5%	276,235	(1,450)	-0.5%
	Total	277,685	276,235	276,235	(1,450)	-0.5%	276,235	(1,450)	-0.5%

Meals & Room - State disbursed revenue from the Meals & Rooms tax.



HIGHWAY BLOCK GRANT

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3353	Highway Block Grant	162,587	165,200	165,200	2,613	1.6%	165,200	2,613	1.6%
Total		162,587	165,200	165,200	2,613	1.6%	165,200	2,613	1.6%

Highway Block Grant - State disbursed funds for road maintenance.



WATER POLLUTION

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3354	State Water Pollution Grant	96,565	97,602	94,680	(1,885)	-2.0%	94,680	(1,885)	-2.0%
	Total	96,565	97,602	94,680	(1,885)	-2.0%	94,680	(1,885)	-2.0%

State Water Pollution Grant - State Aid Grant for the wastewater treatment facility.

SAG Grant is received on a 2/3 for Sewer and 1/3 for General Fund basis. Total grant for 2018 is \$286,909. \$94,680 in GF and \$192,229 in Sewer.



STATE & FEDERAL FOREST LAND REIMBURSEMENT

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3356	State & Federal Forest Land	128	139	140	12	9.4%	140	12	9.4%
	Total	128	139	140	12	9.4%	140	12	9.4%

State & Forest Land - payment for State owned land in lieu of taxes.



OTHER STATE

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3359-1-003	State Sex Offender Registry	0	130	0	0	#DIV/0!	0		
01-3359-9-001	Witness Fee	5,000	3,594	2,500	(2,500)	-50.0%	2,500	(2,500)	-50.0%
01-3359-9-001	Town Ordinance Violation	0	4,891		0	#DIV/0!		0	#DIV/0!
	Total	5,000	8,615	2,500	(2,500)	-50.0%	2,500	(2,500)	#DIV/0!

State FEMA - funds received in the event of emergencies. Placeholder.
 Witness Fee - reimbursements for police officers serving as witnesses in State cases.



INCOME FROM DEPARTMENTS

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3401-1-001	Planning Board	3,000	1,587	3,000	0	0.0%	3,000	0	0.0%
01-3401-1-002	Zoning Board	3,000	1,828	3,000	0	0.0%	3,000	0	0.0%
01-3401-1-003	Historic District	15	0	15	0	0.0%	15	0	0.0%
01-3401-1-004	Voter Checklist	15	0	15	0	0.0%	15	0	0.0%
01-3401-1-005	Filing Fees	15	8	15	0	0.0%	15	0	0.0%
01-3401-1-001	PD School Crossing Guard	1,200	3,460	1,200	0	0.0%	1,200	0	0.0%
01-3401-2-002	Fingerprint Services	1,000	1,040	1,000	0	0.0%	1,000	0	0.0%
01-3401-2-003	PD Recruiting Reimbursement	10	0	10	0	0.0%	10	0	0.0%
01-3401-2-006	Police Reports/Discovery	1,500	1,155	1,500	0	0.0%	1,500	0	0.0%
01-3401-3-001	Fire Dept Miscellaneous	10	10	10	0	0.0%	10	0	0.0%
01-3401-3-002	Fire Contracted Services	10	0	10	0	0.0%	10	0	0.0%
01-3401-4-001	Septic System Insp/Perc Test	1,000	800	1,000	0	0.0%	1,000	0	0.0%
01-3401-4-002	DPW Cemetery Revenue	6,000	5,700	6,000	0	0.0%	6,000	0	0.0%
01-3401-5-001	Welfare Receipts	2,000	1,800	2,000	0	0.0%	2,000	0	0.0%
01-3401-6-001	Recreation Receipts	0	500						
01-3401-7-003	Sale of Recyclables	20,000	30,267	20,000	0	0.0%	20,000	0	0.0%
01-3401-7-005	Library Receipts	1,750	956	1,750	0	0.0%	1,750	0	0.0%
	Total	40,525	49,111	40,525	0	0.0%	40,525	0	0.0%

Voter Checklist - fee for disbursing the voter checklist upon request.

PD School Crossing Guard - funds received from the school district for this service.

PD Recruitment Reimbursement - funds received in the event a recruitment process fails.

Welfare Receipts - funds received if a GA recipient returns money to the town.



SALE OF MUNICIPAL PROPERTY

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3501	Sale of Town Owned Property	17,500	8,420	35,000	17,500	100.0%	35,000	17,500	100.0%
	Total	17,500	8,420	35,000	17,500	100.0%	35,000	17,500	100.0%



INTEREST ON INVESTMENT

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3150	Interest	3,000	25,449	23,000	20,000	666.7%	23,000	20,000	666.7%
	Total	3,000	25,449	23,000	20,000	666.7%	23,000	20,000	666.7%



OTHER MISCELLANEOUS REVENUE

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3504-1-002	Court Reimbursement	300	149	300	0	0.0%	300	0	0.0%
01-3506-1-002	Insurance Refunds/Reimb	12,000	0	12,000	0	0.0%	12,000	0	0.0%
01-3509-1-005	Miscellaneous	3,000	0	3,000	0	0.0%	3,000	0	0.0%
01-3509-1-006	Donations	2,000	1,150	2,000	0	0.0%	2,000	0	0.0%
01-3509-1-007	Electricity Reimbursement	10,000	19,411	10,000	0	0.0%	10,000	0	0.0%
01-3509-1-099	Town Clerk Over/Under	0	10						
01-3509-1-002	Stale Dated Checks	0	655						
	Total	27,300	21,375	27,300	0	0.0%	27,300	0	0.0%

Court Reimbursement - funds received in the event of court ordered reimbursement.

Insurance Refunds/Reimbursement - primarily a pass through account for insurance claims.

Miscellaneous - revenues that do not fall into other clearly defined line items.

Donations - funds received from churches.

Electricity Reimbursement - rebate from Standard Power for electricity from hydropower.



FROM CAPITAL RESERVE

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3915	From Capital Reserve	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Total	0	0	0	0	#DIV/0!	0	0	#DIV/0!

Funds disbursed from Capital Reserve Funds not indicated by warrant article.



FROM TRUST FUNDS

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3916-1-001	Cemetery Trust	12,200	12,684	12,200	0	0.0%	12,200	0	0.0%
01-3916-1-004	General Assistance Trust	15,200	17,891	15,200	0	0.0%	15,200	0	0.0%
01-3916-1-009	Misc Trust Funds	8,500	2,536	8,500	0	0.0%	8,500	0	0.0%
	Total	35,900	33,111	35,900	0	0.0%	35,900	0	0.0%

Interest received from Trust Funds to offset operational costs.



FROM WATER DEPARTMENT

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
	NHDES Water Grant	33,180	34,316	32,045	(1,135)	-3.4%	32,045	(1,135)	-3.4%
	Water Budget	932,789	932,789	918,867	0	-0.1%	918,867	(13,922)	-1.5%
	Total	965,969	967,105	950,912	(1,135)	-0.1%	950,912	(15,057)	-1.6%

**NHDES Water Grant - State grant received for the town's water system. Credited to the Water Fund.
Water Budget - enterprise fund revenues to offset operating expenses.**

Total Water revenue will equal total Water expenses.



FROM SEWER DEPARTMENT

Acct No.	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
	SAG Grant WWTP Upgrade	191,688	193,748	192,229	541	0.3%	192,229	541	0.3%
	Sewer Budget	1,724,877	1,724,877	1,836,362	111,485	6.5%	1,836,362	111,485	6.5%
	Total	1,916,565	1,918,625	2,028,591	112,026	6.5%	2,028,591	112,026	5.8%

State Water Pollution Grant - State Aid Grant for the wastewater treatment facility.

SAG Grant is received on a 2/3 for Sewer and 1/3 for General Fund basis. Total grant for 2019 is \$286,909. \$94,680 in GF and \$192,229 in Sewer.

Sewer Budget - enterprise fund revenues to offset operating expenses.

Total Sewer revenue will equal total Sewer expenses.



WARRANT ARTICLES

Funding Source	Town Function	2018 Anticipated	2018 Actual	2019 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2019 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
Water / Gen Fund	Retire Water Loan/ Capital Leas	600,424	600,424	0	(600,424)	-100.0%	0	(600,424)	-100.0%
DES SRF	Water Mains Bond	0	0	2,840,000	2,840,000	#DIV/0!	2,840,000	2,840,000	#DIV/0!
Downtown TIF	Sidewalk Improvement Match	0	0	121,804	121,804	#DIV/0!	121,804	121,804	#DIV/0!
State DOT TAP Grant	Sidewalk Improvement Grant	0	0	642,894	642,894	#DIV/0!	642,894	642,894	#DIV/0!
Downtown TIF	Downtown TIF Capital Reserve	40,000	40,000	40,000	0	0.0%	40,000	0	0.0%
Highway Equip CRF	Highway Equipment	154,000	153,758	344,000	190,000	123.4%	273,820	119,820	77.8%
Fire Dept CRF	Fire Equipment	28,000	28,000	30,000	2,000	7.1%	30,000	2,000	7.1%
Police Crusier CRF	Police Cruiser			50,000	50,000	#DIV/0!	0	0	#DIV/0!
Total		822,424	822,182	4,068,698	3,246,274	394.7%	3,948,518	3,126,094	380.1%

Water Mains Bond - \$2.84M bond authorization request in Article 3

Sidewalk Improvement Match - Town funds from TIF District to fund the 20% match required for the Peterborough Street and Stratton Road sidewalks

Sidewalk Improvement Grant - State funds for the 80% grant for the Peterborough Street and Stratton Road sidewalks project

Downtown TIF Capital Reserve - funds received from the Downtown TIF district directed to the capital reserve fund.

Highway Equipment CRF - funds received from the Capital Reserve Fund to purchase highway equipment.

Fire Dept CRF - funds received from the Fire Dept Capital Reserve Fund to offset maintenance request for Hose 1.

Police Cruiser CRF - funds received from the Police Capital Reserve Fund to purchase a new cruiser.



Tax Impact of the Recommended Budget

	2019 Estimated	2018 Adopted	Variance	%	2018 Actual
Operating Budget	\$6,688,733	\$6,521,081	\$167,652	2.57%	\$6,521,081
Water Department	\$950,912	\$965,969	(\$15,057)	-1.56%	\$965,969
Sewer Department	\$2,028,591	\$1,916,565	\$112,026	5.85%	\$1,916,565
Warrant Articles	\$4,637,437	\$1,160,135	\$3,477,302	299.73%	\$1,160,135
Citizens Petitions	\$99,724	\$95,066	\$4,658	4.90%	\$95,066
Less Estimated Revenues	(\$9,024,701)	(\$5,803,348)	(\$3,221,353)	55.51%	(\$5,958,001)
Net to be Raised	\$5,380,696	\$4,855,468	\$679,881	14.00%	\$4,700,815
Add Veterans Credits	\$140,350	\$140,000	\$0	0.00%	\$140,350
Add Estimated Overlay	\$30,000	\$50,000	(\$8,748)	-17.50%	\$38,748
Less Use of UFB	(\$435,000)	(\$435,000)	\$125,000	-28.74%	(\$560,000)
Total to be Raised in Taxes	\$5,116,046	\$4,610,468	\$505,578	10.97%	\$4,319,913
Town Valuation	\$414,577,330	\$414,655,691	(\$78,360.96)	-0.02%	\$410,472,604
Tax Rate	\$12.34	\$11.12	\$1.22	10.99%	\$10.53