

**TOWN OF JAFFREY, NEW HAMPSHIRE  
PROPOSED BUDGET FOR THE YEAR 2021**

| <b>Town Function</b>          | <b>2020<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept Req</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Manager</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-------------------------------|-------------------------|------------------------|--------------------------|---|--------------------------------------|------------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| EXECUTIVE                     | 243,403                 | 243,239                | 232,659                  | (10,744)                                  | -4.41%                               | 232,659                      | (10,744)                                  | -4.41%                               | 235,359            | (8,044)                                   | -3.30%                               |
| ELECTION & REGISTRATION       | 89,552                  | 83,281                 | 89,314                   | (238)                                     | -0.27%                               | 89,314                       | (238)                                     | -0.27%                               | 89,314             | (238)                                     | -0.27%                               |
| FINANCE ADMINISTRATION        | 259,710                 | 252,863                | 258,035                  | (1,675)                                   | -0.64%                               | 258,035                      | (1,675)                                   | -0.64%                               | 258,035            | (1,675)                                   | -0.64%                               |
| JUDICIAL & LEGAL              | 20,000                  | 6,759                  | 20,000                   | 0   | 0.00%                                | 20,000                       | 0   | 0.00%                                | 20,000             | 0   | 0.00%                                |
| PERSONNEL ADMINISTRATION      | 695,050                 | 635,333                | 524,924                  | (83,185)                                  | -11.97%                              | 611,865                      | (83,185)                                  | -11.97%                              | 611,865            | (83,185)                                  | -11.97%                              |
| GENERAL GOVERNMENT BLDGS      | 30,000                  | 22,895                 | 35,980                   | 5,980                                     | 19.93%                               | 35,980                       | 5,980                                     | 19.93%                               | 35,980             | 5,980                                     | 19.93%                               |
| INSURANCE-PROPERTY & LIAB     | 48,520                  | 48,521                 | 51,918                   | 3,398                                     | 7.00%                                | 51,918                       | 3,398                                     | 7.00%                                | 51,918             | 3,398                                     | 7.00%                                |
| BUILDING INSPECTION           | 82,412                  | 79,452                 | 82,264                   | (148)                                     | -0.18%                               | 82,264                       | (148)                                     | -0.18%                               | 82,264             | (148)                                     | -0.18%                               |
| HEALTH                        | 1,787                   | 1,828                  | 2,162                    | 375                                       | 20.98%                               | 2,162                        | 375                                       | 20.98%                               | 2,162              | 375                                       | 20.98%                               |
| WELFARE                       | 116,943                 | 69,510                 | 117,260                  | 317                                       | 0.27%                                | 117,260                      | 317                                       | 0.27%                                | 117,260            | 317                                       | 0.27%                                |
| PATRIOTIC PURPOSES            | 4,000                   | 2,955                  | 4,000                    | 0   | 0.00%                                | 4,000                        | 0   | 0.00%                                | 4,000              | 0   | 0.00%                                |
| CONSERVATION                  | 475                     | 100                    | 475                      | 0   | 0.00%                                | 475                          | 0   | 0.00%                                | 475                | 0   | 0.00%                                |
| DEBT SERVICE                  | 535,444                 | 472,619                | 534,160                  | (1,284)                                   | -0.24%                               | 530,479                      | (4,965)                                   | -0.93%                               | 530,479            | (4,965)                                   | -0.93%                               |
| RECREATION                    | 270,713                 | 238,643                | 292,686                  | 21,973                                    | 8.12%                                | 281,394                      | 10,681                                    | 3.95%                                | 281,394            | 10,681                                    | 3.95%                                |
| AMBULANCE                     | 40,000                  | 40,000                 | 41,000                   | 1,000                                     | 2.50%                                | 41,000                       | 1,000                                     | 2.50%                                | 41,000             | 1,000                                     | 2.50%                                |
| FIRE                          | 369,586                 | 311,541                | 386,200                  | 16,614                                    | 4.50%                                | 380,200                      | 10,614                                    | 2.87%                                | 380,200            | 10,614                                    | 2.87%                                |
| EMERGENCY MANAGEMENT          | 60,438                  | 60,744                 | 63,764                   | 3,326                                     | 5.50%                                | 63,764                       | 3,326                                     | 5.50%                                | 63,764             | 3,326                                     | 5.50%                                |
| LIBRARY                       | 319,309                 | 302,170                | 329,117                  | 9,808                                     | 3.07%                                | 329,117                      | 9,808                                     | 3.07%                                | 329,117            | 9,808                                     | 3.07%                                |
| PLANNING & ZONING             | 80,372                  | 77,568                 | 81,546                   | 1,174                                     | 1.46%                                | 81,546                       | 1,174                                     | 1.46%                                | 81,546             | 1,174                                     | 1.46%                                |
| ECONOMIC DEVELOPMENT          | 35,324                  | 32,983                 | 40,574                   | 5,250                                     | 14.86%                               | 35,574                       | 250                                       | 0.71%                                | 40,574             | 5,250                                     | 14.86%                               |
| PROPERTY RECORDS              | 81,484                  | 77,581                 | 82,985                   | 1,501                                     | 1.84%                                | 82,985                       | 1,501                                     | 1.84%                                | 82,985             | 1,501                                     | 1.84%                                |
| HIGHWAY                       | 1,104,460               | 978,306                | 1,052,626                | (51,834)                                  | -4.69%                               | 1,052,626                    | (51,834)                                  | -4.69%                               | 1,052,626          | (51,834)                                  | -4.69%                               |
| BRIDGES                       | 7,001                   | 0                      | 7,001                    | 0   | 0.00%                                | 7,001                        | 0   | 0.00%                                | 7,001              | 0   | 0.00%                                |
| STREET LIGHTING               | 20,000                  | 14,275                 | 15,000                   | (5,000)                                   | -25.00%                              | 15,000                       | (5,000)                                   | -25.00%                              | 15,000             | (5,000)                                   | -25.00%                              |
| RECYCLING/TRANSFER STATION    | 369,353                 | 350,092                | 373,828                  | 4,475                                     | 1.21%                                | 373,828                      | 4,475                                     | 1.21%                                | 373,828            | 4,475                                     | 1.21%                                |
| PARKS & COMMONS               | 30,151                  | 31,313                 | 33,802                   | 3,651                                     | 12.11%                               | 33,602                       | 3,451                                     | 11.45%                               | 33,602             | 3,451                                     | 11.45%                               |
| CEMETERIES                    | 50,005                  | 39,996                 | 30,511                   | (19,494)                                  | -38.98%                              | 30,311                       | (19,694)                                  | -39.38%                              | 30,311             | (19,694)                                  | -39.38%                              |
| POLICE                        | 1,473,779               | 1,457,250              | 1,510,101                | 36,322                                    | 2.46%                                | 1,524,698                    | 50,919                                    | 3.45%                                | 1,524,698          | 50,919                                    | 3.45%                                |
| PROSECUTION                   | 116,988                 | 117,316                | 117,734                  | 746                                       | 0.64%                                | 117,111                      | 123                                       | 0.11%                                | 117,111            | 123                                       | 0.11%                                |
| ANIMAL CONTROL                | 625                     | 151                    | 625                      | 0   | 0.00%                                | 625                          | 0   | 0.00%                                | 625                | 0   | 0.00%                                |
| CAPITAL OUTLAY                | 35,000                  | 17,222                 | 0                        | (35,000)                                  | -100.00%                             | 0                            | (35,000)                                  | -100.00%                             | 0                  | (35,000)                                  | -100.00%                             |
| <b>TOTAL OPERATING BUDGET</b> | <b>6,591,884</b>        | <b>6,066,506</b>       | <b>6,412,251</b>         | <b>(92,693)</b>                           | <b>-1.41%</b>                        | <b>6,486,793</b>             | <b>(105,092)</b>                          | <b>-1.59%</b>                        | <b>6,494,493</b>   | <b>(97,392)</b>                           | <b>-1.48%</b>                        |
| <b>TOTAL WATER BUDGET</b>     | <b>1,043,428</b>        | <b>875,357</b>         | <b>1,092,261</b>         | <b>48,833</b>                             | <b>4.68%</b>                         | <b>1,084,898</b>             | <b>41,470</b>                             | <b>3.97%</b>                         | <b>1,084,898</b>   | <b>41,470</b>                             | <b>3.97%</b>                         |
| <b>TOTAL SEWER BUDGET</b>     | <b>2,248,129</b>        | <b>1,677,126</b>       | <b>1,819,322</b>         | <b>(428,807)</b>                          | <b>-19.07%</b>                       | <b>1,819,322</b>             | <b>(428,807)</b>                          | <b>-19.07%</b>                       | <b>1,819,322</b>   | <b>(428,807)</b>                          | <b>-19.07%</b>                       |
| <b>TOWN WARRANT ARTICLES</b>  | <b>14,120,297</b>       | <b>14,120,297</b>      | <b>5,176,759</b>         | <b>(8,943,538)</b>                        | <b>-63.34%</b>                       | <b>5,176,759</b>             | <b>(8,943,538)</b>                        | <b>-63.34%</b>                       | <b>5,246,271</b>   | <b>(8,874,026)</b>                        | <b>-62.85%</b>                       |
| <b>TOTAL APPROPRIATIONS</b>   | <b>24,003,738</b>       | <b>22,739,286</b>      | <b>14,500,593</b>        | <b>(9,416,204)</b>                        | <b>-79.14%</b>                       | <b>14,567,772</b>            | <b>(9,435,966)</b>                        | <b>-39.31%</b>                       | <b>14,644,984</b>  | <b>(9,358,754)</b>                        | <b>-38.99%</b>                       |

EXECUTIVE

| Acct No.               | Town Function             | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC     | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|------------------------|---------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|----------------|----------------------------------|-----------------------------|
| 01-4130-1-110          | Town Manager Salary       | 85,615          | 86,921         | 74,100                  | (11,515)                         | -13.4%                      | 74,100                      | (11,515)                         | -13.4%                      | 74,100         | (11,515)                         | -13.4%                      |
| 01-4130-1-115          | Staff Salaries            | 68,400          | 73,917         | 68,380                  | (20)                             | 0.0%                        | 68,380                      | (20)                             | 0.0%                        | 68,380         | (20)                             | 0.0%                        |
| 01-4130-1-130          | Selectmen Salaries        | 6,300           | 6,300          | 6,300                   | 0                                | 0.0%                        | 6,300                       | 0                                | 0.0%                        | 9,000          | 2,700                            | 42.9%                       |
| 01-4130-1-140          | Administration Overtime   | 1,642           | 992            | 1,675                   | 33                               | 2.0%                        | 1,675                       | 33                               | 2.0%                        | 1,675          | 33                               | 2.0%                        |
| 01-4130-1-220          | Social Security/Medicare  | 12,390          | 14,012         | 11,510                  | (880)                            | -7.1%                       | 11,510                      | (880)                            | -7.1%                       | 11,510         | (880)                            | -7.1%                       |
| 01-4130-1-230          | Retirement                | 17,387          | 17,519         | 18,524                  | 1,137                            | 6.5%                        | 18,524                      | 1,137                            | 6.5%                        | 18,524         | 1,137                            | 6.5%                        |
| 01-4130-1-240          | Education/Training        | 5,000           | 389            | 5,000                   | 0                                | 0.0%                        | 5,000                       | 0                                | 0.0%                        | 5,000          | 0                                | 0.0%                        |
| 01-4130-1-280          | Travel/Mileage            | 1,200           | 322            | 1,200                   | 0                                | 0.0%                        | 1,200                       | 0                                | 0.0%                        | 1,200          | 0                                | 0.0%                        |
| 01-4130-1-341          | Cellphone                 | 600             | 493            | 600                     | 0                                | 0.0%                        | 600                         | 0                                | 0.0%                        | 600            | 0                                | 0.0%                        |
| 01-4130-2-330          | Consulting                | 1,500           | 1,000          | 1,500                   | 0                                | 0.0%                        | 1,500                       | 0                                | 0.0%                        | 1,500          | 0                                | 0.0%                        |
| 01-4130-2-341          | Telephone                 | 3,250           | 3,719          | 3,250                   | 0                                | 0.0%                        | 3,250                       | 0                                | 0.0%                        | 3,250          | 0                                | 0.0%                        |
| 01-4130-2-390          | Advertising/Legal Notices | 3,000           | 3,136          | 3,500                   | 500                              | 16.7%                       | 3,500                       | 500                              | 16.7%                       | 3,500          | 500                              | 16.7%                       |
| 01-4130-2-440          | Misc Rental/Leases        | 10,248          | 9,019          | 10,248                  | 0                                | 0.0%                        | 10,248                      | 0                                | 0.0%                        | 10,248         | 0                                | 0.0%                        |
| 01-4130-2-550          | Town Report               | 3,800           | 3,442          | 3,800                   | 0                                | 0.0%                        | 3,800                       | 0                                | 0.0%                        | 3,800          | 0                                | 0.0%                        |
| 01-4130-2-560          | Dues & Memberships        | 5,972           | 6,058          | 5,972                   | 0                                | 0.0%                        | 5,972                       | 0                                | 0.0%                        | 5,972          | 0                                | 0.0%                        |
| 01-4130-2-610          | Gen Supplies & Oper Exp   | 3,500           | 3,290          | 3,500                   | 0                                | 0.0%                        | 3,500                       | 0                                | 0.0%                        | 3,500          | 0                                | 0.0%                        |
| 01-4130-2-620          | Office Supplies           | 6,000           | 5,845          | 6,000                   | 0                                | 0.0%                        | 6,000                       | 0                                | 0.0%                        | 6,000          | 0                                | 0.0%                        |
| 01-4130-2-625          | Postage                   | 5,000           | 3,916          | 5,000                   | 0                                | 0.0%                        | 5,000                       | 0                                | 0.0%                        | 5,000          | 0                                | 0.0%                        |
| 01-4130-2-630          | Office/Misc Equip & Maint | 500             | 1,832          | 500                     | 0                                | 0.0%                        | 500                         | 0                                | 0.0%                        | 500            | 0                                | 0.0%                        |
| 01-4130-2-670          | Books/Publications        | 100             | 12             | 100                     | 0                                | 0.0%                        | 100                         | 0                                | 0.0%                        | 100            | 0                                | 0.0%                        |
| 01-4130-2-810          | Volunteer Dinner          | 2,000           | 1,105          | 2,000                   | 0                                | 0.0%                        | 2,000                       | 0                                | 0.0%                        | 2,000          | 0                                | 0.0%                        |
| <b>Total Executive</b> |                           | <b>243,403</b>  | <b>243,239</b> | <b>232,659</b>          | <b>(10,744)</b>                  | <b>-4.4%</b>                | <b>232,659</b>              | <b>(10,744)</b>                  | <b>-4.4%</b>                | <b>235,359</b> | <b>(8,044)</b>                   | <b>-3.3%</b>                |

**ELECTION & REGISTRATION**

| Acct No.                                 | Town Function               | 2020          |               |               | 2021                       |                       |                  | 2021                       |                       |               | 2021                       |                       |  |
|--|-----------------------------|---------------|---------------|---------------|----------------------------|-----------------------|------------------|----------------------------|-----------------------|---------------|----------------------------|-----------------------|--|
|  |                             | Adopted       | 2020 Actual   | Dept Request  | Amount Increase (Decrease) | % Increase (Decrease) | Town Mgr Request | Amount Increase (Decrease) | % Increase (Decrease) | 2021 BC       | Amount Increase (Decrease) | % Increase (Decrease) |  |
| 01-4140-1-120                            | Deputy Town Clerk/Assistant | 9,340         | 863           | 9,340         | 0                          | 0.0%                  | 9,340            | 0                          | 0.0%                  | 9,340         | 0                          | 0.0%                  |  |
| 01-4140-1-130                            | Town Clerk                  | 53,940        | 54,343        | 53,980        | 40                         | 0.1%                  | 53,980           | 40                         | 0.1%                  | 53,980        | 40                         | 0.1%                  |  |
| 01-4140-1-131                            | Supervisors Salaries        | 1,600         | 1,600         | 3,200         | 1,600                      | 100.0%                | 3,200            | 1,600                      | 100.0%                | 3,200         | 1,600                      | 100.0%                |  |
| 01-4140-1-132                            | Vital Statistics            | 100           | 0             | 100           | 0                          | 0.0%                  | 100              | 0                          | 0.0%                  | 100           | 0                          | 0.0%                  |  |
| 01-4140-1-220                            | Social Security/Medicare    | 4,971         | 4,922         | 5,160         | 189                        | 3.8%                  | 5,160            | 189                        | 3.8%                  | 5,160         | 189                        | 3.8%                  |  |
| 01-4140-1-230                            | Retirement                  | 6,081         | 6,196         | 7,014         | 933                        | 15.3%                 | 7,014            | 933                        | 15.3%                 | 7,014         | 933                        | 15.3%                 |  |
| 01-4140-1-240                            | Education/Training          | 1,000         | 0             | 1,000         | 0                          | 0.0%                  | 1,000            | 0                          | 0.0%                  | 1,000         | 0                          | 0.0%                  |  |
| 01-4140-1-280                            | Travel/Mileage              | 100           | 0             | 100           | 0                          | 0.0%                  | 100              | 0                          | 0.0%                  | 100           | 0                          | 0.0%                  |  |
| 01-4140-1-560                            | Dues/Membership             | 100           | 20            | 100           | 0                          | 0.0%                  | 100              | 0                          | 0.0%                  | 100           | 0                          | 0.0%                  |  |
| 01-4140-1-610                            | Gen Supplies/Operating Exp  | 2,500         | 3,730         | 2,500         | 0                          | 0.0%                  | 2,500            | 0                          | 0.0%                  | 2,500         | 0                          | 0.0%                  |  |
| 01-4140-1-625                            | Postage                     | 1,500         | 3,634         | 1,500         | 0                          | 0.0%                  | 1,500            | 0                          | 0.0%                  | 1,500         | 0                          | 0.0%                  |  |
| 01-4140-2-301                            | Election Workers            | 1,600         | 1,802         | 1,000         | (600)                      | -37.5%                | 1,000            | (600)                      | -37.5%                | 1,000         | (600)                      | -37.5%                |  |
| 01-4140-2-390                            | Election Ad/Legal Notices   | 320           | 848           | 320           | 0                          | 0.0%                  | 320              | 0                          | 0.0%                  | 320           | 0                          | 0.0%                  |  |
| 01-4140-2-610                            | Election Supplies/Expenses  | 6,400         | 5,323         | 4,000         | (2,400)                    | -37.5%                | 4,000            | (2,400)                    | -37.5%                | 4,000         | (2,400)                    | -37.5%                |  |
| <b>Total Election &amp; Registration</b> |                             | <b>89,552</b> | <b>83,281</b> | <b>89,314</b> | <b>(238)</b>               | <b>-0.3%</b>          | <b>89,314</b>    | <b>(238)</b>               | <b>-0.3%</b>          | <b>89,314</b> | <b>(238)</b>               | <b>-0.3%</b>          |  |

FINANCE

| Acct No.             | Town Function                  | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC     | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|----------------------|--------------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|----------------|----------------------------------|-----------------------------|
| 01-4150-1-110        | Staff Salaries                 | 106,868         | 103,797        | 100,127                 | (6,741)                          | -6.3%                       | 100,127                     | (6,741)                          | -6.3%                       | 100,127        | (6,741)                          | -6.3%                       |
| 01-4150-1-121        | Deputy Tax Collector           | 500             | 600            | 500                     | 0                                | 0.0%                        | 500                         | 0                                | 0.0%                        | 500            | 0                                | 0.0%                        |
| 01-4150-1-130        | Treasurer Stipend              | 3,595           | 3,596          | 3,663                   | 68                               | 1.9%                        | 3,663                       | 68                               | 1.9%                        | 3,663          | 68                               | 1.9%                        |
| 01-4150-1-132        | Budget Clerk                   | 1,300           | 747            | 1,300                   | 0                                | 0.0%                        | 1,300                       | 0                                | 0.0%                        | 1,300          | 0                                | 0.0%                        |
| 01-4150-1-220        | Social Security/Medicare       | 8,588           | 9,142          | 8,078                   | (510)                            | -5.9%                       | 8,078                       | (510)                            | -5.9%                       | 8,078          | (510)                            | -5.9%                       |
| 01-4150-1-230        | Retirement                     | 11,589          | 12,511         | 11,110                  | (479)                            | -4.1%                       | 11,110                      | (479)                            | -4.1%                       | 11,110         | (479)                            | -4.1%                       |
| 01-4150-1-240        | Education/Training             | 1,250           | 0              | 1,250                   | 0                                | 0.0%                        | 1,250                       | 0                                | 0.0%                        | 1,250          | 0                                | 0.0%                        |
| 01-4150-1-280        | Travel/Mileage                 | 600             | 0              | 600                     | 0                                | 0.0%                        | 600                         | 0                                | 0.0%                        | 600            | 0                                | 0.0%                        |
| 01-4150-1-340        | Bank Services/Fees             | 200             | 42             | 200                     | 0                                | 0.0%                        | 200                         | 0                                | 0.0%                        | 200            | 0                                | 0.0%                        |
| 01-4150-2-301        | Auditing Services              | 23,000          | 33,000         | 23,000                  | 0                                | 0.0%                        | 23,000                      | 0                                | 0.0%                        | 23,000         | 0                                | 0.0%                        |
| 01-4150-2-330        | Flex Plan Admin/Consulting     | 450             | 426            | 450                     | 0                                | 0.0%                        | 450                         | 0                                | 0.0%                        | 450            | 0                                | 0.0%                        |
| 01-4150-2-342        | Registry Fees/Tax Billing      | 7,200           | 9,312          | 7,500                   | 300                              | 4.2%                        | 7,500                       | 300                              | 4.2%                        | 7,500          | 300                              | 4.2%                        |
| 01-4150-2-560        | Dues/Memberships               | 250             | 70             | 250                     | 0                                | 0.0%                        | 250                         | 0                                | 0.0%                        | 250            | 0                                | 0.0%                        |
| 01-4150-6-330        | IT Contracted Services         | 44,120          | 42,450         | 50,072                  | 5,952                            | 13.5%                       | 50,072                      | 5,952                            | 13.5%                       | 50,072         | 5,952                            | 13.5%                       |
| 01-4150-6-341        | IT Internet/Web Services       | 11,700          | 12,237         | 12,285                  | 585                              | 5.0%                        | 12,285                      | 585                              | 5.0%                        | 12,285         | 585                              | 5.0%                        |
| 01-4150-6-342        | IT S/Ware Support/Upgr/License | 23,000          | 24,533         | 16,000                  | (7,000)                          | -30.4%                      | 16,000                      | (7,000)                          | -30.4%                      | 16,000         | (7,000)                          | -30.4%                      |
| 01-4150-6-610        | IT General Supplies/Expenses   | 500             | 0              | 500                     | 0                                | 0.0%                        | 500                         | 0                                | 0.0%                        | 500            | 0                                | 0.0%                        |
| 01-4150-6-615        | IT Hardware Purchase           | 15,000          | 400            | 21,150                  | 6,150                            | 41.0%                       | 21,150                      | 6,150                            | 41.0%                       | 21,150         | 6,150                            | 41.0%                       |
| <b>Total Finance</b> |                                | <b>259,710</b>  | <b>252,863</b> | <b>258,035</b>          | <b>(1,675)</b>                   | <b>-0.6%</b>                | <b>258,035</b>              | <b>(1,675)</b>                   | <b>-0.6%</b>                | <b>258,035</b> | <b>(1,675)</b>                   | <b>-0.6%</b>                |

JUDICIAL AND LEGAL

| Acct No.      | Town Function                     | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC    | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---------------|-----------------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|---------------|----------------------------------|-----------------------------|
| 01-4153-5-320 | Legal Services                    | 20,000          | 6,759          | 20,000                  | 0                                | 0.0%                        | 20,000                      | 0                                | 0.0%                        | 20,000        | 0                                | 0.0%                        |
|               | <b>Total Judicial &amp; Legal</b> | <b>20,000</b>   | <b>6,759</b>   | <b>20,000</b>           | <b>0</b>                         | <b>0.0%</b>                 | <b>20,000</b>               | <b>0</b>                         | <b>0.0%</b>                 | <b>20,000</b> | <b>0</b>                         | <b>0.0%</b>                 |

**PERSONNEL ADMINISTRATION**

| Acct No.      | Town Function                | 2020           | 2020           | 2021           | Amount              | %                   | 2021             | Amount              | %                   | 2021           | Amount              | %                   |
|---------------|------------------------------|----------------|----------------|----------------|---------------------|---------------------|------------------|---------------------|---------------------|----------------|---------------------|---------------------|
|               |                              | Adopted        | Actual         | Dept Request   | Increase (Decrease) | Increase (Decrease) | Town Mgr Request | Increase (Decrease) | Increase (Decrease) | BC             | Increase (Decrease) | Increase (Decrease) |
| 01-4155-2-210 | Health Insurance             | 557,775        | 514,471        | 483,305        | (74,470)            | -13.4%              | 483,305          | (74,470)            | -13.4%              | 483,305        | (74,470)            | -13.4%              |
| 01-4155-2-211 | Dental Insurance             | 28,516         | 27,981         | 30,110         | 1,594               | 5.6%                | 30,110           | 1,594               | 5.6%                | 30,110         | 1,594               | 5.6%                |
| 01-4155-2-215 | Life Insurance               | 3,637          | 2,947          | 3,510          | (127)               | -3.5%               | 3,510            | (127)               | -3.5%               | 3,510          | (127)               | -3.5%               |
| 01-4155-2-216 | Short-term Disability        | 7,999          | 7,999          | 7,999          | 0                   | 0.0%                | 7,999            | 0                   | 0.0%                | 7,999          | 0                   | 0.0%                |
| 01-4155-2-217 | Workers Compensation         | 77,123         | 72,726         | 63,327         | (13,796)            | -17.9%              | 63,327           | (13,796)            | -17.9%              | 63,327         | (13,796)            | -17.9%              |
| 01-4155-2-218 | Unemployment Compensation    | 0              | 0              | 3,614          | 3,614               | #DIV/0!             | 3,614            | 3,614               | #DIV/0!             | 3,614          | 3,614               | #DIV/0!             |
| 01-4155-9-110 | Merit Compensation           | 20,000         | 9,209          | 20,000         | 0                   | 0.0%                | 20,000           | 0                   | 0.0%                | 20,000         | 0                   | 0.0%                |
|               | <b>Total Personnel Admin</b> | <b>695,050</b> | <b>635,333</b> | <b>524,924</b> | <b>(83,185)</b>     | <b>-12.0%</b>       | <b>611,865</b>   | <b>(83,185)</b>     | <b>-12.0%</b>       | <b>611,865</b> | <b>(83,185)</b>     | <b>-12.0%</b>       |

**GENERAL GOVERNMENT BUILDINGS**

| <b>Acct No.</b>                 | <b>Town Function</b>     | <b>2023<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Mgr<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|---------------------------------|--------------------------|-------------------------|------------------------|----------------------------------|---|--------------------------------------|--------------------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| 01-4194-1-360                   | T.O. Cleaning Contract   | 6,500                   | 5,508                  | 12,480                           | 5,980                                     | 92.0%                                | 12,480                               | 5,980                                     | 92%                                  | 12,480             | 5,980                                     | 92%                                  |
| 01-4194-1-410                   | T.O. Electricity         | 5,500                   | 4,675                  | 5,500                            | 0   | 0.0%                                 | 5,500                                | 0   | 0%                                   | 5,500              | 0   | 0%                                   |
| 01-4194-1-411                   | T.O. Heating             | 3,000                   | 3,633                  | 3,000                            | 0   | 0.0%                                 | 3,000                                | 0   | 0%                                   | 3,000              | 0   | 0%                                   |
| 01-4194-1-412                   | T.O. Water and Sewer     | 850                     | 508                    | 850                              | 0   | 0.0%                                 | 850                                  | 0   | 0%                                   | 850                | 0   | 0%                                   |
| 01-4194-1-430                   | T.O. Repairs/Maintenance | 9,000                   | 3,397                  | 9,000                            | 0   | 0.0%                                 | 9,000                                | 0   | 0%                                   | 9,000              | 0   | 0%                                   |
| 01-4194-7-341                   | M.H. Telephone/Alarm     | 1,700                   | 2,252                  | 1,700                            | 0   | 0.0%                                 | 1,700                                | 0   | 0%                                   | 1,700              | 0   | 0%                                   |
| 01-4194-7-360                   | M.H. Post-Event Cleaning | 1,750                   | 1,652                  | 1,750                            | 0   | 0.0%                                 | 1,750                                | 0   | 0%                                   | 1,750              | 0   | 0%                                   |
| 01-4194-7-410                   | M.H. Electricity         | 600                     | 779                    | 600                              | 0   | 0.0%                                 | 600                                  | 0   | 0%                                   | 600                | 0   | 0%                                   |
| 01-4194-7-412                   | M.H. Water and Sewer     | 600                     | 156                    | 600                              | 0   | 0.0%                                 | 600                                  | 0   | 0%                                   | 600                | 0   | 0%                                   |
| 01-4194-7-430                   | M.H. Repairs/Maintenance | 500                     | 335                    | 500                              | 0   | 0.0%                                 | 500                                  | 0   | 0%                                   | 500                | 0   | 0%                                   |
| <b>Total Gen Govt Buildings</b> |                          | <b>30,000</b>           | <b>22,895</b>          | <b>35,980</b>                    | <b>5,980</b>                              | <b>19.9%</b>                         | <b>35,980</b>                        | <b>5,980</b>                              | <b>19.9%</b>                         | <b>35,980</b>      | <b>5,980</b>                              | <b>19.9%</b>                         |

INSURANCE

| Acct No.      | Town Function               | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC    | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---------------|-----------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|---------------|----------------------------------|-----------------------------|
| 01-4196-4-520 | General Liability Insurance | 34,918          | 34,919         | 37,364                  | 2,446                            | 7.0%                        | 37,364                      | 2,446                            | 7%                          | 37,364        | 2,446                            | 7%                          |
| 01-4196-4-521 | Property/Vehicle Insurance  | 13,602          | 13,602         | 14,554                  | 952                              | 7.0%                        | 14,554                      | 952                              | 7%                          | 14,554        | 952                              | 7%                          |
|               | <b>Total Insurance</b>      | <b>48,520</b>   | <b>48,521</b>  | <b>51,918</b>           | <b>3,398</b>                     | <b>7.0%</b>                 | <b>51,918</b>               | <b>3,398</b>                     | <b>7.0%</b>                 | <b>51,918</b> | <b>3,398</b>                     | <b>7.0%</b>                 |

**BUILDING INSPECTION**

| Acct No.                         | Town Function              | 2020          | 2020          | 2021          | Amount              | %                   | 2021             | Amount              | %                   | 2021          | Amount              | %                   |
|----------------------------------|----------------------------|---------------|---------------|---------------|---------------------|---------------------|------------------|---------------------|---------------------|---------------|---------------------|---------------------|
|                                  |                            | Adopted       | Actual        | Dept Request  | Increase (Decrease) | Increase (Decrease) | Town Mgr Request | Increase (Decrease) | Increase (Decrease) | BC            | Increase (Decrease) | Increase (Decrease) |
| 01-4240-1-110                    | Building Inspector Salary  | 63,471        | 63,714        | 62,795        | (676)               | -1.1%               | 62,795           | (676)               | -1.1%               | 62,795        | (676)               | -1.1%               |
| 01-4240-1-190                    | Travel Allowance           | 2,500         | 2,724         | 2,500         | 0                   | 0.0%                | 2,500            | 0                   | 0.0%                | 2,500         | 0                   | 0.0%                |
| 01-4240-1-220                    | Social Security/Medicare   | 5,047         | 4,207         | 4,995         | (52)                | -1.0%               | 4,995            | (52)                | -1.0%               | 4,995         | (52)                | -1.0%               |
| 01-4240-1-230                    | Retirement                 | 7,090         | 7,009         | 8,069         | 979                 | 13.8%               | 8,069            | 979                 | 13.8%               | 8,069         | 979                 | 13.8%               |
| 01-4240-1-240                    | Education/Training         | 2,000         | 307           | 2,000         | 0                   | 0.0%                | 2,000            | 0                   | 0.0%                | 2,000         | 0                   | 0.0%                |
| 01-4240-1-290                    | Uniforms                   | 150           | 0             | 150           | 0                   | 0.0%                | 150              | 0                   | 0.0%                | 150           | 0                   | 0.0%                |
| 01-4240-1-550                    | Printing                   | 100           | 0             | 100           | 0                   | 0.0%                | 100              | 0                   | 0.0%                | 100           | 0                   | 0.0%                |
| 01-4240-1-560                    | Dues/Membership            | 655           | 630           | 655           | 0                   | 0.0%                | 655              | 0                   | 0.0%                | 655           | 0                   | 0.0%                |
| 01-4240-1-610                    | Gen Supplies/Oper Expenses | 500           | 88            | 500           | 0                   | 0.0%                | 500              | 0                   | 0.0%                | 500           | 0                   | 0.0%                |
| 01-4240-1-670                    | Books/Periodicals          | 900           | 773           | 500           | (400)               | -44.4%              | 500              | (400)               | -44.4%              | 500           | (400)               | -44.4%              |
| <b>Total Building Inspection</b> |                            | <b>82,412</b> | <b>79,452</b> | <b>82,264</b> | <b>(148)</b>        | <b>-0.2%</b>        | <b>82,264</b>    | <b>(148)</b>        | <b>-0.2%</b>        | <b>82,264</b> | <b>(148)</b>        | <b>-0.2%</b>        |

HEALTH

| Acct No.            | Town Function            | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC   | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---------------------|--------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|--------------|----------------------------------|-----------------------------|
| 01-4411-1-120       | Health Officer Stipend   | 1,400           | 1,400          | 1,400                   | 0                                | 0.0%                        | 1,400                       | 0                                | 0.0%                        | 1,400        | 0                                | 0.0%                        |
| 01-4411-1-220       | Social Security/Medicare | 107             | 107            | 107                     | 0                                | 0.0%                        | 107                         | 0                                | 0.0%                        | 107          | 0                                | 0.0%                        |
| 01-4411-1-230       | Retirement               | 0               | 156            | 180                     | 180                              | #DIV/0!                     | 180                         | 180                              | #DIV/0!                     | 180          | 180                              | #DIV/0!                     |
| 01-4411-1-240       | Education/Training       | 105             | 80             | 200                     | 95                               | 90.5%                       | 200                         | 95                               | 90.5%                       | 200          | 95                               | 90.5%                       |
| 01-4411-1-280       | Travel/Mileage           | 125             | 22             | 125                     | 0                                | 0.0%                        | 125                         | 0                                | 0.0%                        | 125          | 0                                | 0.0%                        |
| 01-4411-1-610       | Gen Supplies/Expenses    | 50              | 63             | 150                     | 100                              | 200.0%                      | 150                         | 100                              | 200.0%                      | 150          | 100                              | 200.0%                      |
| <b>Total Health</b> |                          | <b>1,787</b>    | <b>1,828</b>   | <b>2,162</b>            | <b>375</b>                       | <b>21.0%</b>                | <b>2,162</b>                | <b>375</b>                       | <b>21.0%</b>                | <b>2,162</b> | <b>375</b>                       | <b>21.0%</b>                |

WELFARE

| Acct No.                         | Town Function            | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC     | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|----------------------------------|--------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|----------------|----------------------------------|-----------------------------|
| <b>WELFARE ADMINISTRATION</b>    |                          |                 |                |                         |                                  |                             |                             |                                  |                             |                |                                  |                             |
| 01-4441-1-120                    | Administration           | 9,840           | 9,840          | 10,135                  | 295                              | 3.0%                        | 10,135                      | 295                              | 3.0%                        | 10,135         | 295                              | 3.0%                        |
| 01-4441-1-220                    | Social Security/Medicare | 753             | 753            | 775                     | 22                               | 2.9%                        | 775                         | 22                               | 2.9%                        | 775            | 22                               | 2.9%                        |
| 01-4441-1-240                    | Education/Training       | 100             | 0              | 100                     | 0                                | 0.0%                        | 100                         | 0                                | 0.0%                        | 100            | 0                                | 0.0%                        |
| 01-4441-1-280                    | Travel/Mileage           | 100             | 0              | 100                     | 0                                | 0.0%                        | 100                         | 0                                | 0.0%                        | 100            | 0                                | 0.0%                        |
| 01-4441-1-620                    | Supplies                 | 150             | 0              | 150                     | 0                                | 0.0%                        | 150                         | 0                                | 0.0%                        | 150            | 0                                | 0.0%                        |
|                                  | Total Administration     | <b>10,943</b>   | <b>10,593</b>  | <b>11,260</b>           | <b>317</b>                       | <b>2.9%</b>                 | <b>11,260</b>               | <b>317</b>                       | <b>2.9%</b>                 | <b>11,260</b>  | <b>317</b>                       | <b>2.9%</b>                 |
| <b>WELFARE DIRECT ASSISTANCE</b> |                          |                 |                |                         |                                  |                             |                             |                                  |                             |                |                                  |                             |
| 01-4442-1-680                    | General Assistance       | 100,000         | 58,719         | 100,000                 | 0                                | 0.0%                        | 100,000                     | 0                                | 0.0%                        | 100,000        | 0                                | 0.0%                        |
| 01-4442-1-690                    | Heating Assistance       | 6,000           | 198            | 6,000                   | 0                                | 0.0%                        | 6,000                       | 0                                | 0.0%                        | 6,000          | 0                                | 0.0%                        |
|                                  | Total Direct Assistance  | <b>106,000</b>  | <b>58,917</b>  | <b>106,000</b>          | <b>0</b>                         | <b>0.0%</b>                 | <b>106,000</b>              | <b>0</b>                         | <b>0.0%</b>                 | <b>106,000</b> | <b>0</b>                         | <b>0.0%</b>                 |
| <b>TOTAL WELFARE</b>             |                          | <b>116,943</b>  | <b>69,510</b>  | <b>117,260</b>          | <b>317</b>                       | <b>0.3%</b>                 | <b>117,260</b>              | <b>317</b>                       | <b>0.3%</b>                 | <b>117,260</b> | <b>317</b>                       | <b>0.3%</b>                 |

**PATRIOTIC PURPOSES**

| <b>Acct No.</b>                 | <b>Town Function</b>     | <b>2020<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Mgr<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|---------------------------------|--------------------------|-------------------------|------------------------|----------------------------------|---|--------------------------------------|--------------------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| 01-4583-1-610                   | Events/Supplies/Expenses | 4,000                   | 2,955                  | 4,000                            | 0   | 0.0%                                 | 4,000                                | 0   | 0.0%                                 | 4,000              | 0   | 0.0%                                 |
| <b>Total Patriotic Purposes</b> |                          | <b>4,000</b>            | <b>2,955</b>           | <b>4,000</b>                     | <b>0</b>                                  | <b>0.0%</b>                          | <b>4,000</b>                         | <b>0</b>                                  | <b>0.0%</b>                          | <b>4,000</b>       | <b>0</b>                                  | <b>0.0%</b>                          |

**CONSERVATION**

| Acct No.                  | Town Function | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---------------------------|---------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|------------|----------------------------------|-----------------------------|
| 01-4619-1-560             | Conservation  | 475             | 100            | 475                     | 0                                | 0.0%                        | 475                         | 0                                | 0.0%                        | 475        | 0                                | 0.0%                        |
| <b>Total Conservation</b> |               | <b>475</b>      | <b>100</b>     | <b>475</b>              | <b>0</b>                         | <b>0.0%</b>                 | <b>475</b>                  | <b>0</b>                         | <b>0.0%</b>                 | <b>475</b> | <b>0</b>                         | <b>0.0%</b>                 |

**DEBT SERVICES**

| Acct No.   | Town Function              | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC     | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--|----------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|----------------|----------------------------------|-----------------------------|
| <b>PRINCIPAL - LONG TERM NOTES</b>                 |                            |                 |                |                         |                                  |                             |                             |                                  |                             |                |                                  |                             |
| 01-4711-1-984                                      | Principal Water Bonds      | 72,668          | 50,201         | 73,291                  | 623                              | 0.9%                        | 74,704                      | 2,036                            | 2.8%                        | 74,704         | 2,036                            | 2.8%                        |
| 01-4711-1-985                                      | Principal Sewer Bonds      | 176,153         | 179,676        | 182,481                 | 6,328                            | 3.6%                        | 182,481                     | 6,328                            | 3.6%                        | 182,481        | 6,328                            | 3.6%                        |
| 01-4711-3-980                                      | Principal Capital Leases   | 0               | 0              | 0                       | 0                                | #DIV/0!                     | 0                           | 0                                | #DIV/0!                     | 0              | 0                                | #DIV/0!                     |
|  | Principal Road Loan        | 142,857         | 142,857        | 142,857                 | 0                                | 0.0%                        | 142,857                     | 0                                | 0.0%                        | 142,857        | 0                                | 0.0%                        |
|  | <b>Total Principal LTN</b> | <b>391,678</b>  | <b>372,734</b> | <b>398,629</b>          | <b>6,951</b>                     | <b>1.8%</b>                 | <b>400,042</b>              | <b>8,364</b>                     | <b>2.1%</b>                 | <b>400,042</b> | <b>8,364</b>                     | <b>2.1%</b>                 |
| <b>INTEREST &amp; ADMIN FEES - LONG TERM NOTE:</b> |                            |                 |                |                         |                                  |                             |                             |                                  |                             |                |                                  |                             |
| 01-4721-1-984                                      | Interest Water Bonds       | 23,265          | 4,349          | 21,843                  | (1,422)                          | -6.1%                       | 6,374                       | (16,891)                         | -72.6%                      | 6,374          | (16,891)                         | -72.6%                      |
| 01-4721-1-985                                      | Interest Sewer Bonds       | 63,324          | 64,590         | 58,816                  | (4,508)                          | -7.1%                       | 58,816                      | (4,508)                          | -7.1%                       | 58,816         | (4,508)                          | -7.1%                       |
| 01-4721-1-986                                      | Water Admin Fee            | 11,433          | 11,318         | 10,918                  | (515)                            | -4.5%                       | 21,293                      | 9,860                            | 86.2%                       | 21,293         | 9,860                            | 86.2%                       |
| 01-4721-1-987                                      | Sewer Admin Fee            | 19,244          | 19,628         | 17,454                  | (1,790)                          | -9.3%                       | 17,454                      | (1,790)                          | -9.3%                       | 17,454         | (1,790)                          | -9.3%                       |
| 01-4721-3-981                                      | Interest Capital Leases    | 0               | 0              | 0                       | 0                                | #DIV/0!                     | 0                           | 0                                | #DIV/0!                     | 0              | 0                                | #DIV/0!                     |
|  | Interest Road Loan         | 26,500          | 0              | 26,500                  | 0                                | 0.0%                        | 26,500                      | 0                                | 0.0%                        | 26,500         | 0                                | 0.0%                        |
|  | <b>Total Interest LTN</b>  | <b>143,766</b>  | <b>99,885</b>  | <b>135,531</b>          | <b>(8,235)</b>                   | <b>-5.7%</b>                | <b>130,437</b>              | <b>(13,329)</b>                  | <b>-9.3%</b>                | <b>130,437</b> | <b>(13,329)</b>                  | <b>-9.3%</b>                |
|  | <b>Total Debt Services</b> | <b>535,444</b>  | <b>472,619</b> | <b>534,160</b>          | <b>(1,284)</b>                   | <b>-0.2%</b>                | <b>530,479</b>              | <b>(4,965)</b>                   | <b>-0.9%</b>                | <b>530,479</b> | <b>(4,965)</b>                   | <b>-0.9%</b>                |

**RECREATION**

| Acct No.                | Town Function                 | 2020           | 2020           | 2021           | Amount              | %                   | 2021             | Amount              | %                   | 2021           | Amount              | %                   |
|-------------------------|-------------------------------|----------------|----------------|----------------|---------------------|---------------------|------------------|---------------------|---------------------|----------------|---------------------|---------------------|
|                         |                               | Adopted        | Actual         | Dept Request   | Increase (Decrease) | Increase (Decrease) | Town Mgr Request | Increase (Decrease) | Increase (Decrease) | BC             | Increase (Decrease) | Increase (Decrease) |
| 01-4520-1-110           | Admin & Maintenance Salaries  | 121,822        | 115,580        | 123,282        | 1,460               | 1.2%                | 123,282          | 1,460               | 1.2%                | 123,282        | 1,460               | 1.2%                |
| 01-4520-1-120           | Lifeguard Wages               | 26,180         | 0              | 26,180         | 0                   | 0.0%                | 26,180           | 0                   | 0.0%                | 26,180         | 0                   | 0.0%                |
| 01-4520-1-122           | Program Wages                 | 39,345         | 45,517         | 53,406         | 14,061              | 35.7%               | 45,114           | 5,769               | 14.7%               | 45,114         | 5,769               | 14.7%               |
| 01-4520-1-190           | Retirement/Stipends           | 3,024          | 3,101          | 3,573          | 549                 | 18.2%               | 3,573            | 549                 | 18.2%               | 3,573          | 549                 | 18.2%               |
| 01-4520-1-220           | Social Security/Medicare      | 14,333         | 12,389         | 15,559         | 1,226               | 8.6%                | 15,559           | 1,226               | 8.6%                | 15,559         | 1,226               | 8.6%                |
| 01-4520-1-230           | Retirement                    | 10,456         | 10,561         | 12,213         | 1,757               | 16.8%               | 12,213           | 1,757               | 16.8%               | 12,213         | 1,757               | 16.8%               |
| 01-4520-1-240           | Education/Training            | 4,772          | 3,388          | 4,767          | (5)                 | -0.1%               | 4,767            | (5)                 | -0.1%               | 4,767          | (5)                 | -0.1%               |
| 01-4520-1-280           | Travel/Mileage                | 1,000          | 262            | 1,000          | 0                   | 0.0%                | 1,000            | 0                   | 0.0%                | 1,000          | 0                   | 0.0%                |
| 01-4520-1-290           | Clothing Allowance            | 500            | 0              | 500            | 0                   | 0.0%                | 500              | 0                   | 0.0%                | 500            | 0                   | 0.0%                |
| 01-4520-1-341           | Telephone                     | 1,980          | 1,787          | 1,980          | 0                   | 0.0%                | 1,980            | 0                   | 0.0%                | 1,980          | 0                   | 0.0%                |
| 01-4520-1-342           | Software/Licenses             | 3,050          | 3,050          | 3,050          | 0                   | 0.0%                | 3,050            | 0                   | 0.0%                | 3,050          | 0                   | 0.0%                |
| 01-4520-1-350           | Lab Water Testing             | 600            | 1,125          | 1,400          | 800                 | 133.3%              | 1,400            | 800                 | 133.3%              | 1,400          | 800                 | 133.3%              |
| 01-4520-1-355           | Recruiting                    | 1,062          | 901            | 1,062          | 0                   | 0.0%                | 1,062            | 0                   | 0.0%                | 1,062          | 0                   | 0.0%                |
| 01-4520-1-390           | Advertising                   | 540            | 459            | 540            | 0                   | 0.0%                | 540              | 0                   | 0.0%                | 540            | 0                   | 0.0%                |
| 01-4520-1-410           | Electricity                   | 3,500          | 3,157          | 3,500          | 0                   | 0.0%                | 3,500            | 0                   | 0.0%                | 3,500          | 0                   | 0.0%                |
| 01-4520-1-411           | Heating                       | 3,300          | 2,936          | 3,300          | 0                   | 0.0%                | 3,300            | 0                   | 0.0%                | 3,300          | 0                   | 0.0%                |
| 01-4520-1-412           | Water and Sewer               | 2,200          | 2,679          | 2,200          | 0                   | 0.0%                | 2,200            | 0                   | 0.0%                | 2,200          | 0                   | 0.0%                |
| 01-4520-1-430           | Facilities Repair/Maintenance | 10,000         | 9,118          | 10,000         | 0                   | 0.0%                | 8,000            | (2,000)             | -20.0%              | 8,000          | (2,000)             | -20.0%              |
| 01-4520-1-431           | Vandalism                     | 1              | 150            | 1              | 0                   | 0.0%                | 1                | 0                   | 0.0%                | 1              | 0                   | 0.0%                |
| 01-4520-1-440           | Misc Rentals/Leases           | 6,448          | 5,802          | 7,573          | 1,125               | 17.4%               | 7,573            | 1,125               | 17.4%               | 7,573          | 1,125               | 17.4%               |
| 01-4520-1-560           | Dues/Memberships              | 450            | 780            | 450            | 0                   | 0.0%                | 450              | 0                   | 0.0%                | 450            | 0                   | 0.0%                |
| 01-4520-1-610           | Program Equip/Supplies        | 1,750          | 462            | 1,750          | 0                   | 0.0%                | 1,750            | 0                   | 0.0%                | 1,750          | 0                   | 0.0%                |
| 01-4520-1-620           | Office Supplies               | 1,000          | 868            | 1,000          | 0                   | 0.0%                | 1,000            | 0                   | 0.0%                | 1,000          | 0                   | 0.0%                |
| 01-4520-1-625           | Postage                       | 150            | 233            | 150            | 0                   | 0.0%                | 150              | 0                   | 0.0%                | 150            | 0                   | 0.0%                |
| 01-4520-1-630           | Office/Misc Equip/Maintenance | 250            | 10             | 250            | 0                   | 0.0%                | 250              | 0                   | 0.0%                | 250            | 0                   | 0.0%                |
| 01-4520-1-635           | Gas/Oil                       | 3,000          | 1,739          | 3,000          | 0                   | 0.0%                | 3,000            | 0                   | 0.0%                | 3,000          | 0                   | 0.0%                |
| 01-4520-1-650           | Grounds Maintenance           | 7,500          | 8,905          | 8,500          | 1,000               | 13.3%               | 7,500            | 0                   | 0.0%                | 7,500          | 0                   | 0.0%                |
| 01-4520-1-660           | Vehicle Maintenance           | 2,500          | 3,684          | 2,500          | 0                   | 0.0%                | 2,500            | 0                   | 0.0%                | 2,500          | 0                   | 0.0%                |
| <b>Total Recreation</b> |                               | <b>270,713</b> | <b>238,643</b> | <b>292,686</b> | <b>21,973</b>       | <b>8.1%</b>         | <b>281,394</b>   | <b>10,681</b>       | <b>3.9%</b>         | <b>281,394</b> | <b>10,681</b>       | <b>3.9%</b>         |

**AMBULANCE**

| <b>Acct No.</b>        | <b>Town Function</b>    | <b>2020<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Mgr<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|------------------------|-------------------------|-------------------------|------------------------|----------------------------------|---|--------------------------------------|--------------------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| 01-4215-1-350          | JRMA Ambulance Services | 40,000                  | 40,000                 | 41,000                           | 1,000                                     | 2.5%                                 | 41,000                               | 1,000                                     | 2.5%                                 | 41,000             | 1,000                                     | 2.5%                                 |
| <b>Total Ambulance</b> |                         | <b>40,000</b>           | <b>40,000</b>          | <b>41,000</b>                    | <b>1,000</b>                              | <b>2.5%</b>                          | <b>41,000</b>                        | <b>1,000</b>                              | <b>2.5%</b>                          | <b>41,000</b>      | <b>1,000</b>                              | <b>2.5%</b>                          |

**FIRE DEPARTMENT**

| Acct No.                     | Town Function            | 2020           | 2020           | 2021           | Amount              | %                   | 2021             | Amount              | %                   | 2021           | Amount              | %                   |
|------------------------------|--------------------------|----------------|----------------|----------------|---------------------|---------------------|------------------|---------------------|---------------------|----------------|---------------------|---------------------|
|                              |                          | Adopted        | Actual         | Dept Request   | Increase (Decrease) | Increase (Decrease) | Town Mgr Request | Increase (Decrease) | Increase (Decrease) | BC             | Increase (Decrease) | Increase (Decrease) |
| 01-4220-1-110                | Fire Chief Salary        | 92,988         | 92,284         | 92,338         | (650)               | -0.7%               | 92,338           | (650)               | -1%                 | 92,338         | (650)               | -1%                 |
| 01-4220-1-120                | Fire Call Wages          | 140,000        | 109,705        | 146,000        | 6,000               | 4.3%                | 140,000          | 0                   | 0%                  | 140,000        | 0                   | 0%                  |
| 01-4220-1-220                | Social Security/Medicare | 12,058         | 9,530          | 12,049         | (9)                 | -0.1%               | 12,049           | (9)                 | 0%                  | 12,049         | (9)                 | 0%                  |
| 01-4220-1-230                | Retirement               | 27,980         | 28,570         | 29,123         | 1,143               | 4.1%                | 29,123           | 1,143               | 4%                  | 29,123         | 1,143               | 4%                  |
| 01-4220-1-240                | Education/Training       | 9,000          | 4,545          | 9,000          | 0                   | 0.0%                | 9,000            | 0                   | 0%                  | 9,000          | 0                   | 0%                  |
| 01-4220-1-290                | Protective Clothing      | 20,000         | 5,183          | 20,000         | 0                   | 0.0%                | 20,000           | 0                   | 0%                  | 20,000         | 0                   | 0%                  |
| 01-4220-1-350                | Firefighter Physicals    | 8,850          | 504            | 8,850          | 0                   | 0.0%                | 8,850            | 0                   | 0%                  | 8,850          | 0                   | 0%                  |
| 01-4220-2-341                | Telephone                | 2,940          | 2,917          | 2,940          | 0                   | 0.0%                | 2,940            | 0                   | 0%                  | 2,940          | 0                   | 0%                  |
| 01-4220-2-342                | S/Ware Supp/Upgr/License | 4,820          | 3,056          | 5,500          | 680                 | 14.1%               | 5,500            | 680                 | 14%                 | 5,500          | 680                 | 14%                 |
| 01-4220-2-410                | Electricity              | 7,500          | 9,437          | 8,000          | 500                 | 6.7%                | 8,000            | 500                 | 7%                  | 8,000          | 500                 | 7%                  |
| 01-4220-2-411                | Heating                  | 5,600          | 5,180          | 5,600          | 0                   | 0.0%                | 5,600            | 0                   | 0%                  | 5,600          | 0                   | 0%                  |
| 01-4220-2-412                | Water and Sewer          | 1,200          | 1,027          | 1,200          | 0                   | 0.0%                | 1,200            | 0                   | 0%                  | 1,200          | 0                   | 0%                  |
| 01-4220-2-430                | Bldg Repairs/Maintenance | 6,000          | 7,670          | 6,000          | 0                   | 0.0%                | 6,000            | 0                   | 0%                  | 6,000          | 0                   | 0%                  |
| 01-4220-2-620                | Office Supplies          | 1,000          | 1,132          | 1,000          | 0                   | 0.0%                | 1,000            | 0                   | 0%                  | 1,000          | 0                   | 0%                  |
| 01-4220-2-630                | Radio Eq/Communications  | 4,500          | 2,329          | 5,500          | 1,000               | 22.2%               | 5,500            | 1,000               | 22%                 | 5,500          | 1,000               | 22%                 |
| 01-4220-2-635                | Gas/Oil                  | 4,500          | 4,706          | 4,500          | 0                   | 0.0%                | 4,500            | 0                   | 0%                  | 4,500          | 0                   | 0%                  |
| 01-4220-2-640                | Cleaning Suppies         | 650            | 0              | 1,000          | 350                 | 53.8%               | 1,000            | 350                 | 54%                 | 1,000          | 350                 | 54%                 |
| 01-4220-2-660                | Vehicle Maintenance      | 10,000         | 14,206         | 14,000         | 4,000               | 40.0%               | 14,000           | 4,000               | 40%                 | 14,000         | 4,000               | 40%                 |
| 01-4220-2-665                | Misc Eq/ Replacement     | 10,000         | 9,560          | 13,600         | 3,600               | 36.0%               | 13,600           | 3,600               | 36%                 | 13,600         | 3,600               | 36%                 |
| <b>Total Fire Department</b> |                          | <b>369,586</b> | <b>311,541</b> | <b>386,200</b> | <b>16,614</b>       | <b>4.5%</b>         | <b>380,200</b>   | <b>10,614</b>       | <b>2.9%</b>         | <b>380,200</b> | <b>10,614</b>       | <b>2.9%</b>         |

**EMERGENCY MANAGEMENT**

| <b>Acct No.</b> | <b>Town Function</b>           | <b>2020<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Mgr<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|--------------------------------|-------------------------|------------------------|----------------------------------|---|--------------------------------------|--------------------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| 01-4290-1-120   | Director Stipend               | 1,500                   | 1,500                  | 1,500                            | 0   | 0.0%                                 | 1,500                                | 0   | 0.0%                                 | 1,500              | 0   | 0.0%                                 |
| 01-4290-1-220   | Social Security/Medicare       | 115                     | 22                     | 115                              | 0   | 0.0%                                 | 115                                  | 0   | 0.0%                                 | 115                | 0   | 0.0%                                 |
| 01-4290-1-230   | Retirement                     | 1                       | 451                    | 473                              | 472                                       | 47200.0%                             | 473                                  | 472                                       | 47200.0%                             | 473                | 472                                       | 47200.0%                             |
| 01-4290-1-340   | Fire Mutal Aid Dispatch        | 57,105                  | 57,104                 | 59,959                           | 2,854                                     | 5.0%                                 | 59,959                               | 2,854                                     | 5.0%                                 | 59,959             | 2,854                                     | 5.0%                                 |
| 01-4290-1-341   | Telephone/Code Red             | 1,667                   | 1,667                  | 1,667                            | 0   | 0.0%                                 | 1,667                                | 0   | 0.0%                                 | 1,667              | 0   | 0.0%                                 |
| 01-4290-1-610   | Gen Supplies/Oper Expenses     | 50                      | 0                      | 50                               | 0   | 0.0%                                 | 50                                   | 0   | 0.0%                                 | 50                 | 0   | 0.0%                                 |
|                 | <b>Total Emerg. Management</b> | <b>60,438</b>           | <b>60,744</b>          | <b>63,764</b>                    | <b>3,326</b>                              | <b>5.5%</b>                          | <b>63,764</b>                        | <b>3,326</b>                              | <b>5.5%</b>                          | <b>63,764</b>      | <b>3,326</b>                              | <b>5.5%</b>                          |

**LIBRARY**

| Acct No.             | Town Function                 | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC     | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|----------------------|-------------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|----------------|----------------------------------|-----------------------------|
| 01-4550-1-110        | Salaries                      | 220,676         | 197,943        | 234,207                 | 13,531                           | 6.1%                        | 234,207                     | 13,531                           | 6.1%                        | 234,207        | 13,531                           | 6.1%                        |
| 01-4550-1-190        | Retirement Stipends           | 1,921           | 1,936          | 2,169                   | 248                              | 12.9%                       | 2,169                       | 248                              | 12.9%                       | 2,169          | 248                              | 12.9%                       |
| 01-4550-1-220        | Social Security/Medicare      | 16,882          | 14,160         | 17,917                  | 1,035                            | 6.1%                        | 17,917                      | 1,035                            | 6.1%                        | 17,917         | 1,035                            | 6.1%                        |
| 01-4550-1-230        | Retirement (FT)               | 16,580          | 14,346         | 16,074                  | (506)                            | -3.1%                       | 16,074                      | (506)                            | -3.1%                       | 16,074         | (506)                            | -3.1%                       |
| 01-4550-1-240        | Education, Dues, Profess      | 700             | 957            | 700                     | 0                                | 0.0%                        | 700                         | 0                                | 0.0%                        | 700            | 0                                | 0.0%                        |
| 01-4550-1-280        | Mileage                       | 300             | 0              | 300                     | 0                                | 0.0%                        | 300                         | 0                                | 0.0%                        | 300            | 0                                | 0.0%                        |
| 01-4550-2-300        | Programming                   | 1,000           | 561            | 1,000                   | 0                                | 0.0%                        | 1,000                       | 0                                | 0.0%                        | 1,000          | 0                                | 0.0%                        |
| 01-4550-2-341        | Telephone                     | 1,500           | 1,775          | 1,500                   | 0                                | 0.0%                        | 1,500                       | 0                                | 0.0%                        | 1,500          | 0                                | 0.0%                        |
| 01-4550-2-342        | Tec (ILS, Hardware, Soft)     | 4,500           | 4,978          | 4,500                   | 0                                | 0.0%                        | 4,500                       | 0                                | 0.0%                        | 4,500          | 0                                | 0.0%                        |
| 01-4550-2-360        | Cleaning Contract             | 1,000           | 0              | 1,000                   | 0                                | 0.0%                        | 1,000                       | 0                                | 0.0%                        | 1,000          | 0                                | 0.0%                        |
| 01-4550-2-410        | Electricity                   | 12,400          | 11,630         | 12,400                  | 0                                | 0.0%                        | 12,400                      | 0                                | 0.0%                        | 12,400         | 0                                | 0.0%                        |
| 01-4550-2-411        | Heating                       | 3,000           | 2,322          | 3,000                   | 0                                | 0.0%                        | 3,000                       | 0                                | 0.0%                        | 3,000          | 0                                | 0.0%                        |
| 01-4550-2-412        | Water and Sewer               | 1,400           | 634            | 1,400                   | 0                                | 0.0%                        | 1,400                       | 0                                | 0.0%                        | 1,400          | 0                                | 0.0%                        |
| 01-4550-2-430        | Bldg Repairs/Maintenance      | 5,900           | 22,416         | 5,900                   | 0                                | 0.0%                        | 5,900                       | 0                                | 0.0%                        | 5,900          | 0                                | 0.0%                        |
| 01-4550-2-561        | Marketing                     | 150             | 124            | 150                     | 0                                | 0.0%                        | 150                         | 0                                | 0.0%                        | 150            | 0                                | 0.0%                        |
| 01-4550-2-610        | Gen Supplies/Oper Expenses    | 5,500           | 6,120          | 5,500                   | 0                                | 0.0%                        | 5,500                       | 0                                | 0.0%                        | 5,500          | 0                                | 0.0%                        |
| 01-4550-2-625        | Postage                       | 200             | 127            | 200                     | 0                                | 0.0%                        | 200                         | 0                                | 0.0%                        | 200            | 0                                | 0.0%                        |
| 01-4550-2-630        | Office/Misc Equip/Maintenance | 1,200           | 1,405          | 1,200                   | 0                                | 0.0%                        | 1,200                       | 0                                | 0.0%                        | 1,200          | 0                                | 0.0%                        |
| 01-4550-2-670        | Print & Digital Collection    | 24,500          | 20,736         | 20,000                  | (4,500)                          | -18.4%                      | 20,000                      | (4,500)                          | -18.4%                      | 20,000         | (4,500)                          | -18.4%                      |
| <b>Total Library</b> |                               | <b>319,309</b>  | <b>302,170</b> | <b>329,117</b>          | <b>9,808</b>                     | <b>3.1%</b>                 | <b>329,117</b>              | <b>9,808</b>                     | <b>3.1%</b>                 | <b>329,117</b> | <b>9,808</b>                     | <b>3.1%</b>                 |

**PLANNING AND ZONING**

| Acct No.                           | Town Function                  | 2020          |               |               | 2021                       |                       |                  | 2021                       |                       |               | 2021                       |                       |  |
|------------------------------------|--------------------------------|---------------|---------------|---------------|----------------------------|-----------------------|------------------|----------------------------|-----------------------|---------------|----------------------------|-----------------------|--|
|                                    |                                | Adopted       | Actual        | Dept Request  | Amount Increase (Decrease) | % Increase (Decrease) | Town Mgr Request | Amount Increase (Decrease) | % Increase (Decrease) | BC            | Amount Increase (Decrease) | % Increase (Decrease) |  |
| 01-4191-1-110                      | Planning Admin & Zoning Salary | 51,980        | 52,406        | 52,079        | 99                         | 0.2%                  | 52,079           | 99                         | 0.2%                  | 52,079        | 99                         | 0.2%                  |  |
| 01-4191-1-140                      | Overtime                       | 1,202         | 999           | 1,265         | 63                         | 5.3%                  | 1,265            | 63                         | 5.3%                  | 1,265         | 63                         | 5.3%                  |  |
| 01-4191-1-220                      | Social Security/Medicare       | 4,068         | 3,990         | 4,081         | 13                         | 0.3%                  | 4,081            | 13                         | 0.3%                  | 4,081         | 13                         | 0.3%                  |  |
| 01-4191-1-230                      | Retirement                     | 5,940         | 5,913         | 6,855         | 915                        | 15.4%                 | 6,855            | 915                        | 15.4%                 | 6,855         | 915                        | 15.4%                 |  |
| 01-4191-1-240                      | Education/Training             | 700           | 400           | 700           | 0                          | 0.0%                  | 700              | 0                          | 0.0%                  | 700           | 0                          | 0.0%                  |  |
| 01-4191-1-330                      | Consulting Fees                | 1,000         | 1,828         | 1,000         | 0                          | 0.0%                  | 1,000            | 0                          | 0.0%                  | 1,000         | 0                          | 0.0%                  |  |
| 01-4191-1-331                      | Plan Update                    | 5,000         | 0             | 5,000         | 0                          | 0.0%                  | 5,000            | 0                          | 0.0%                  | 5,000         | 0                          | 0.0%                  |  |
| 01-4191-1-332                      | Mapping Project                | 700           | 700           | 700           | 0                          | 0.0%                  | 700              | 0                          | 0.0%                  | 700           | 0                          | 0.0%                  |  |
| 01-4191-1-342                      | Filing Fees                    | 100           | 86            | 100           | 0                          | 0.0%                  | 100              | 0                          | 0.0%                  | 100           | 0                          | 0.0%                  |  |
| 01-4191-1-390                      | AD/Legal Notices               | 2,000         | 3,107         | 2,000         | 0                          | 0.0%                  | 2,000            | 0                          | 0.0%                  | 2,000         | 0                          | 0.0%                  |  |
| 01-4191-1-550                      | Printing                       | 100           | 0             | 100           | 0                          | 0.0%                  | 100              | 0                          | 0.0%                  | 100           | 0                          | 0.0%                  |  |
| 01-4191-1-560                      | RPC Membership                 | 5,981         | 5,981         | 5,966         | (15)                       | -0.3%                 | 5,966            | (15)                       | -0.3%                 | 5,966         | (15)                       | -0.3%                 |  |
| 01-4191-1-620                      | Office Supplies                | 300           | 320           | 400           | 100                        | 33.3%                 | 400              | 100                        | 33.3%                 | 400           | 100                        | 33.3%                 |  |
| 01-4191-1-625                      | Postage                        | 1,000         | 1,608         | 1,000         | 0                          | 0.0%                  | 1,000            | 0                          | 0.0%                  | 1,000         | 0                          | 0.0%                  |  |
| 01-4191-1-670                      | Books/Publications             | 300           | 230           | 300           | 0                          | 0.0%                  | 300              | 0                          | 0.0%                  | 300           | 0                          | 0.0%                  |  |
| <b>Total Planning &amp; Zoning</b> |                                | <b>80,372</b> | <b>77,568</b> | <b>81,546</b> | <b>1,174</b>               | <b>1.5%</b>           | <b>81,546</b>    | <b>1,174</b>               | <b>1.5%</b>           | <b>81,546</b> | <b>1,174</b>               | <b>1.5%</b>           |  |

**ECONOMIC DEVELOPMENT**

| <b>Acct No.</b>                   | <b>Town Function</b>     | <b>2020<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Mgr<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------------------------|--------------------------|-------------------------|------------------------|----------------------------------|---|--------------------------------------|--------------------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| 01-4652-1-120                     | Director Wages           | 24,806                  | 25,011                 | 24,667                           | (139)                                     | -0.6%                                | 24,667                               | (139)                                     | -0.6%                                | 24,667             | (139)                                     | -0.6%                                |
| 01-4652-1-220                     | Social Security/Medicare | 1,898                   | 1,830                  | 1,887                            | (11)                                      | -0.6%                                | 1,887                                | (11)                                      | -0.6%                                | 1,887              | (11)                                      | -0.6%                                |
| 01-4652-1-230                     | Retirement               | 2,771                   | 2,752                  | 3,170                            | 399                                       | 14.4%                                | 3,170                                | 399                                       | 14.4%                                | 3,170              | 399                                       | 14.4%                                |
| 01-4652-1-240                     | Education/Training       | 400                     | 0                      | 400                              | 0   | 0.0%                                 | 400                                  | 0   | 0.0%                                 | 400                | 0   | 0.0%                                 |
| 01-4652-1-330                     | Economic Dev/Marketing   | 5,000                   | 3,390                  | 10,000                           | 5,000                                     | 100.0%                               | 5,000                                | 0   | 0.0%                                 | 10,000             | 5,000                                     | 100.0%                               |
| 01-4652-1-560                     | Dues/Membership          | 350                     | 0                      | 350                              | 0   | 0.0%                                 | 350                                  | 0   | 0.0%                                 | 350                | 0   | 0.0%                                 |
| 01-4652-1-620                     | Office Supplies          | 100                     | 0                      | 100                              | 0   | 0.0%                                 | 100                                  | 0   | 0.0%                                 | 100                | 0   | 0.0%                                 |
| <b>Total Economic Development</b> |                          | <b>35,324</b>           | <b>32,983</b>          | <b>40,574</b>                    | <b>5,250</b>                              | <b>14.9%</b>                         | <b>35,574</b>                        | <b>250</b>                                | <b>0.7%</b>                          | <b>40,574</b>      | <b>5,250</b>                              | <b>14.9%</b>                         |

**PROPERTY RECORDS**

| <b>Acct No.</b> | <b>Town Function</b>          | <b>2020<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Mgr<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|-------------------------------|-------------------------|------------------------|----------------------------------|---|--------------------------------------|--------------------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| 01-4152-1-120   | Property Records Clerk        | 10,637                  | 10,721                 | 10,967                           | 330                                       | 3.1%                                 | 10,967                               | 330                                       | 3.1%                                 | 10,967             | 330                                       | 3.1%                                 |
| 01-4152-1-220   | Social Security/Medicare      | 814                     | 813                    | 839                              | 25  | 3.1%                                 | 839                                  | 25  | 3.1%                                 | 839                | 25  | 3.1%                                 |
| 01-4152-1-230   | Retirement                    | 1,188                   | 1,215                  | 1,409                            | 221                                       | 18.6%                                | 1,409                                | 221                                       | 18.6%                                | 1,409              | 221                                       | 18.6%                                |
| 01-4152-1-240   | Education/Training            | 200                     | 10                     | 200                              | 0   | 0.0%                                 | 200                                  | 0   | 0.0%                                 | 200                | 0   | 0.0%                                 |
| 01-4152-2-314   | Assessing Services            | 55,645                  | 51,706                 | 55,645                           | 0   | 0.0%                                 | 55,645                               | 0   | 0.0%                                 | 55,645             | 0   | 0.0%                                 |
| 01-4152-2-342   | S/Ware Support/Upgr/License   | 9,500                   | 9,716                  | 10,275                           | 775                                       | 8.2%                                 | 10,275                               | 775                                       | 8.2%                                 | 10,275             | 775                                       | 8.2%                                 |
| 01-4152-2-391   | Map Maintenance               | 3,250                   | 3,400                  | 3,400                            | 150                                       | 4.6%                                 | 3,400                                | 150                                       | 4.6%                                 | 3,400              | 150                                       | 4.6%                                 |
| 01-4152-2-610   | General Supplies/Oper Expense | 250                     | 0                      | 250                              | 0   | 0.0%                                 | 250                                  | 0   | 0.0%                                 | 250                | 0   | 0.0%                                 |
|                 | <b>Total Property Records</b> | <b>81,484</b>           | <b>77,581</b>          | <b>82,985</b>                    | <b>1,501</b>                              | <b>1.8%</b>                          | <b>82,985</b>                        | <b>1,501</b>                              | <b>1.8%</b>                          | <b>82,985</b>      | <b>1,501</b>                              | <b>1.8%</b>                          |

**HIGHWAY - DEPARTMENT OF PUBLIC WORKS**

| <b>Acct No.</b>                     | <b>Town Function</b>          | <b>2020<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Mgr<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-------------------------------------|-------------------------------|-------------------------|------------------------|----------------------------------|---|--------------------------------------|--------------------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| <b>HIGHWAY ADMINISTRATION</b>       |                               |                         |                        |                                  |   |                                      |                                      |   |                                      |                    |   |                                      |
| 01-4311-1-110                       | Administration Salaries       | 165,696                 | 140,668                | 108,582                          | (57,114)                                  | -34.5%                               | 108,582                              | (57,114)                                  | -34.5%                               | 108,582            | (57,114)                                  | -34.5%                               |
| 01-4311-1-115                       | Crew Wages                    | 392,790                 | 391,131                | 375,669                          | (17,121)                                  | -4.4%                                | 375,669                              | (17,121)                                  | -4.4%                                | 375,669            | (17,121)                                  | -4.4%                                |
| 01-4311-1-140                       | Crew Overtime                 | 45,000                  | 40,844                 | 45,000                           | 0   | 0.0%                                 | 45,000                               | 0   | 0.0%                                 | 45,000             | 0   | 0.0%                                 |
| 01-4311-1-190                       | Duty Pay                      | 2,340                   | 2,340                  | 2,340                            | 0   | 0.0%                                 | 2,340                                | 0   | 0.0%                                 | 2,340              | 0   | 0.0%                                 |
| 01-4311-1-220                       | Social Security/Medicare      | 46,345                  | 43,931                 | 40,667                           | (5,678)                                   | -12.3%                               | 40,667                               | (5,678)                                   | -12.3%                               | 40,667             | (5,678)                                   | -12.3%                               |
| 01-4311-1-230                       | Retirement                    | 66,664                  | 59,189                 | 74,092                           | 7,428                                     | 11.1%                                | 74,092                               | 7,428                                     | 11.1%                                | 74,092             | 7,428                                     | 11.1%                                |
| 01-4311-1-240                       | Education/Training            | 750                     | 551                    | 750                              | 0   | 0.0%                                 | 750                                  | 0   | 0.0%                                 | 750                | 0   | 0.0%                                 |
| 01-4311-1-280                       | Travel/Mileage                | 200                     | 362                    | 200                              | 0   | 0.0%                                 | 200                                  | 0   | 0.0%                                 | 200                | 0   | 0.0%                                 |
| 01-4311-1-290                       | Clothing Allowance            | 2,750                   | 5,404                  | 2,750                            | 0   | 0.0%                                 | 2,750                                | 0   | 0.0%                                 | 2,750              | 0   | 0.0%                                 |
| 01-4311-1-341                       | Telephone                     | 3,700                   | 2,871                  | 2,500                            | (1,200)                                   | -32.4%                               | 2,500                                | (1,200)                                   | -32.4%                               | 2,500              | (1,200)                                   | -32.4%                               |
| 01-4311-1-355                       | Drug/Alcohol Testing          | 1,000                   | 1,338                  | 1,000                            | 0   | 0.0%                                 | 1,000                                | 0   | 0.0%                                 | 1,000              | 0   | 0.0%                                 |
| 01-4311-1-360                       | Cleaning Contract             | 2,200                   | 1,266                  | 1                                | (2,199)                                   | -100.0%                              | 1                                    | (2,199)                                   | -100.0%                              | 1                  | (2,199)                                   | -100.0%                              |
| 01-4311-1-390                       | Advertising                   | 500                     | 602                    | 500                              | 0   | 0.0%                                 | 500                                  | 0   | 0.0%                                 | 500                | 0   | 0.0%                                 |
| 01-4311-1-410                       | Electricity                   | 8,000                   | 6,215                  | 6,000                            | (2,000)                                   | -25.0%                               | 6,000                                | (2,000)                                   | -25.0%                               | 6,000              | (2,000)                                   | -25.0%                               |
| 01-4311-1-411                       | Heating                       | 7,700                   | 7,910                  | 7,700                            | 0   | 0.0%                                 | 7,700                                | 0   | 0.0%                                 | 7,700              | 0   | 0.0%                                 |
| 01-4311-1-412                       | Water and Sewer               | 2,700                   | 2,446                  | 2,700                            | 0   | 0.0%                                 | 2,700                                | 0   | 0.0%                                 | 2,700              | 0   | 0.0%                                 |
| 01-4311-1-430                       | Bldg Repairs/Maintenance      | 6,500                   | 12,448                 | 6,500                            | 0   | 0.0%                                 | 6,500                                | 0   | 0.0%                                 | 6,500              | 0   | 0.0%                                 |
| 01-4311-1-560                       | Dues/Membership               | 325                     | 319                    | 375                              | 50  | 15.4%                                | 375                                  | 50  | 15.4%                                | 375                | 50  | 15.4%                                |
| 01-4311-1-610                       | Operating Expenses            | 3,000                   | 4,317                  | 3,000                            | 0   | 0.0%                                 | 3,000                                | 0   | 0.0%                                 | 3,000              | 0   | 0.0%                                 |
| 01-4311-1-620                       | Office Supplies               | 1,200                   | 1,265                  | 1,200                            | 0   | 0.0%                                 | 1,200                                | 0   | 0.0%                                 | 1,200              | 0   | 0.0%                                 |
| 01-4311-1-625                       | Postage                       | 100                     | 66                     | 100                              | 0   | 0.0%                                 | 100                                  | 0   | 0.0%                                 | 100                | 0   | 0.0%                                 |
| 01-4311-1-630                       | Office/Misc Equip/Maintenance | 1,500                   | 1,707                  | 1,500                            | 0   | 0.0%                                 | 1,500                                | 0   | 0.0%                                 | 1,500              | 0   | 0.0%                                 |
| <b>Total Highway Administration</b> |                               | <b>760,960</b>          | <b>727,190</b>         | <b>683,126</b>                   | <b>(77,834)</b>                           | <b>-10.2%</b>                        | <b>683,126</b>                       | <b>(77,834)</b>                           | <b>-10.2%</b>                        | <b>683,126</b>     | <b>(77,834)</b>                           | <b>-10.2%</b>                        |

**HIGHWAY - DEPARTMENT OF PUBLIC WORKS**

| Acct No.                  | Town Function                       | 2020<br>Adopted  | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC       | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---------------------------|-------------------------------------|------------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|------------------|----------------------------------|-----------------------------|
| <b>HIGHWAY OPERATIONS</b> |                                     |                  |                |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 01-4312-2-490             | Contr Svcs - Tree Removal           | 3,000            | 900            | 3,000                   | 0                                | 0.0%                        | 3,000                       | 0                                | 0.0%                        | 3,000            | 0                                | 0.0%                        |
| 01-4312-2-492             | Contr Svcs - Winter Maint           | 31,000           | 20,747         | 31,000                  | 0                                | 0.0%                        | 31,000                      | 0                                | 0.0%                        | 31,000           | 0                                | 0.0%                        |
| 01-4312-2-493             | Contr Svcs - Shim/Seal              | 30,000           | 9,569          | 30,000                  | 0                                | 0.0%                        | 30,000                      | 0                                | 0.0%                        | 30,000           | 0                                | 0.0%                        |
| 01-4312-2-495             | Contr Svcs - Gen/Misc               | 4,500            | 3,126          | 4,500                   | 0                                | 0.0%                        | 4,500                       | 0                                | 0.0%                        | 4,500            | 0                                | 0.0%                        |
| 01-4312-2-630             | Tools/Equipment                     | 3,000            | 1,532          | 3,000                   | 0                                | 0.0%                        | 3,000                       | 0                                | 0.0%                        | 3,000            | 0                                | 0.0%                        |
| 01-4312-2-635             | Gas/Oil                             | 37,000           | 37,113         | 37,000                  | 0                                | 0.0%                        | 37,000                      | 0                                | 0.0%                        | 37,000           | 0                                | 0.0%                        |
| 01-4312-2-660             | Vehicle Maintenance                 | 60,000           | 67,155         | 60,000                  | 0                                | 0.0%                        | 60,000                      | 0                                | 0.0%                        | 60,000           | 0                                | 0.0%                        |
| 01-4312-2-680             | Road Salt                           | 112,500          | 71,533         | 90,000                  | (22,500)                         | -20.0%                      | 90,000                      | (22,500)                         | -20.0%                      | 90,000           | (22,500)                         | -20.0%                      |
| 01-4312-2-681             | Winter Sand                         | 25,000           | 21,691         | 25,000                  | 0                                | 0.0%                        | 25,000                      | 0                                | 0.0%                        | 25,000           | 0                                | 0.0%                        |
| 01-4312-2-682             | Cold Patch                          | 7,500            | 9,798          | 8,500                   | 1,000                            | 13.3%                       | 8,500                       | 1,000                            | 13.3%                       | 8,500            | 1,000                            | 13.3%                       |
| 01-4312-2-683             | Street Signs/Paint                  | 5,000            | 2,834          | 5,000                   | 0                                | 0.0%                        | 5,000                       | 0                                | 0.0%                        | 5,000            | 0                                | 0.0%                        |
|                           | Gravel                              | 0                | 0              | 25,000                  | 25,000                           | #DIV/0!                     | 25,000                      | 25,000                           | #DIV/0!                     | 25,000           | 25,000                           | #DIV/0!                     |
|                           | Culvert Repair                      | 0                | 0              | 22,500                  | 22,500                           | #DIV/0!                     | 22,500                      | 22,500                           | #DIV/0!                     | 22,500           | 22,500                           | #DIV/0!                     |
| 01-4312-2-684             | Sidewalk Repairs                    | 25,000           | 5,118          | 25,000                  | 0                                | 0.0%                        | 25,000                      | 0                                | 0.0%                        | 25,000           | 0                                | 0.0%                        |
|                           | <b>Total Highway Operations</b>     | <b>343,500</b>   | <b>251,116</b> | <b>369,500</b>          | <b>26,000</b>                    | <b>7.6%</b>                 | <b>369,500</b>              | <b>26,000</b>                    | <b>7.6%</b>                 | <b>369,500</b>   | <b>26,000</b>                    | <b>7.6%</b>                 |
|                           | <b>TOTAL HIGHWAY AND STREETS</b>    | <b>1,104,460</b> | <b>978,306</b> | <b>1,052,626</b>        | <b>(51,834)</b>                  | <b>-4.7%</b>                | <b>1,052,626</b>            | <b>(51,834)</b>                  | <b>-4.7%</b>                | <b>1,052,626</b> | <b>(51,834)</b>                  | <b>-4.7%</b>                |
| <b>BRIDGES</b>            |                                     |                  |                |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 01-4313-1-495             | Bridge Inspection/Repairs           | 5,000            | 0              | 5,000                   | 0                                | 0.0%                        | 5,000                       | 0                                | 0.0%                        | 5,000            | 0                                | 0.0%                        |
| 01-4313-2-310             | Dam Engineering Contract            | 1                | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 01-4313-2-495             | Dam Inspection/Permit               | 2,000            | 0              | 2,000                   | 0                                | 0.0%                        | 2,000                       | 0                                | 0.0%                        | 2,000            | 0                                | 0.0%                        |
|                           | <b>Total Bridges</b>                | <b>7,001</b>     | <b>0</b>       | <b>7,001</b>            | <b>0</b>                         | <b>0.0%</b>                 | <b>7,001</b>                | <b>0</b>                         | <b>0%</b>                   | <b>7,001</b>     | <b>0</b>                         | <b>0%</b>                   |
| <b>STREET LIGHTING</b>    |                                     |                  |                |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 01-4316-3-410             | Street Light Electricity/Conversion | 20,000           | 14,275         | 15,000                  | (5,000)                          | -25.0%                      | 15,000                      | (5,000)                          | -25%                        | 15,000           | (5,000)                          | -25%                        |
|                           | <b>Total Street Lighting</b>        | <b>20,000</b>    | <b>14,275</b>  | <b>15,000</b>           | <b>(5,000)</b>                   | <b>-25.0%</b>               | <b>15,000</b>               | <b>(5,000)</b>                   | <b>-25%</b>                 | <b>15,000</b>    | <b>(5,000)</b>                   | <b>-25%</b>                 |

**RECYCLING CENTER/TRANSFER STATION**

| Acct No.                                       | Town Function              | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC     | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--|----------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|----------------|----------------------------------|-----------------------------|
| <b>RECYCLING/TRANSFER ADMINISTRATION</b>       |                            |                 |                |                         |                                  |                             |                             |                                  |                             |                |                                  |                             |
| 01-4321-1-110                                  | Wages                      | 120,704         | 118,687        | 118,882                 | (1,822)                          | -1.5%                       | 118,882                     | (1,822)                          | -1.5%                       | 118,882        | (1,822)                          | -1.5%                       |
| 01-4321-1-140                                  | Overtime                   | 3,000           | 8,016          | 3,000                   | 0                                | 0.0%                        | 3,000                       | 0                                | 0.0%                        | 3,000          | 0                                | 0.0%                        |
| 01-4321-1-190                                  | Retirement Stipend         | 5,055           | 5,121          | 5,797                   | 742                              | 14.7%                       | 5,797                       | 742                              | 14.7%                       | 5,797          | 742                              | 14.7%                       |
| 01-4321-1-220                                  | Social Security/Medicare   | 9,846           | 9,089          | 9,707                   | (139)                            | -1.4%                       | 9,707                       | (139)                            | -1.4%                       | 9,707          | (139)                            | -1.4%                       |
| 01-4321-1-230                                  | Retirement                 | 5,849           | 6,626          | 6,372                   | 523                              | 8.9%                        | 6,372                       | 523                              | 8.9%                        | 6,372          | 523                              | 8.9%                        |
| 01-4321-1-240                                  | Education/Training         | 400             | 100            | 200                     | (200)                            | -50.0%                      | 200                         | (200)                            | -50.0%                      | 200            | (200)                            | -50.0%                      |
| 01-4321-1-290                                  | Clothing Allowance         | 1,000           | 351            | 1,000                   | 0                                | 0.0%                        | 1,000                       | 0                                | 0.0%                        | 1,000          | 0                                | 0.0%                        |
| 01-4321-2-341                                  | Telephone                  | 500             | 748            | 670                     | 170                              | 34.0%                       | 670                         | 170                              | 34.0%                       | 670            | 170                              | 34.0%                       |
| 01-4321-2-410                                  | Electricity                | 3,500           | 3,350          | 3,500                   | 0                                | 0.0%                        | 3,500                       | 0                                | 0.0%                        | 3,500          | 0                                | 0.0%                        |
| 01-4321-2-412                                  | Water and Sewer            | 850             | 0              | 850                     | 0                                | 0.0%                        | 850                         | 0                                | 0.0%                        | 850            | 0                                | 0.0%                        |
| 01-4321-2-430                                  | Bldg Repair/Maintenance    | 2,500           | 2,365          | 2,500                   | 0                                | 0.0%                        | 2,500                       | 0                                | 0.0%                        | 2,500          | 0                                | 0.0%                        |
| 01-4321-2-435                                  | Grounds Maintenance        | 1,500           | 0              | 750                     | (750)                            | -50.0%                      | 750                         | (750)                            | -50.0%                      | 750            | (750)                            | -50.0%                      |
| 01-4321-2-440                                  | Misc. Rentals/Leases       | 1,000           | 0              | 1,000                   | 0                                | 0.0%                        | 1,000                       | 0                                | 0.0%                        | 1,000          | 0                                | 0.0%                        |
| 01-4321-2-610                                  | Gen Supplies/Oper Expenses | 3,600           | 4,283          | 3,600                   | 0                                | 0.0%                        | 3,600                       | 0                                | 0.0%                        | 3,600          | 0                                | 0.0%                        |
| 01-4321-2-630                                  | Equip Purchase/Maintenance | 2,500           | 2,135          | 2,500                   | 0                                | 0.0%                        | 2,500                       | 0                                | 0.0%                        | 2,500          | 0                                | 0.0%                        |
| 01-4321-2-635                                  | Gas/Oil/Propane            | 2,000           | 1,166          | 1,500                   | (500)                            | -25.0%                      | 1,500                       | (500)                            | -25.0%                      | 1,500          | (500)                            | -25.0%                      |
| 01-4321-2-720                                  | Building Construction      | 10,000          | 0              | 10,000                  | 0                                | 0.0%                        | 10,000                      | 0                                | 0.0%                        | 10,000         | 0                                | 0.0%                        |
| <b>Total Recyc/Transfer Admin</b>              |                            | <b>173,804</b>  | <b>162,037</b> | <b>171,828</b>          | <b>(1,976)</b>                   | <b>-1.1%</b>                | <b>171,828</b>              | <b>(1,976)</b>                   | <b>-1.1%</b>                | <b>171,828</b> | <b>(1,976)</b>                   | <b>-1.1%</b>                |
| <b>RECYCLING/TRANSFER SOLID WASTE DISPOSAL</b> |                            |                 |                |                         |                                  |                             |                             |                                  |                             |                |                                  |                             |
| 01-4324-1-490                                  | Transportation/Disposal    | 150,000         | 148,976        | 150,000                 | 0                                | 0.0%                        | 150,000                     | 0                                | 0.0%                        | 150,000        | 0                                | 0.0%                        |
| 01-4324-3-490                                  | Miscellaneous Contracts    | 7,000           | 6,418          | 7,000                   | 0                                | 0.0%                        | 7,000                       | 0                                | 0.0%                        | 7,000          | 0                                | 0.0%                        |
| <b>Total Recyc/Transfer Admin</b>              |                            | <b>157,000</b>  | <b>155,394</b> | <b>157,000</b>          | <b>0</b>                         | <b>0.0%</b>                 | <b>157,000</b>              | <b>0</b>                         | <b>0.0%</b>                 | <b>157,000</b> | <b>0</b>                         | <b>0.0%</b>                 |
| <b>LANDFILL CLOSURE/CLEAN UP</b>               |                            |                 |                |                         |                                  |                             |                             |                                  |                             |                |                                  |                             |
| 01-4325-1-310                                  | Closure/Clean Up           | 38,549          | 32,661         | 45,000                  | 6,451                            | 16.7%                       | 45,000                      | 6,451                            | 16.7%                       | 45,000         | 6,451                            | 16.7%                       |
| <b>Total Recyc/Transfer Admin</b>              |                            | <b>38,549</b>   | <b>32,661</b>  | <b>45,000</b>           | <b>6,451</b>                     | <b>16.7%</b>                | <b>45,000</b>               | <b>6,451</b>                     | <b>16.7%</b>                | <b>45,000</b>  | <b>6,451</b>                     | <b>16.7%</b>                |
| <b>TOTAL RECYCLING CENTER/TRANSFER STAT</b>    |                            | <b>369,353</b>  | <b>350,092</b> | <b>373,828</b>          | <b>4,475</b>                     | <b>1.2%</b>                 | <b>373,828</b>              | <b>4,475</b>                     | <b>1.2%</b>                 | <b>373,828</b> | <b>4,475</b>                     | <b>1.2%</b>                 |

PARKS AND COMMONS

| Acct No.                         | Town Function            | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC    | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|----------------------------------|--------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|---------------|----------------------------------|-----------------------------|
| 01-4317-1-410                    | Electricity              | 500             | 442            | 400                     | (100)                            | -20.0%                      | 400                         | (100)                            | -20.0%                      | 400           | (100)                            | -20.0%                      |
| 01-4317-1-411                    | Heating                  | 1,500           | 2,048          | 2,000                   | 500                              | 33.3%                       | 2,000                       | 500                              | 33.3%                       | 2,000         | 500                              | 33.3%                       |
| 01-4317-1-412                    | Water and Sewer          | 150             | 148            | 150                     | 0                                | 0.0%                        | 150                         | 0                                | 0.0%                        | 150           | 0                                | 0.0%                        |
| 01-4317-1-430                    | Bldg Repair/Maintenance  | 1,000           | 1,852          | 1,000                   | 0                                | 0.0%                        | 1,000                       | 0                                | 0.0%                        | 1,000         | 0                                | 0.0%                        |
| 01-4317-1-435                    | Contr Svcs-Grounds Maint | 26,250          | 26,750         | 30,000                  | 3,750                            | 14.3%                       | 29,800                      | 3,550                            | 13.5%                       | 29,800        | 3,550                            | 13.5%                       |
| 01-4317-1-630                    | Equipment Maintenance    | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1             | 0                                | 0.0%                        |
| 01-4317-1-650                    | Tools/Equipment/Supplies | 500             | 73             | 1                       | (499)                            | -99.8%                      | 1                           | (499)                            | -99.8%                      | 1             | (499)                            | -99.8%                      |
| 01-4317-1-730                    | Reconstruction           | 250             | 0              | 250                     | 0                                | 0.0%                        | 250                         | 0                                | 0.0%                        | 250           | 0                                | 0.0%                        |
| <b>Total Parks &amp; Commons</b> |                          | <b>30,151</b>   | <b>31,313</b>  | <b>33,802</b>           | <b>3,651</b>                     | <b>12.1%</b>                | <b>33,602</b>               | <b>3,451</b>                     | <b>11.4%</b>                | <b>33,602</b> | <b>3,451</b>                     | <b>11.4%</b>                |

**CEMETERIES**

| Acct No.                | Town Function               | 2020          | 2020          | 2021          | Amount              | %                   | 2021             | Amount              | %                   | 2021          | Amount              | %                   |
|-------------------------|-----------------------------|---------------|---------------|---------------|---------------------|---------------------|------------------|---------------------|---------------------|---------------|---------------------|---------------------|
|                         |                             | Adopted       | Actual        | Dept Request  | Increase (Decrease) | Increase (Decrease) | Town Mgr Request | Increase (Decrease) | Increase (Decrease) | BC            | Increase (Decrease) | Increase (Decrease) |
| 01-4195-1-412           | Water & Sewer               | 160           | 148           | 160           | 0                   | 0.0%                | 160              | 0                   | 0%                  | 160           | 0                   | 0%                  |
| 01-4195-1-430           | Building Repair/Maintenance | 250           | 254           | 250           | 0                   | 0.0%                | 250              | 0                   | 0%                  | 250           | 0                   | 0%                  |
| 01-4195-1-435           | Contract Svcs-Grounds Maint | 23,900        | 23,900        | 25,000        | 1,100               | 4.6%                | 24,800           | 900                 | 4%                  | 24,800        | 900                 | 4%                  |
| 01-4195-1-630           | Equipment Maintenance       | 1             | 0             | 1             | 0                   | 0.0%                | 1                | 0                   | 0%                  | 1             | 0                   | 0%                  |
| 01-4195-1-650           | Tools/Equipment/Supplies    | 300           | 41            | 100           | (200)               | -66.7%              | 100              | (200)               | -67%                | 100           | (200)               | -67%                |
| 01-4195-1-730           | Reconstruction              | 25,394        | 15,653        | 5,000         | (20,394)            | -80.3%              | 5,000            | (20,394)            | -80%                | 5,000         | (20,394)            | -80%                |
| <b>Total Cemeteries</b> |                             | <b>50,005</b> | <b>39,996</b> | <b>30,511</b> | <b>(19,494)</b>     | <b>-39.0%</b>       | <b>30,311</b>    | <b>(19,694)</b>     | <b>-39.4%</b>       | <b>30,311</b> | <b>(19,694)</b>     | <b>-39.4%</b>       |

POLICE DEPARTMENT

| Acct No.                       | Town Function                 | 2020<br>Adopted  | 2020<br>Actual   | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC       | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--------------------------------|-------------------------------|------------------|------------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|------------------|----------------------------------|-----------------------------|
| 01-4210-1-110                  | Administration                | 247,108          | 252,002          | 249,135                 | 2,027                            | 0.8%                        | 249,198                     | 2,090                            | 0.8%                        | 249,198          | 2,090                            | 0.8%                        |
| 01-4210-1-115                  | Full-Time Police Officers     | 643,614          | 623,216          | 637,055                 | (6,559)                          | -1.0%                       | 633,029                     | (10,585)                         | -1.6%                       | 633,029          | (10,585)                         | -1.6%                       |
| 01-4210-1-116                  | Part-Time Police Officers     | 0                | 0                | 25,126                  | 25,126                           | #DIV/0!                     | 25,126                      | 25,126                           | #DIV/0!                     | 25,126           | 25,126                           | #DIV/0!                     |
| 01-4210-1-121                  | Traffic Control/Xing Guards   | 17,052           | 6,893            | 14,908                  | (2,144)                          | -12.6%                      | 14,908                      | (2,144)                          | -12.6%                      | 14,908           | (2,144)                          | -12.6%                      |
| 01-4210-1-140                  | Officer Overtime              | 90,000           | 94,032           | 95,000                  | 5,000                            | 5.6%                        | 90,000                      | 0                                | 0.0%                        | 90,000           | 0                                | 0.0%                        |
| 01-4210-1-150                  | Officer Holiday               | 48,596           | 54,996           | 49,567                  | 971                              | 2.0%                        | 49,567                      | 971                              | 2.0%                        | 49,567           | 971                              | 2.0%                        |
| 01-4210-1-220                  | Social Security/Medicare      | 22,387           | 21,187           | 21,832                  | (555)                            | -2.5%                       | 22,049                      | (338)                            | -1.5%                       | 22,049           | (338)                            | -1.5%                       |
| 01-4210-1-230                  | Retirement                    | 287,421          | 269,589          | 278,678                 | (8,743)                          | -3.0%                       | 311,421                     | 24,000                           | 8.3%                        | 311,421          | 24,000                           | 8.3%                        |
| 01-4210-1-240                  | Education/Training            | 4,000            | 2,462            | 10,000                  | 6,000                            | 150.0%                      | 7,000                       | 3,000                            | 75.0%                       | 7,000            | 3,000                            | 75.0%                       |
| 01-4210-1-241                  | Fitness/Education Incentive   | 19,000           | 20,553           | 22,500                  | 3,500                            | 18.4%                       | 19,000                      | 0                                | 0.0%                        | 19,000           | 0                                | 0.0%                        |
| 01-4210-1-280                  | Travel/Mileage                | 1,000            | 921              | 7,200                   | 6,200                            | 620.0%                      | 7,200                       | 6,200                            | 620.0%                      | 7,200            | 6,200                            | 620.0%                      |
| 01-4210-1-281                  | PD Towing Fees                | 0                | 0                | 600                     | 600                              | #DIV/0!                     | 600                         | 600                              | #DIV/0!                     | 600              | 600                              | #DIV/0!                     |
| 01-4210-1-290                  | Uniforms/Cleaning             | 8,000            | 14,703           | 10,000                  | 2,000                            | 25.0%                       | 8,000                       | 0                                | 0.0%                        | 8,000            | 0                                | 0.0%                        |
| 01-4210-1-341                  | Telephone                     | 3,200            | 4,719            | 4,700                   | 1,500                            | 46.9%                       | 4,700                       | 1,500                            | 46.9%                       | 4,700            | 1,500                            | 46.9%                       |
| 01-4210-1-342                  | S/Ware Support/Upgr/License   | 12,500           | 11,947           | 12,500                  | 0                                | 0.0%                        | 12,500                      | 0                                | 0.0%                        | 12,500           | 0                                | 0.0%                        |
| 01-4210-1-350                  | Defendant Testing             | 250              | 0                | 250                     | 0                                | 0.0%                        | 250                         | 0                                | 0.0%                        | 250              | 0                                | 0.0%                        |
| 01-4210-1-355                  | Consulting Fees/Recruiting    | 500              | 943              | 1,000                   | 500                              | 100.0%                      | 1,000                       | 500                              | 100.0%                      | 1,000            | 500                              | 100.0%                      |
| 01-4210-1-360                  | Cleaning Contract             | 10,000           | 10,741           | 10,000                  | 0                                | 0.0%                        | 10,400                      | 400                              | 4.0%                        | 10,400           | 400                              | 4.0%                        |
| 01-4210-1-410                  | Building Electricity          | 6,000            | 6,825            | 6,000                   | 0                                | 0.0%                        | 6,000                       | 0                                | 0.0%                        | 6,000            | 0                                | 0.0%                        |
| 01-4210-1-411                  | Heating                       | 4,000            | 3,425            | 4,000                   | 0                                | 0.0%                        | 4,000                       | 0                                | 0.0%                        | 4,000            | 0                                | 0.0%                        |
| 01-4210-1-412                  | Water and Sewer               | 1,750            | 2,366            | 1,750                   | 0                                | 0.0%                        | 1,750                       | 0                                | 0.0%                        | 1,750            | 0                                | 0.0%                        |
| 01-4210-1-430                  | Building Repairs/Maintenance  | 3,500            | 5,976            | 3,500                   | 0                                | 0.0%                        | 3,500                       | 0                                | 0.0%                        | 3,500            | 0                                | 0.0%                        |
| 01-4210-1-440                  | Misc Rental/Leases            | 2,500            | 2,158            | 2,500                   | 0                                | 0.0%                        | 2,500                       | 0                                | 0.0%                        | 2,500            | 0                                | 0.0%                        |
| 01-4210-1-550                  | Printing                      | 500              | 710              | 500                     | 0                                | 0.0%                        | 500                         | 0                                | 0.0%                        | 500              | 0                                | 0.0%                        |
| 01-4210-1-560                  | Dues/Memberships              | 800              | 922              | 800                     | 0                                | 0.0%                        | 800                         | 0                                | 0.0%                        | 800              | 0                                | 0.0%                        |
| 01-4210-1-610                  | General Supplies/Oper Exp     | 4,000            | 1,582            | 4,000                   | 0                                | 0.0%                        | 3,000                       | (1,000)                          | -25.0%                      | 3,000            | (1,000)                          | -25.0%                      |
| 01-4210-1-620                  | Office Supplies               | 5,300            | 5,015            | 5,300                   | 0                                | 0.0%                        | 5,300                       | 0                                | 0.0%                        | 5,300            | 0                                | 0.0%                        |
| 01-4210-1-625                  | Postage                       | 1,000            | 730              | 1,000                   | 0                                | 0.0%                        | 1,000                       | 0                                | 0.0%                        | 1,000            | 0                                | 0.0%                        |
| 01-4210-1-630                  | Office/Misc Equip/Maintenance | 3,300            | 14,026           | 3,300                   | 0                                | 0.0%                        | 3,000                       | (300)                            | -9.1%                       | 3,000            | (300)                            | -9.1%                       |
| 01-4210-1-631                  | Weapons/Ammo/Accessories      | 2,500            | 4,456            | 3,500                   | 1,000                            | 40.0%                       | 3,500                       | 1,000                            | 40.0%                       | 3,500            | 1,000                            | 40.0%                       |
| 01-4210-1-635                  | Gas/Oil                       | 14,000           | 10,487           | 14,000                  | 0                                | 0.0%                        | 14,000                      | 0                                | 0.0%                        | 14,000           | 0                                | 0.0%                        |
| 01-4210-1-640                  | Cleaning Supplies             | 0                | 652              | 200                     | 200                              | #DIV/0!                     | 200                         | 200                              | #DIV/0!                     | 200              | 200                              | #DIV/0!                     |
| 01-4210-1-660                  | Vehicle Maintenance           | 9,000            | 8,074            | 9,000                   | 0                                | 0.0%                        | 9,000                       | 0                                | 0.0%                        | 9,000            | 0                                | 0.0%                        |
| 01-4210-1-670                  | Books/Periodicals             | 1,000            | 942              | 700                     | (300)                            | -30.0%                      | 700                         | (300)                            | -30.0%                      | 700              | (300)                            | -30.0%                      |
| <b>Total Police Department</b> |                               | <b>1,473,779</b> | <b>1,457,250</b> | <b>1,510,101</b>        | <b>36,322</b>                    | <b>2.5%</b>                 | <b>1,524,698</b>            | <b>50,919</b>                    | <b>3.5%</b>                 | <b>1,524,698</b> | <b>50,919</b>                    | <b>3.5%</b>                 |

PROSECUTION

| Acct No.                 | Town Function               | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC     | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--------------------------|-----------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|----------------|----------------------------------|-----------------------------|
| 01-4299-1-110            | Salaries                    | 96,093          | 97,154         | 96,748                  | 655                              | 0.7%                        | 96,169                      | 76                               | 0.1%                        | 96,169         | 76                               | 0.1%                        |
| 01-4299-1-220            | Social Security/Medicare    | 7,351           | 7,912          | 7,401                   | 50                               | 0.7%                        | 7,357                       | 6                                | 0.1%                        | 7,357          | 6                                | 0.1%                        |
| 01-4299-1-240            | Education/Training          | 600             | 0              | 600                     | 0                                | 0.0%                        | 600                         | 0                                | 0.0%                        | 600            | 0                                | 0.0%                        |
| 01-4299-1-280            | Travel/Mileage              | 300             | 0              | 300                     | 0                                | 0.0%                        | 300                         | 0                                | 0.0%                        | 300            | 0                                | 0.0%                        |
| 01-4299-2-330            | Contracted Services         | 1,070           | 193            | 1,070                   | 0                                | 0.0%                        | 1,070                       | 0                                | 0.0%                        | 1,070          | 0                                | 0.0%                        |
| 01-4299-2-341            | Telephone                   | 1,600           | 1,714          | 1,600                   | 0                                | 0.0%                        | 1,600                       | 0                                | 0.0%                        | 1,600          | 0                                | 0.0%                        |
| 01-4299-2-342            | S/Ware Support/Upgr/License | 400             | 0              | 400                     | 0                                | 0.0%                        | 400                         | 0                                | 0.0%                        | 400            | 0                                | 0.0%                        |
| 01-4299-2-440            | Rent                        | 4,044           | 4,381          | 4,085                   | 41                               | 1.0%                        | 4,085                       | 41                               | 1.0%                        | 4,085          | 41                               | 1.0%                        |
| 01-4299-2-560            | Dues/Membership             | 900             | 930            | 900                     | 0                                | 0.0%                        | 900                         | 0                                | 0.0%                        | 900            | 0                                | 0.0%                        |
| 01-4299-2-610            | Gen Supplies/Oper Expenses  | 480             | 447            | 480                     | 0                                | 0.0%                        | 480                         | 0                                | 0.0%                        | 480            | 0                                | 0.0%                        |
| 01-4299-2-620            | Office Supplies             | 800             | 450            | 800                     | 0                                | 0.0%                        | 800                         | 0                                | 0.0%                        | 800            | 0                                | 0.0%                        |
| 01-4299-2-625            | Postage                     | 1,200           | 901            | 1,200                   | 0                                | 0.0%                        | 1,200                       | 0                                | 0.0%                        | 1,200          | 0                                | 0.0%                        |
| 01-4299-2-630            | Office/Misc Eq/Maintenance  | 750             | 268            | 750                     | 0                                | 0.0%                        | 750                         | 0                                | 0.0%                        | 750            | 0                                | 0.0%                        |
| 01-4299-2-670            | Books/Publications          | 1,400           | 2,966          | 1,400                   | 0                                | 0.0%                        | 1,400                       | 0                                | 0.0%                        | 1,400          | 0                                | 0.0%                        |
| <b>Total Prosecution</b> |                             | <b>116,988</b>  | <b>117,316</b> | <b>117,734</b>          | <b>746</b>                       | <b>0.6%</b>                 | <b>117,111</b>              | <b>123</b>                       | <b>0.1%</b>                 | <b>117,111</b> | <b>123</b>                       | <b>0.1%</b>                 |

**ANIMAL CONTROL**

| <b>Acct No.</b>             | <b>Town Function</b>       | <b>2020<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Mgr<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------------------|----------------------------|-------------------------|------------------------|----------------------------------|---|--------------------------------------|--------------------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| 01-4414-2-392               | Dogs at Large/Transport    | 500                     | 151                    | 500                              | 0   | 0.0%                                 | 500                                  | 0   | 0.0%                                 | 500                | 0   | 0.0%                                 |
| 01-4414-2-550               | Printing                   | 25                      | 0                      | 25                               | 0   | 0.0%                                 | 25                                   | 0   | 0.0%                                 | 25                 | 0   | 0.0%                                 |
| 01-4414-2-610               | Gen Supplies/Oper Expenses | 100                     | 0                      | 100                              | 0   | 0.0%                                 | 100                                  | 0   | 0.0%                                 | 100                | 0   | 0.0%                                 |
| <b>Total Animal Control</b> |                            | <b>625</b>              | <b>151</b>             | <b>625</b>                       | <b>0</b>                                  | <b>0.0%</b>                          | <b>625</b>                           | <b>0</b>                                  | <b>0.0%</b>                          | <b>625</b>         | <b>0</b>                                  | <b>0.0%</b>                          |

**CAPITAL OUTLAY**

| Acct No.                                      | Town Function                        | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---|--------------------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|------------|----------------------------------|-----------------------------|
| <b>C.O. LAND AND IMPROVEMENTS</b>             |                                      |                 |                |                         |                                  |                             |                             |                                  |                             |            |                                  |                             |
| 01-4901-1-710                                 | Land Purchase                        | 0               | 0              | 0                       | 0                                | 0.0%                        | 0                           | 0                                | 0.0%                        | 0          | 0                                | 0.0%                        |
| 01-4901-1-730                                 | Transfer Station Road Improv         | 35,000          | 0              | 0                       | (35,000)                         | 0.0%                        | 0                           | (35,000)                         | 0.0%                        | 0          | (35,000)                         | 0.0%                        |
|   | <b>Total Land &amp; Improvements</b> | <b>35,000</b>   | <b>0</b>       | <b>0</b>                | <b>(35,000)</b>                  | <b>0.0%</b>                 | <b>0</b>                    | <b>(35,000)</b>                  | <b>0.0%</b>                 | <b>0</b>   | <b>(35,000)</b>                  | <b>-100.0%</b>              |
| <b>C.O. MACHINERY, VEHICLES &amp; OTHER</b>   |                                      |                 |                |                         |                                  |                             |                             |                                  |                             |            |                                  |                             |
| 01-4902-1-740                                 | DPW Vehicles                         | 0               | 0              | 0                       | 0                                | 0.0%                        | 0                           | 0                                | 0.0%                        | 0          | 0                                | 0.0%                        |
| 01-4902-1-742                                 | Police Vehicles                      | 0               | 0              | 0                       | 0                                | 0.0%                        | 0                           | 0                                | #DIV/0!                     | 0          | 0                                | #DIV/0!                     |
|   | <b>Total Mach/Vehicles/Other</b>     | <b>0</b>        | <b>0</b>       | <b>0</b>                | <b>0</b>                         | <b>0.0%</b>                 | <b>0</b>                    | <b>0</b>                         | <b>0.0%</b>                 | <b>0</b>   | <b>0</b>                         | <b>#DIV/0!</b>              |
| <b>C.O. BUILDING AND IMPROVEMENTS</b>         |                                      |                 |                |                         |                                  |                             |                             |                                  |                             |            |                                  |                             |
| 01-4903-1-720                                 | Municipal Bldg Improvement           | 0               | 0              | 0                       | 0                                | 0.0%                        | 0                           | 0                                | 0.0%                        | 0          | 0                                | 0.0%                        |
|   | <b>Total Buildings/Improvements</b>  | <b>0</b>        | <b>0</b>       | <b>0</b>                | <b>0</b>                         | <b>0.0%</b>                 | <b>0</b>                    | <b>0</b>                         | <b>0.0%</b>                 | <b>0</b>   | <b>0</b>                         | <b>0.0%</b>                 |
| <b>C.O. IMPROVEMENTS OTHER THAN BUILDINGS</b> |                                      |                 |                |                         |                                  |                             |                             |                                  |                             |            |                                  |                             |
| 01-4909-1-730                                 | Road Reconstruction                  | 0               | 538            | 0                       | 0                                | #DIV/0!                     | 0                           | 0                                | #DIV/0!                     | 0          | 0                                | #DIV/0!                     |
| 01-4909-3-730                                 | Bridges & Dams                       | 0               | 0              | 0                       | 0                                | #DIV/0!                     | 0                           | 0                                | #DIV/0!                     | 0          | 0                                | #DIV/0!                     |
| 01-4909-9-720                                 | Other                                | 0               | 16,684         | 0                       | 0                                | #DIV/0!                     | 0                           | 0                                | #DIV/0!                     | 0          | 0                                | #DIV/0!                     |
|   | <b>Total Improv Other Bldgs</b>      | <b>0</b>        | <b>17,222</b>  | <b>0</b>                | <b>0</b>                         | <b>#DIV/0!</b>              | <b>0</b>                    | <b>0</b>                         | <b>#DIV/0!</b>              | <b>0</b>   | <b>0</b>                         | <b>#DIV/0!</b>              |
|   | <b>Total Capital Outlay</b>          | <b>35,000</b>   | <b>17,222</b>  | <b>0</b>                | <b>(35,000)</b>                  | <b>-100.0%</b>              | <b>0</b>                    | <b>(35,000)</b>                  | <b>-100.0%</b>              | <b>0</b>   | <b>(35,000)</b>                  | <b>-100.0%</b>              |

**WATER DEPARTMENT**

| Acct No.                          | Town Function                 | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC     | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|-----------------------------------|-------------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|----------------|----------------------------------|-----------------------------|
| <b>WATER ADMINISTRATION</b>       |                               |                 |                |                         |                                  |                             |                             |                                  |                             |                |                                  |                             |
| 02-4331-1-110                     | Admin. Salaries               | 120,198         | 115,738        | 129,678                 | 9,480                            | 7.9%                        | 129,678                     | 9,480                            | 7.9%                        | 129,678        | 9,480                            | 7.9%                        |
| 02-4331-1-115                     | Crew Wages                    | 133,893         | 128,476        | 130,182                 | (3,711)                          | -2.8%                       | 130,182                     | (3,711)                          | -2.8%                       | 130,182        | (3,711)                          | -2.8%                       |
| 02-4331-1-140                     | Crew Overtime                 | 15,375          | 9,661          | 15,375                  | 0                                | 0.0%                        | 15,375                      | 0                                | 0.0%                        | 15,375         | 0                                | 0.0%                        |
| 02-4331-1-190                     | Crew Duty Pay                 | 6,500           | 6,625          | 7,000                   | 500                              | 7.7%                        | 7,000                       | 500                              | 7.7%                        | 7,000          | 500                              | 7.7%                        |
| 02-4331-1-210                     | Health Insurance              | 58,990          | 65,506         | 70,015                  | 11,025                           | 18.7%                       | 70,015                      | 11,025                           | 18.7%                       | 70,015         | 11,025                           | 18.7%                       |
| 02-4331-1-211                     | Dental Insurance              | 3,448           | 2,726          | 3,944                   | 496                              | 14.4%                       | 3,944                       | 496                              | 14.4%                       | 3,944          | 496                              | 14.4%                       |
| 02-4331-1-215                     | Life Insurance/AD&D           | 351             | 296            | 331                     | (20)                             | -5.7%                       | 331                         | (20)                             | -5.7%                       | 331            | (20)                             | -5.7%                       |
| 02-4331-1-220                     | Social Security/Medicare      | 21,111          | 17,503         | 21,591                  | 480                              | 2.3%                        | 21,591                      | 480                              | 2.3%                        | 21,591         | 480                              | 2.3%                        |
| 02-4331-1-230                     | Retirement                    | 30,233          | 27,761         | 35,224                  | 4,991                            | 16.5%                       | 35,224                      | 4,991                            | 16.5%                       | 35,224         | 4,991                            | 16.5%                       |
| 02-4331-1-240                     | Education/Training            | 1,200           | 1,578          | 1,200                   | 0                                | 0.0%                        | 1,200                       | 0                                | 0.0%                        | 1,200          | 0                                | 0.0%                        |
| 02-4331-1-250                     | Unemployment                  | 0               | 0              | 426                     | 426                              | #DIV/0!                     | 426                         | 426                              | #DIV/0!                     | 426            | 426                              | #DIV/0!                     |
| 02-4331-1-260                     | Workers' Compensation         | 9,073           | 8,556          | 7,450                   | (1,623)                          | -17.9%                      | 7,450                       | (1,623)                          | -17.9%                      | 7,450          | (1,623)                          | -17.9%                      |
| 02-4331-1-280                     | Travel/Mileage                | 200             | 62             | 200                     | 0                                | 0.0%                        | 200                         | 0                                | 0.0%                        | 200            | 0                                | 0.0%                        |
| 02-4331-1-290                     | Clothing Allowance            | 1,000           | 761            | 1,000                   | 0                                | 0.0%                        | 1,000                       | 0                                | 0.0%                        | 1,000          | 0                                | 0.0%                        |
| 02-4331-1-320                     | Legal Fees                    | 15,000          | 1,200          | 15,000                  | 0                                | 0.0%                        | 15,000                      | 0                                | 0.0%                        | 15,000         | 0                                | 0.0%                        |
| 02-4331-1-341                     | Telephone/Alarms              | 6,100           | 6,042          | 6,600                   | 500                              | 8.2%                        | 6,600                       | 500                              | 8.2%                        | 6,600          | 500                              | 8.2%                        |
| 02-4331-1-342                     | Utility Billing               | 7,200           | 7,575          | 10,100                  | 2,900                            | 40.3%                       | 10,100                      | 2,900                            | 40.3%                       | 10,100         | 2,900                            | 40.3%                       |
| 02-4331-1-355                     | Drug/Alcohol Testing          | 300             | 165            | 300                     | 0                                | 0.0%                        | 300                         | 0                                | 0.0%                        | 300            | 0                                | 0.0%                        |
| 02-4331-1-390                     | Advertising                   | 700             | 469            | 700                     | 0                                | 0.0%                        | 700                         | 0                                | 0.0%                        | 700            | 0                                | 0.0%                        |
| 02-4331-1-410                     | Electricity                   | 51,000          | 49,966         | 51,000                  | 0                                | 0.0%                        | 51,000                      | 0                                | 0.0%                        | 51,000         | 0                                | 0.0%                        |
| 02-4331-1-411                     | Heating Fuel                  | 7,500           | 7,573          | 7,500                   | 0                                | 0.0%                        | 7,500                       | 0                                | 0.0%                        | 7,500          | 0                                | 0.0%                        |
| 02-4331-1-412                     | Water and Sewer               | 25,000          | 14,289         | 25,000                  | 0                                | 0.0%                        | 25,000                      | 0                                | 0.0%                        | 25,000         | 0                                | 0.0%                        |
| 02-4331-1-430                     | Building Maintenance          | 8,000           | 6,854          | 8,000                   | 0                                | 0.0%                        | 8,000                       | 0                                | 0.0%                        | 8,000          | 0                                | 0.0%                        |
| 02-4331-1-480                     | Rindge Taxes                  | 8,000           | 3,860          | 8,000                   | 0                                | 0.0%                        | 8,000                       | 0                                | 0.0%                        | 8,000          | 0                                | 0.0%                        |
| 02-4331-1-560                     | Dues/Membership               | 2,200           | 1,877          | 2,200                   | 0                                | 0.0%                        | 2,200                       | 0                                | 0.0%                        | 2,200          | 0                                | 0.0%                        |
| 02-4331-1-620                     | Office Supplies               | 1,500           | 1,400          | 1,500                   | 0                                | 0.0%                        | 1,500                       | 0                                | 0.0%                        | 1,500          | 0                                | 0.0%                        |
| 02-4331-1-625                     | Postage                       | 200             | 147            | 200                     | 0                                | 0.0%                        | 200                         | 0                                | 0.0%                        | 200            | 0                                | 0.0%                        |
| 02-4331-1-630                     | Office/Misc Equip/Maintenance | 2,400           | 2,442          | 2,400                   | 0                                | 0.0%                        | 2,400                       | 0                                | 0.0%                        | 2,400          | 0                                | 0.0%                        |
| 02-4331-1-635                     | Gas/Oil                       | 3,500           | 2,926          | 3,500                   | 0                                | 0.0%                        | 3,500                       | 0                                | 0.0%                        | 3,500          | 0                                | 0.0%                        |
| 02-4331-1-650                     | Grounds Maintenance           | 2,000           | 969            | 2,000                   | 0                                | 0.0%                        | 2,000                       | 0                                | 0.0%                        | 2,000          | 0                                | 0.0%                        |
| 02-4331-1-660                     | Vehicle Maintenance           | 2,500           | 0              | 2,500                   | 0                                | 0.0%                        | 2,500                       | 0                                | 0.0%                        | 2,500          | 0                                | 0.0%                        |
| 02-4331-1-670                     | Books/Publications            | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 02-4331-4-520                     | General Liability Insurance   | 2,466           | 2,466          | 2,639                   | 173                              | 7.0%                        | 2,639                       | 173                              | 7.0%                        | 2,639          | 173                              | 7.0%                        |
| 02-4331-4-521                     | Property Insurance            | 2,307           | 2,307          | 2,468                   | 161                              | 7.0%                        | 2,468                       | 161                              | 7.0%                        | 2,468          | 161                              | 7.0%                        |
| <b>Total Water Administration</b> |                               | <b>549,446</b>  | <b>497,776</b> | <b>575,224</b>          | <b>25,778</b>                    | <b>4.7%</b>                 | <b>575,224</b>              | <b>25,778</b>                    | <b>4.7%</b>                 | <b>575,224</b> | <b>25,778</b>                    | <b>4.7%</b>                 |

**WATER DEPARTMENT**

| Acct No.  | Town Function                         | 2020<br>Adopted  | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC       | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---|---------------------------------------|------------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|------------------|----------------------------------|-----------------------------|
| <b>WATER SERVICES/TREATMENT</b>                 |                                       |                  |                |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 02-4332-2-310                                   | Enginnering/Planning                  | 50,000           | 22,950         | 50,000                  | 0                                | 0.0%                        | 50,000                      | 0                                | 0.0%                        | 50,000           | 0                                | 0.0%                        |
| 02-4332-2-350                                   | Lab Testing                           | 10,000           | 7,852          | 10,000                  | 0                                | 0.0%                        | 10,000                      | 0                                | 0.0%                        | 10,000           | 0                                | 0.0%                        |
| 02-4332-2-440                                   | Contracted Services                   | 18,000           | 15,694         | 18,000                  | 0                                | 0.0%                        | 18,000                      | 0                                | 0.0%                        | 18,000           | 0                                | 0.0%                        |
| 02-4332-2-495                                   | Dam Regist/Repairs                    | 250              | 0              | 250                     | 0                                | 0.0%                        | 250                         | 0                                | 0.0%                        | 250              | 0                                | 0.0%                        |
| 02-4332-2-610                                   | Field Supplies/Tools                  | 5,000            | 3,753          | 5,000                   | 0                                | 0.0%                        | 5,000                       | 0                                | 0.0%                        | 5,000            | 0                                | 0.0%                        |
| 02-4332-2-615                                   | Lab Supplies/Equipment                | 5,000            | 898            | 5,000                   | 0                                | 0.0%                        | 5,000                       | 0                                | 0.0%                        | 5,000            | 0                                | 0.0%                        |
| 02-4332-2-630                                   | Field/Lab Equip Maintenance           | 3,500            | 3,403          | 3,500                   | 0                                | 0.0%                        | 3,500                       | 0                                | 0.0%                        | 3,500            | 0                                | 0.0%                        |
| 02-4332-2-680                                   | Meter Replacement                     | 20,000           | 14,461         | 28,000                  | 8,000                            | 40.0%                       | 28,000                      | 8,000                            | 40.0%                       | 28,000           | 8,000                            | 40.0%                       |
| 02-4332-2-681                                   | Chemicals                             | 70,000           | 66,343         | 70,000                  | 0                                | 0.0%                        | 70,000                      | 0                                | 0.0%                        | 70,000           | 0                                | 0.0%                        |
| 02-4332-2-730                                   | Lines/System Repairs                  | 25,000           | 11,668         | 25,000                  | 0                                | 0.0%                        | 25,000                      | 0                                | 0.0%                        | 25,000           | 0                                | 0.0%                        |
| 02-4332-2-732                                   | Wells/Pump Station Maintenance        | 36,000           | 35,701         | 36,000                  | 0                                | 0.0%                        | 36,000                      | 0                                | 0.0%                        | 36,000           | 0                                | 0.0%                        |
|   | <b>Total Water Service/Treatment</b>  | <b>242,750</b>   | <b>182,723</b> | <b>250,750</b>          | <b>8,000</b>                     | <b>3.3%</b>                 | <b>250,750</b>              | <b>8,000</b>                     | <b>3.3%</b>                 | <b>250,750</b>   | <b>8,000</b>                     | <b>3.3%</b>                 |
|   | <b>TOTAL WATER FUND OPERATIONS</b>    | <b>792,196</b>   | <b>680,499</b> | <b>825,974</b>          | <b>33,778</b>                    | <b>4.3%</b>                 | <b>825,974</b>              | <b>33,778</b>                    | <b>4.3%</b>                 | <b>825,974</b>   | <b>33,778</b>                    | <b>4.3%</b>                 |
| <b>DEBT SERVICE</b>                             |                                       |                  |                |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 02-4711-1-980                                   | Bond Principal                        | 145,335          | 101,924        | 146,582                 | 1,247                            | 0.9%                        | 149,408                     | 4,073                            | 2.8%                        | 149,408          | 4,073                            | 2.8%                        |
| 02-4721-1-981                                   | Bond Interest                         | 46,529           | 8,828          | 43,686                  | (2,843)                          | -6.1%                       | 12,748                      | (33,781)                         | -72.6%                      | 12,748           | (33,781)                         | -72.6%                      |
| 02-4721-1-982                                   | Bond Administration Fee               | 22,865           | 22,979         | 21,837                  | (1,028)                          | -4.5%                       | 42,586                      | 19,721                           | 86.2%                       | 42,586           | 19,721                           | 86.2%                       |
|   | <b>Total Debt Service</b>             | <b>214,729</b>   | <b>133,731</b> | <b>212,105</b>          | <b>(2,624)</b>                   | <b>-1.2%</b>                | <b>204,742</b>              | <b>(9,987)</b>                   | <b>-4.7%</b>                | <b>204,742</b>   | <b>(9,987)</b>                   | <b>-4.7%</b>                |
| <b>C.O. MACHINERY, VEHICLES &amp; EQUIPMENT</b> |                                       |                  |                |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 02-4902-1-740                                   | C.O. Water Equip Purchase             | 1                | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 02-4902-1-760                                   | C.O. Water Vehicle Purchase           | 1                | 0              | 37,180                  | 37,179                           | 3717900.0%                  | 37,180                      | 37,179                           | 3717900.0%                  | 37,180           | 37,179                           | 3717900.0%                  |
|   | <b>Total C.O. Mach, Veh, Equip</b>    | <b>2</b>         | <b>0</b>       | <b>37,181</b>           | <b>37,179</b>                    | <b>1858950.0%</b>           | <b>37,181</b>               | <b>37,179</b>                    | <b>1858950.0%</b>           | <b>37,181</b>    | <b>37,179</b>                    | <b>1858950.0%</b>           |
| <b>C.O. IMPROVEMENTS OTHER THAN BUILDINGS</b>   |                                       |                  |                |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 02-4909-2-730                                   | C.O. Wtr Line Replace/Construct       | 36,500           | 61,127         | 1                       | (36,499)                         | -100.0%                     | 1                           | (36,499)                         | -100.0%                     | 1                | (36,499)                         | -100.0%                     |
| 02-4909-3-730                                   | C.O. Wtr System Replacement           | 1                | 0              | 17,000                  | 16,999                           | 1699900.0%                  | 17,000                      | 16,999                           | 1699900.0%                  | 17,000           | 16,999                           | 1699900.0%                  |
|   | <b>Total Improv Other than Bldgs.</b> | <b>36,501</b>    | <b>61,127</b>  | <b>17,001</b>           | <b>(19,500)</b>                  | <b>-53.4%</b>               | <b>17,001</b>               | <b>(19,500)</b>                  | <b>-53.4%</b>               | <b>17,001</b>    | <b>(19,500)</b>                  | <b>-53.4%</b>               |
|   | <b>TOTAL WATER FUND</b>               | <b>1,043,428</b> | <b>875,357</b> | <b>1,092,261</b>        | <b>48,833</b>                    | <b>4.7%</b>                 | <b>1,084,898</b>            | <b>41,470</b>                    | <b>4.0%</b>                 | <b>1,084,898</b> | <b>41,470</b>                    | <b>4.0%</b>                 |

**SEWER DEPARTMENT**

| Acct No.                    | Town Function                     | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC     | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|-----------------------------|-----------------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|----------------|----------------------------------|-----------------------------|
| <b>SEWER ADMINISTRATION</b> |                                   |                 |                |                         |                                  |                             |                             |                                  |                             |                |                                  |                             |
| 03-4326-1-110               | Administration Salaries           | 103,876         | 89,302         | 74,645                  | (29,231)                         | -28.1%                      | 74,645                      | (29,231)                         | -28.1%                      | 74,645         | -29,231                          | -28.1%                      |
| 03-4326-1-115               | Crew Wages                        | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-1-140               | Hwy Crew Overtime                 | 1,500           | 298            | 1,500                   | 0                                | 0.0%                        | 1,500                       | 0                                | 0.0%                        | 1,500          | 0                                | 0.0%                        |
| 03-4326-1-190               | Crew Duty Pay                     | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-1-210               | Health Insurance                  | 14,220          | 9,953          | 13,555                  | (665)                            | -4.7%                       | 13,555                      | (665)                            | -4.7%                       | 13,555         | -665                             | -4.7%                       |
| 03-4326-1-211               | Dental Insurance                  | 1,385           | 708            | 1,018                   | (367)                            | -26.5%                      | 1,018                       | (367)                            | -26.5%                      | 1,018          | -367                             | -26.5%                      |
| 03-4326-1-215               | Life                              | 136             | 82             | 90                      | (46)                             | -33.8%                      | 90                          | (46)                             | -33.8%                      | 90             | -46                              | -33.8%                      |
| 03-4326-1-220               | Social Security/Medicare          | 7,676           | 5,670          | 5,825                   | (1,851)                          | -24.1%                      | 5,825                       | (1,851)                          | -24.1%                      | 5,825          | -1,851                           | -24.1%                      |
| 03-4326-1-230               | Retirement                        | 11,376          | 9,059          | 8,990                   | (2,386)                          | -21.0%                      | 8,990                       | (2,386)                          | -21.0%                      | 8,990          | -2,386                           | -21.0%                      |
| 03-4326-1-240               | Education/Training                | 100             | 0              | 1                       | (99)                             | -99.0%                      | 1                           | (99)                             | -99.0%                      | 1              | -99                              | -99.0%                      |
| 03-4326-1-250               | Unemployment                      | 0               | 0              | 212                     | 212                              | #DIV/0!                     | 212                         | 212                              | #DIV/0!                     | 212            | 212                              | #DIV/0!                     |
| 03-4326-1-260               | Workers' Compensation             | 4,537           | 4,278          | 3,725                   | (812)                            | -17.9%                      | 3,725                       | (812)                            | -17.9%                      | 3,725          | -812                             | -17.9%                      |
| 03-4326-1-280               | Travel/Mileage                    | 150             | 0              | 1                       | (149)                            | -99.3%                      | 1                           | (149)                            | -99.3%                      | 1              | -149                             | -99.3%                      |
| 03-4326-1-290               | Clothing Allowance                | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-3-320               | Legal Expense                     | 2,500           | 0              | 2,500                   | 0                                | 0.0%                        | 2,500                       | 0                                | 0.0%                        | 2,500          | 0                                | 0.0%                        |
| 03-4326-3-341               | Telephone/Alarm Service           | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-3-342               | Utility Billing                   | 8,600           | 6,598          | 5,700                   | (2,900)                          | -33.7%                      | 5,700                       | (2,900)                          | -33.7%                      | 5,700          | -2,900                           | -33.7%                      |
| 03-4326-3-390               | Advertising                       | 500             | 0              | 500                     | 0                                | 0.0%                        | 500                         | 0                                | 0.0%                        | 500            | 0                                | 0.0%                        |
| 03-4326-3-410               | Electricity                       | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-3-411               | Heat                              | 1               | 1,149          | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-3-430               | Building Maintenance              | 10,000          | 0              | 10,000                  | 0                                | 0.0%                        | 10,000                      | 0                                | 0.0%                        | 10,000         | 0                                | 0.0%                        |
| 03-4326-3-440               | Equipment Rental                  | 1,000           | 180            | 1                       | (999)                            | -99.9%                      | 1                           | (999)                            | -99.9%                      | 1              | -999                             | -99.9%                      |
| 03-4326-3-495               | Dam Regist/Repair                 | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-3-560               | Dues/Membership                   | 1,800           | 1,667          | 1,800                   | 0                                | 0.0%                        | 1,800                       | 0                                | 0.0%                        | 1,800          | 0                                | 0.0%                        |
| 03-4326-3-620               | Office Supplies                   | 1,500           | 795            | 1,500                   | 0                                | 0.0%                        | 1,500                       | 0                                | 0.0%                        | 1,500          | 0                                | 0.0%                        |
| 03-4326-3-625               | Postage/Billing                   | 250             | 222            | 250                     | 0                                | 0.0%                        | 250                         | 0                                | 0.0%                        | 250            | 0                                | 0.0%                        |
| 03-4326-3-630               | Equipment Maintenance             | 75,000          | 79,093         | 48,033                  | (26,967)                         | -36.0%                      | 48,033                      | (26,967)                         | -36.0%                      | 48,033         | -26,967                          | -36.0%                      |
|                             | Short Lived Asset Fund            | 0               | 0              | 31,067                  | 31,067                           | #DIV/0!                     | 31,067                      | 31,067                           | #DIV/0!                     | 31,067         | 31,067                           | #DIV/0!                     |
| 03-4326-3-635               | Gas/Oil                           | 1               | 23             | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-3-650               | Grounds Maintenance               | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-3-660               | Vehicle Maintenance               | 1               | 2,043          | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-3-670               | Books/Periodicals                 | 1               | 0              | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1              | 0                                | 0.0%                        |
| 03-4326-4-520               | Gen Liability Insurance           | 3,262           | 3,262          | 3,490                   | 228                              | 7.0%                        | 3,490                       | 228                              | 7.0%                        | 3,490          | 228                              | 7.0%                        |
| 03-4326-4-521               | Property Insurance                | 22,988          | 22,988         | 24,597                  | 1,609                            | 7.0%                        | 24,597                      | 1,609                            | 7.0%                        | 24,597         | 1,609                            | 7.0%                        |
|                             | <b>Total Sewer Administration</b> | <b>272,367</b>  | <b>237,370</b> | <b>239,011</b>          | <b>(33,356)</b>                  | <b>-12.2%</b>               | <b>239,011</b>              | <b>(33,356)</b>                  | <b>-12.2%</b>               | <b>239,011</b> | <b>-33,356</b>                   | <b>-12.2%</b>               |

**SEWER DEPARTMENT**

| Acct No.  | Town Function                        | 2020<br>Adopted  | 2020<br>Actual   | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>BC       | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---|--------------------------------------|------------------|------------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|------------------|----------------------------------|-----------------------------|
| <b>SEWER SERVICES/TREATMENT</b>                 |                                      |                  |                  |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 03-4327-3-310                                   | Consulting Engineers                 | 50,000           | 3,473            | 40,000                  | (10,000)                         | -20.0%                      | 40,000                      | (10,000)                         | -20.0%                      | 40,000           | -10,000                          | -20.0%                      |
| 03-4327-3-330                                   | Contracted Services                  | 817,130          | 816,214          | 817,130                 | 0                                | 0.0%                        | 817,130                     | 0                                | 0.0%                        | 817,130          | 0                                | 0.0%                        |
| 03-4327-3-350                                   | Lab Testing                          | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 03-4327-3-490                                   | Sludge/Grit Disposal                 | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 03-4327-3-610                                   | Field Supplies/Tools                 | 250              | 0                | 250                     | 0                                | 0.0%                        | 250                         | 0                                | 0.0%                        | 250              | 0                                | 0.0%                        |
| 03-4327-3-615                                   | Lab Supplies/Equipment               | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 03-4327-3-630                                   | Field/Lab Equip Maintenance          | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 03-4327-3-680                                   | Meter Replacement                    | 20,000           | 6,894            | 12,000                  | (8,000)                          | -40.0%                      | 12,000                      | (8,000)                          | -40.0%                      | 12,000           | -8,000                           | -40.0%                      |
| 03-4327-3-681                                   | Chemicals                            | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 03-4327-3-730                                   | Line Maintenance                     | 30,000           | 771              | 30,000                  | 0                                | 0.0%                        | 30,000                      | 0                                | 0.0%                        | 30,000           | 0                                | 0.0%                        |
|   | <b>Total Sewer Serv/Treatment</b>    | <b>917,385</b>   | <b>827,352</b>   | <b>899,385</b>          | <b>(18,000)</b>                  | <b>-2.0%</b>                | <b>899,385</b>              | <b>(18,000)</b>                  | <b>-2.0%</b>                | <b>899,385</b>   | <b>-18,000</b>                   | <b>-2.0%</b>                |
| <b>INDUSTRIAL PRE-TREATMENT</b>                 |                                      |                  |                  |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 03-4329-2-310                                   | Consulting Engineers                 | 10,000           | 0                | 1                       | (9,999)                          | -100.0%                     | 1                           | (9,999)                          | -100.0%                     | 1                | -9,999                           | -100.0%                     |
| 03-4329-2-320                                   | Legal Expenses                       | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 03-4329-2-330                                   | Lab Supplies/Equipment               | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 03-4329-2-350                                   | Lab Testing                          | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
|   | <b>Total Industrial Pretreatment</b> | <b>10,003</b>    | <b>0</b>         | <b>4</b>                | <b>(9,999)</b>                   | <b>-100.0%</b>              | <b>4</b>                    | <b>(9,999)</b>                   | <b>-100.0%</b>              | <b>4</b>         | <b>-9,999</b>                    | <b>-100.0%</b>              |
| <b>DEBT SERVICE</b>                             |                                      |                  |                  |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 03-4711-1-980                                   | Bond Principal                       | 416,625          | 413,103          | 429,282                 | 12,657                           | 3.0%                        | 429,282                     | 12,657                           | 3.0%                        | 429,282          | 12,657                           | 3.0%                        |
| 03-4721-1-981                                   | Bond Interest                        | 154,147          | 155,555          | 146,379                 | (7,768)                          | -5.0%                       | 146,379                     | (7,768)                          | -5.0%                       | 146,379          | -7,768                           | -5.0%                       |
| 03-4721-1-982                                   | Bond Administration Fee              | 41,400           | 38,102           | 34,908                  | (6,492)                          | -15.7%                      | 34,908                      | (6,492)                          | -15.7%                      | 34,908           | -6,492                           | -15.7%                      |
|   | <b>Total Debt Service</b>            | <b>612,172</b>   | <b>606,760</b>   | <b>610,569</b>          | <b>(1,603)</b>                   | <b>-0.3%</b>                | <b>610,569</b>              | <b>(1,603)</b>                   | <b>-0.3%</b>                | <b>610,569</b>   | <b>-1,603</b>                    | <b>-0.3%</b>                |
| <b>C.O. MACHINERY, VEHICLES &amp; EQUIPMENT</b> |                                      |                  |                  |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 03-4902-1-720                                   | C.O. Bldg                            | 127,000          | 0                | 53,000                  | (74,000)                         | -58.3%                      | 53,000                      | (74,000)                         | -58.3%                      | 53,000           | (74,000)                         | -58.3%                      |
| 03-4902-1-730                                   | C.O. Pump Station Improv             | 59,200           | 7,186            | 17,350                  | (41,850)                         | -70.7%                      | 17,350                      | (41,850)                         | -70.7%                      | 17,350           | (41,850)                         | -70.7%                      |
| 03-4902-1-740                                   | C.O. SWR Equip Purchase              | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
| 03-4902-1-760                                   | C.O. SWR Vehicle Purchase            | 1                | 0                | 1                       | 0                                | 0.0%                        | 1                           | 0                                | 0.0%                        | 1                | 0                                | 0.0%                        |
|   | <b>Total C.O. Mach,Veh. Equip</b>    | <b>186,202</b>   |                  | <b>70,352</b>           | <b>(115,850)</b>                 | <b>-62.2%</b>               | <b>70,352</b>               | <b>(115,850)</b>                 | <b>-62.2%</b>               | <b>70,352</b>    | <b>(115,850)</b>                 | <b>-62.2%</b>               |
| <b>C.O. IMPROVEMENTS OTHER THAN BUILDING</b>    |                                      |                  |                  |                         |                                  |                             |                             |                                  |                             |                  |                                  |                             |
| 03-4909-2-730                                   | C.O. SWR Line Constr/Rehab           | 250,000          | 5,644            | 1                       | (249,999)                        | -100.0%                     | 1                           | (249,999)                        | -100.0%                     | 1                | -249,999                         | -100.0%                     |
|   | <b>Total CO Other than Bldgs</b>     | <b>250,000</b>   | <b>5,644</b>     | <b>1</b>                | <b>(249,999)</b>                 | <b>-100.0%</b>              | <b>1</b>                    | <b>(249,999)</b>                 | <b>-100.0%</b>              | <b>1</b>         | <b>-249,999</b>                  | <b>-100.0%</b>              |
| <b>TOTAL SEWER FUND</b>                         |                                      | <b>2,248,129</b> | <b>1,677,126</b> | <b>1,819,322</b>        | <b>(428,807)</b>                 | <b>-19.1%</b>               | <b>1,819,322</b>            | <b>(428,807)</b>                 | <b>-19.1%</b>               | <b>1,819,322</b> | <b>-428,807</b>                  | <b>-19.1%</b>               |

**WARRANT ARTICLES**

| Art #                            | Purpose                              | 2020<br>Adopted     | 2020<br>Expended    | Art #                            | Purpose                              | 2021<br>Proposed   |
|----------------------------------|--------------------------------------|---------------------|---------------------|----------------------------------|--------------------------------------|--------------------|
| 3                                | Cold Stone Springs                   | \$12,600,000        | \$12,600,000        | 3                                | Broadband Infrastructure Bond        | \$2,500,000        |
| 4                                | Road Bond                            | \$1,000,000         | \$1,000,000         | 5                                | CBA DPW                              | \$4,520            |
| 10                               | Road Projects (Alternate)            | \$0                 | \$0                 | 7                                | CBA Police                           | \$5,739            |
| 11                               | Highway Capital Reserve              | \$80,000            | \$80,000            | 11                               | Nutting Road Bridge                  | \$1,100,000        |
| 12                               | Highway 10-Wheel Truck, Sander, Plow | \$0                 | \$0                 | 12                               | Road Paving CRF                      | \$575,000          |
| 13                               | Town Office Capital Reserve          | \$0                 | \$0                 | 13                               | Highway Capital Reserve              | \$200,000          |
| 14                               | Fire Equipment Capital Reserve       | \$60,000            | \$60,000            | 14                               | Highway Truck, Sander, Plow          | \$225,000          |
| 15                               | Downtown TIF District                | \$40,000            | \$40,000            | 15                               | Highway Compressor                   | \$20,000           |
| 16                               | Land Acquisition Capital Reserve     | \$5,000             | \$5,000             | 16                               | Town Office Capital Reserve          | \$50,000           |
| 17                               | Cemetery Tree Capital Reserve        | \$3,000             | \$3,000             | 17                               | Fire Equipment Capital Reserve       | \$60,000           |
| 18                               | Gravestone Capital Reserve           | \$1,000             | \$1,000             | 18                               | Downtown TIF District                | \$60,000           |
| 19                               | Meetinghouse Capital Reserve         | \$3,000             | \$3,000             | 19                               | Land Acquisition Capital Reserve     | \$5,000            |
| 20                               | Municipal Building Capital Reserve   | \$50,000            | \$50,000            | 20                               | Cemetery Tree Capital Reserve        | \$5,000            |
| 21                               | Bridge Capital Reserve               | \$120,000           | \$120,000           | 21                               | Gravestone Capital Reserve           | \$1,000            |
| 22                               | Police Cruiser Capital Reserve       | \$50,000            | \$50,000            | 22                               | Meetinghouse Capital Reserve         | \$3,000            |
| 34                               | Jaffrey 250th Funds                  | \$7,500             | \$7,500             | 23                               | Municipal Building Capital Reserve   | \$150,000          |
|                                  | CBA DPW                              | \$0                 | \$0                 | 24                               | Bridge Capital Reserve               | \$120,000          |
| 6                                | CBA Police                           | \$30,616            | \$30,616            | 25                               | Police Cruiser Capital Reserve       | \$50,000           |
|                                  |                                      |                     |                     | 26                               | Jaffrey 250th Funds                  | \$7,500            |
|                                  |                                      |                     |                     | 27                               | Recreation Equipment Capital Reserve | \$25,000           |
|                                  |                                      |                     |                     | 28                               | Retirement Buyout Expendable Trust   | \$10,000           |
| <b>Subtotal</b>                  |                                      | <b>\$14,050,116</b> | <b>\$14,050,116</b> | <b>Subtotal</b>                  |                                      | <b>\$5,176,759</b> |
| <b>Petition Warrant Articles</b> |                                      |                     |                     | <b>Petition Warrant Articles</b> |                                      |                    |
| 24                               | Home Health Care & Hospice           | \$17,000            | \$17,000            | 32                               | Home Health Care & Hospice           | \$17,000           |
| 25                               | Monadnock Early Learning Center      | \$8,000             | \$8,000             | 33                               | Monadnock Early Learning Center      | \$8,000            |
| 26                               | The Community Kitchen                | \$9,750             | \$9,750             | 34                               | The Community Kitchen                | \$7,500            |
| 27                               | Monadnock Family Services            | \$6,821             | \$6,821             | 35                               | Monadnock Family Services            | \$6,821            |
| 28                               | Southwest Community Services         | \$5,196             | \$5,196             | 36                               | Southwest Community Services         | \$5,413            |
| 29                               | Jaffrey Civic Center                 | \$4,000             | \$4,000             | 37                               | Jaffrey Civic Center                 | \$4,000            |
| 30                               | Contocook Valley Transportation      | \$2,000             | \$2,000             | 38                               | Contocook Valley Transportation      | \$2,000            |
| 31                               | The River Center                     | \$1,500             | \$1,500             | 39                               | The River Center                     | \$1,500            |
| 32                               | Hundred Nights                       | \$5,000             | \$5,000             | 40                               | Hundred Nights                       | \$5,000            |
| 33                               | Reality Check                        | \$10,914            | \$10,914            | 41                               | Reality Check                        | \$12,278           |
| <b>Subtotal</b>                  |                                      | <b>\$70,181</b>     | <b>\$70,181</b>     | <b>Subtotal</b>                  |                                      | <b>\$69,512</b>    |
| <b>Total</b>                     |                                      | <b>\$14,120,297</b> | <b>\$14,120,297</b> | <b>Total</b>                     |                                      | <b>\$5,246,271</b> |

**DOWNTOWN TIFD**

| <b>Acct No.</b>            | <b>Town Function</b>                | <b>2020<br/>Adopted</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Dept<br/>Request</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Town Mgr<br/>Request</b> | <b>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|----------------------------|-------------------------------------|-------------------------|------------------------|----------------------------------|---|--------------------------------------|--------------------------------------|--------------------------------|--------------------------------------|
| 06-6651-1-120              | Administration                      | 8,269                   | 8,337                  | 8,222                            | (47)                                      | -0.6%                                | 8,222                                | (47)                           | -0.6%                                |
| 06-6651-1-210              | Health Insurance                    | 849                     | 840                    | 812                              | (37)                                      | -4.4%                                | 812                                  | (37)                           | -4.4%                                |
| 06-6651-1-211              | Dental Insurance                    | 53                      | 53                     | 53                               | 0   | 0.0%                                 | 53                                   | 0                              | 0.0%                                 |
| 06-6651-1-215              | Life                                | 10                      | 9                      | 10                               | 0   | 0.0%                                 | 10                                   | 0                              | 0.0%                                 |
| 06-6651-1-220              | Social Security/Medicare            | 633                     | 610                    | 629                              | (4)                                       | -0.6%                                | 629                                  | (4)                            | -0.6%                                |
| 06-6651-1-230              | Retirement                          | 924                     | 918                    | 1,057                            | 133                                       | 14.4%                                | 1,057                                | 133                            | 14.4%                                |
| 06-6651-1-250              | Unemployment                        | 0                       | 0                      | 7                                | 7   | #DIV/0!                              | 7                                    | 7                              | #DIV/0!                              |
| 06-6651-1-260              | Workers' Compensation               | 3                       | 0                      | 4                                | 1   | 33.3%                                | 4                                    | 1                              | 0.0%                                 |
| 06-6651-1-330              | Team Jaffrey                        | 35,000                  | 35,000                 | 40,000                           | 5,000                                     | 14.3%                                | 40,000                               | 5,000                          | 14.3%                                |
| 06-6653-1-330              | Economic Dev/Marketing              | 3,000                   | 1,226                  | 20,000                           | 17,000                                    | 566.7%                               | 3,000                                | 0                              | 0.0%                                 |
| 06-6711-1-980              | Comm Ctr Bond Principal             | 15,000                  | 15,000                 | 15,000                           | 0   | 0.0%                                 | 15,000                               | 0                              | 0.0%                                 |
| 06-6721-1-980              | Comm Ctr Bond Interest              | 2,909                   | 2,909                  | 2,197                            | (712)                                     | -24.5%                               | 2,197                                | (712)                          | 0.0%                                 |
| 06-6721-1-981              | D/T Infrastructure Capital Reserve* | 40,000                  | 40,000                 | 60,000                           | 20,000                                    | 50.0%                                | 60,000                               | 20,000                         | 0.0%                                 |
| 06-6903-1-722              | Community Field                     | 4,000                   | 1,735                  | 4,000                            | 0   | 0.0%                                 | 4,000                                | 0                              | 0.0%                                 |
| 06-6909-1-731              | Elite Laundry                       | 40,000                  | 38,665                 | 40,000                           | 0   | 0.0%                                 | 40,000                               | 0                              | 0.0%                                 |
| 06-6909-1-732              | Downtown Improvements               | 110,000                 | 109,435                | 110,000                          | 0   | 0.0%                                 | 50,000                               | (60,000)                       | -54.5%                               |
| 06-6909-1-733              | Traffic/Rd Enhance                  | 5,000                   | 0                      | 5,000                            | 0   | 0.0%                                 | 5,000                                | 0                              | 0.0%                                 |
| <b>Total Downtown TIFD</b> |                                     | <b>265,650</b>          | <b>254,737</b>         | <b>306,991</b>                   | <b>41,341</b>                             | <b>15.6%</b>                         | <b>229,991</b>                       | <b>(35,659)</b>                | <b>-13.4%</b>                        |

STONE BRIDGE TIFD

| Acct No.                       | Town Function             | 2020<br>Adopted | 2020<br>Actual | 2021<br>Dept<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Town Mgr<br>Request | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--------------------------------|---------------------------|-----------------|----------------|-------------------------|----------------------------------|-----------------------------|-----------------------------|----------------------------------|-----------------------------|
| 10-6652-1-120                  | Administrator Salary      | 8,269           | 8,337          | 8,222                   | (47)                             | -0.6%                       | 8,222                       | (47)                             | -0.6%                       |
| 10-6652-1-210                  | Health Insurance          | 849             | 840            | 812                     | (37)                             | -4.4%                       | 812                         | (37)                             | -4.4%                       |
| 10-6652-1-211                  | Dental Insurance          | 53              | 53             | 53                      | 0                                | 0.0%                        | 53                          | 0                                | 0.0%                        |
| 10-6652-1-215                  | Life                      | 10              | 9              | 10                      | 0                                | 0.0%                        | 10                          | 0                                | 0.0%                        |
| 10-6652-1-220                  | Social Security/Medicare  | 633             | 610            | 629                     | (4)                              | -0.6%                       | 629                         | (4)                              | -0.6%                       |
| 10-6652-1-230                  | Retirement                | 924             | 917            | 1,057                   | 133                              | 14.4%                       | 1,057                       | 133                              | 14.4%                       |
| 10-6652-1-250                  | Unemployment              | 0               | 0              | 7                       | 7                                | #DIV/0!                     | 7                           | 7                                | #DIV/0!                     |
| 10-6652-1-260                  | Workers' Compensation     | 3               | 0              | 4                       | 1                                | 33.3%                       | 4                           | 1                                | 33.3%                       |
| 10-6653-1-330                  | Economic Dev/Marketing    | 3,000           | 1,431          | 3,000                   | 0                                | 0.0%                        | 3,000                       | 0                                | 0.0%                        |
| 10-6711-1-980                  | Bond Principal - Bridge   | 35,000          | 35,000         | 35,000                  | 0                                | 0.0%                        | 35,000                      | 0                                | 0.0%                        |
| 10-6711-1-981                  | Bond Principal - Wtr Main | 40,000          | 40,000         | 40,000                  | 0                                | 0.0%                        | 40,000                      | 0                                | 0.0%                        |
| 10-6721-1-980                  | Bond Interest - Bridge    | 3,500           | 3,500          | 1,750                   | (1,750)                          | -50.0%                      | 1,750                       | (1,750)                          | -50.0%                      |
| 10-6721-1-981                  | Bond Interest - Wtr Main  | 25,175          | 25,175         | 23,035                  | (2,140)                          | -8.5%                       | 23,035                      | (2,140)                          | -8.5%                       |
| <b>Total Stone Bridge TIFD</b> |                           | <b>117,416</b>  | <b>115,872</b> | <b>113,579</b>          | <b>(3,837)</b>                   | <b>-3.3%</b>                | <b>113,579</b>              | <b>(3,837)</b>                   | <b>-3.3%</b>                |

**TOWN OF JAFFREY, NEW HAMPSHIRE  
ANTICIPATED REVENUE FOR THE YEAR 2021**

| <b>Town Function</b>           | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>BC</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|--------------------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|--------------------|---|--------------------------------------|
| LAND USE CHANGE TAX            | 1,500                       | 23,925                 | 1,500                    | 0   | 0.0%                                 | 1,500              | 0   | 0.0%                                 |
| TIMBER TAX                     | 11,500                      | 18,216                 | 11,500                   | 0   | 0.0%                                 | 11,500             | 0   | 0.0%                                 |
| OTHER TAXES                    | 142,500                     | 142,500                | 285,000                  | 142,500                                   | 100.0%                               | 282,999            | 140,499                                   | 98.6%                                |
| INTEREST & PENALTIES ON TAXES  | 65,000                      | 59,361                 | 65,000                   | 0   | 0.0%                                 | 65,000             | 0   | 0.0%                                 |
| EXCAVATION TAX                 | 1,000                       | 1,319                  | 1,000                    | 0   | 0.0%                                 | 1,000              | 0   | 0.0%                                 |
| BUSINESS LICENSES & PERMITS    | 2,000                       | 11,476                 | 2,000                    | 0   | 0.0%                                 | 2,000              | 0   | 0.0%                                 |
| MOTOR VEHICLE PERMITS          | 1,080,000                   | 1,157,620              | 1,170,000                | 90,000                                    | 8.3%                                 | 1,170,000          | 90,000                                    | 8.3%                                 |
| BUILDING PERMITS               | 24,000                      | 34,732                 | 24,000                   | 0   | 0.0%                                 | 24,000             | 0   | 0.0%                                 |
| OTHER LICENSES, PERMITS & FEES | 78,100                      | 77,755                 | 74,950                   | (3,150)                                   | -4.0%                                | 74,950             | (3,150)                                   | -4.0%                                |
| MEALS & ROOM TAX               | 276,235                     | 274,469                | 248,635                  | (27,600)                                  | -10.0%                               | 248,635            | (27,600)                                  | -10.0%                               |
| HIGHWAY BLOCK GRANT            | 162,851                     | 162,832                | 143,370                  | (19,481)                                  | -12.0%                               | 143,370            | (19,481)                                  | -12.0%                               |
| WATER POLLUTION GRANT          | 0                           | 0                      | 0                        | 0   | #DIV/0!                              | 0                  | 0   | #DIV/0!                              |
| STATE & FEDERAL FOREST LAND    | 139                         | 139                    | 139                      | 0   | 0.0%                                 | 139                | 0   | 0.0%                                 |
| OTHER STATE                    | 2,600                       | 2,080                  | 2,600                    | 0   | 0.0%                                 | 2,600              | 0   | 0.0%                                 |
| INCOME FROM DEPARTMENTS        | 40,525                      | 25,216                 | 33,525                   | (7,000)                                   | -17.3%                               | 33,525             | (7,000)                                   | -17.3%                               |
| SALE OF MUNICIPAL PROPERTY     | 1,000                       | 20,600                 | 1,000                    | 0   | 0.0%                                 | 1,000              | 0   | 0.0%                                 |
| INTEREST ON INVESTMENTS        | 25,000                      | 14,299                 | 15,000                   | (10,000)                                  | -40.0%                               | 15,000             | (10,000)                                  | -40.0%                               |
| OTHER MISCELLANEOUS REVENUES   | 27,300                      | 39,084                 | 19,300                   | (8,000)                                   | -29.3%                               | 19,300             | (8,000)                                   | -29.3%                               |
| FROM CAPITAL RESERVE           | 0                           | 0                      | 0                        | 0   | #DIV/0!                              | 0                  | 0   | #DIV/0!                              |
| FROM TRUST FUNDS               | 35,900                      | 0                      | 35,900                   | 0   | 0.0%                                 | 35,900             | 0   | 0.0%                                 |
| <b>GENERAL FUND BUDGET</b>     | <b>1,977,150</b>            | <b>2,065,623</b>       | <b>2,134,419</b>         | <b>157,269</b>                            | <b>8.0%</b>                          | <b>2,132,418</b>   | <b>155,268</b>                            | <b>7.9%</b>                          |
| <b>WATER</b>                   | <b>1,043,428</b>            | <b>1,229,899</b>       | <b>1,084,898</b>         | <b>41,470</b>                             | <b>4.0%</b>                          | <b>1,084,898</b>   | <b>41,470</b>                             | <b>4.0%</b>                          |
| <b>SEWER</b>                   | <b>2,248,129</b>            | <b>1,933,286</b>       | <b>1,819,322</b>         | <b>(428,807)</b>                          | <b>-19.1%</b>                        | <b>1,819,322</b>   | <b>(428,807)</b>                          | <b>-19.1%</b>                        |
| <b>WARRANT ARTICLES</b>        | <b>13,640,000</b>           | <b>13,640,000</b>      | <b>3,905,000</b>         | <b>(9,735,000)</b>                        | <b>-71.4%</b>                        | <b>3,905,000</b>   | <b>(9,735,000)</b>                        | <b>-71.4%</b>                        |
| <b>TOTAL REVENUES</b>          | <b>18,908,707</b>           | <b>18,868,808</b>      | <b>8,943,639</b>         | <b>(9,965,068)</b>                        | <b>-52.7%</b>                        | <b>8,941,638</b>   | <b>(9,967,069)</b>                        | <b>-52.7%</b>                        |



**LAND USE CHANGE TAX**

| Acct No.     | Town Function       | 2020<br>Anticipated | 2020<br>Actual | 2021<br>Town Mgr | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Budget<br>Comm | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--------------|---------------------|---------------------|----------------|------------------|----------------------------------|-----------------------------|------------------------|----------------------------------|-----------------------------|
| 3120         | Land Use Change Tax | 1,500               | 23,925         | 1,500            | 0                                | 0.0%                        | 1,500                  | 0                                | 0.0%                        |
| <b>Total</b> |                     | <b>1,500</b>        | <b>23,925</b>  | <b>1,500</b>     | <b>0</b>                         | <b>0.0%</b>                 | <b>1,500</b>           | <b>0</b>                         | <b>0.0%</b>                 |

Land Use Change Tax - penalty for removing property from Current Use.  
 50% of the tax goes to the Conservation Commission per warrant article established in 2004.



**TIMBER TAX**

| Acct No.     | Town Function | 2020<br>Anticipated | 2020<br>Actual | 2021<br>Town Mgr | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Budget<br>Comm | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--------------|---------------|---------------------|----------------|------------------|----------------------------------|-----------------------------|------------------------|----------------------------------|-----------------------------|
| 3185         | Timber Tax    | 11,500              | 18,216         | 11,500           | 0                                | 0.0%                        | 11,500                 | 0                                | 0.0%                        |
| <b>Total</b> |               | <b>11,500</b>       | <b>18,216</b>  | <b>11,500</b>    | <b>0</b>                         | <b>0.0%</b>                 | <b>11,500</b>          | <b>0</b>                         | <b>0.0%</b>                 |

Timber Tax - RSA imposed tax on the sale of wood harvested from one's property.



**OTHER TAXES**

| Acct No.    | Town Function         | 2020<br>Anticipated | 2020<br>Actual | 2021<br>Town Mgr | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Budget<br>Comm | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|-------------|-----------------------|---------------------|----------------|------------------|----------------------------------|-----------------------------|------------------------|----------------------------------|-----------------------------|
| <b>3912</b> | TIFD Year End Balance | 142,500             | 142,500        | 285,000          | 142,500                          | 100.0%                      | 282,999                | 140,499                          | 98.6%                       |
|             | <b>Total</b>          | <b>142,500</b>      | <b>142,500</b> | <b>285,000</b>   | <b>142,500</b>                   | <b>100.0%</b>               | <b>282,999</b>         | <b>140,499</b>                   | <b>98.6%</b>                |

TIFD Year End Balance - funds remaining after all expenses in the TIFD have been paid.

Downtown TIFD 2021 anticipated returned to GF is \$170,829.  
 Stone Arch TIFD 2021 anticipated returned to GF is \$112,170.



**INTEREST & PENALTIES**

| <b>Acct No.</b>      | <b>Town Function</b>          | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|----------------------|-------------------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| <b>01-3190-1-001</b> | Interest & Penalties on Taxes | 65,000                      | 59,361                 | 65,000                   | 0   | 0.0%                                 | 65,000                          | 0   | 0.0%                                 |
|                      | <b>Total</b>                  | <b>65,000</b>               | <b>59,361</b>          | <b>65,000</b>            | <b>0</b>                                  | <b>0.0%</b>                          | <b>65,000</b>                   | <b>0</b>                                  | <b>0.0%</b>                          |

Interest & Penalties on Taxes - late fees on property taxes and interest earned on liened property.



**EXCAVATION TAX**

| Acct No.     | Town Function  | 2020<br>Anticipated | 2020<br>Actual | 2021<br>Town Mgr | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Budget<br>Comm | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--------------|----------------|---------------------|----------------|------------------|----------------------------------|-----------------------------|------------------------|----------------------------------|-----------------------------|
| 3187         | Excavation Tax | 1,000               | 1,319          | 1,000            | 0                                | 0.0%                        | 1,000                  | 0                                | 0.0%                        |
| <b>Total</b> |                | <b>1,000</b>        | <b>1,319</b>   | <b>1,000</b>     | <b>0</b>                         | <b>0.0%</b>                 | <b>1,000</b>           | <b>0</b>                         | <b>0.0%</b>                 |

Excavation Tax - RSA imposed tax on ground excavation for soil or gravel harvesting.



**BUSINESS LICENSE & PERMITS**

| <b>Acct No.</b>      | <b>Town Function</b> | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|----------------------|----------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| <b>01-3210-4-001</b> | UCC Filings          | 2,000                       | 11,476                 | 2,000                    | 0   | 0.0%                                 | 2,000                           | 0   | 0.0%                                 |
|                      | <b>Total</b>         | <b>2,000</b>                | <b>11,476</b>          | <b>2,000</b>             | <b>0</b>                                  | <b>0.0%</b>                          | <b>2,000</b>                    | <b>0</b>                                  | <b>0.0%</b>                          |

UCC Filings - received from the State for Uniform Commercial Code filings.



**MOTOR VEHICLE PERMITS**

| <b>Acct No.</b>      | <b>Town Function</b>  | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|----------------------|-----------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| <b>01-3220-1-001</b> | Motor Vehicle Decals  | 20,000                      | 22,010                 | 20,000                   | 0   | 0.0%                                 | 20,000                          | 0   | 0.0%                                 |
| <b>01-3220-3-001</b> | Motor Vehicle Permits | 1,050,000                   | 1,115,852              | 1,140,000                | 90,000                                    | 8.6%                                 | 1,140,000                       | 90,000                                    | 8.6%                                 |
| <b>01-3220-4-001</b> | Boat Registrations    | 10,000                      | 19,758                 | 10,000                   | 0   | 0.0%                                 | 10,000                          | 0   | 0.0%                                 |
|                      | <b>Total</b>          | <b>1,080,000</b>            | <b>1,157,620</b>       | <b>1,170,000</b>         | <b>90,000</b>                             | <b>8.6%</b>                          | <b>1,170,000</b>                | <b>90,000</b>                             | <b>8.6%</b>                          |



**BUILDING PERMITS**

| <b>Acct No.</b> | <b>Town Function</b> | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|----------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| <b>3230</b>     | Building Permits     | 24,000                      | 34,732                 | 24,000                   | 0   | 0.0%                                 | 24,000                          | 0   | 0.0%                                 |
|                 | <b>Total</b>         | <b>24,000</b>               | <b>34,732</b>          | <b>24,000</b>            | <b>0</b>                                  | <b>0.0%</b>                          | <b>24,000</b>                   | <b>0</b>                                  | <b>0.0%</b>                          |



**OTHER LICENSES, PERMITS, & FEES**

| Acct No.      | Town Function        | 2020<br>Anticipated | 2020<br>Actual | 2021<br>Town Mgr | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Budget<br>Comm | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---------------|----------------------|---------------------|----------------|------------------|----------------------------------|-----------------------------|------------------------|----------------------------------|-----------------------------|
| 01-3290-1-001 | Dog Licenses         | 3,400               | 2,643          | 2,600            | (800)                            | -23.5%                      | 2,600                  | (800)                            | -23.5%                      |
| 01-3290-2-001 | Dog License Fines    | 400                 | 163            | 150              | (250)                            | -62.5%                      | 150                    | (250)                            | -62.5%                      |
| 01-3290-2-002 | Dog Violations       | 0                   | 0              | 0                | 0                                | #DIV/0!                     | 0                      | 0                                | #DIV/0!                     |
| 01-3290-4-001 | Marriage Licenses    | 500                 | 210            | 250              | (250)                            | -50.0%                      | 250                    | (250)                            | -50.0%                      |
| 01-3290-5-001 | Vital Statistics     | 6,000               | 5,840          | 6,000            | 0                                | 0.0%                        | 6,000                  | 0                                | 0.0%                        |
| 01-3290-6-001 | Parking Tickets      | 200                 | 2,805          | 2,000            | 1,800                            | 900.0%                      | 2,000                  | 1,800                            | 900.0%                      |
| 01-3290-6-002 | Pistol Permits       | 450                 | 500            | 450              | 0                                | 0.0%                        | 450                    | 0                                | 0.0%                        |
| 01-3290-9-001 | Landfill Permits     | 7,000               | 3,790          | 3,500            | (3,500)                          | -50.0%                      | 3,500                  | (3,500)                          | -50.0%                      |
| 01-3290-9-004 | Town History         | 150                 | 0              | 0                | (150)                            | -100.0%                     | 0                      | (150)                            | -100.0%                     |
| 01-3290-9-007 | Cable Franchise Fees | 60,000              | 61,804         | 60,000           | 0                                | 0.0%                        | 60,000                 | 0                                | 0.0%                        |
| <b>Total</b>  |                      | <b>78,100</b>       | <b>77,755</b>  | <b>74,950</b>    | <b>(3,150)</b>                   | <b>-4.0%</b>                | <b>74,950</b>          | <b>(3,150)</b>                   | <b>-4.0%</b>                |

Landfill Permits - fees paid to dispose of household waste or goods requiring special disposal.

Town History - proceeds from the sale of town history books.

Cable Franchise Fees - funds received from the Comcast franchise agreement.



**MEALS & ROOM**

| <b>Acct No.</b> | <b>Town Function</b> | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|----------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| <b>3352</b>     | Meals & Room         | 276,235                     | 274,469                | 248,635                  | (27,600)                                  | -10.0%                               | 248,635                         | (27,600)                                  | -10.0%                               |
|                 | <b>Total</b>         | <b>276,235</b>              | <b>274,469</b>         | <b>248,635</b>           | <b>(27,600)</b>                           | <b>-10.0%</b>                        | <b>248,635</b>                  | <b>(27,600)</b>                           | <b>-10.0%</b>                        |

Meals & Room - State disbursed revenue from the Meals & Rooms tax.



### HIGHWAY BLOCK GRANT

| Acct No.     | Town Function       | 2020<br>Anticipated | 2020<br>Actual | 2021<br>Town Mgr | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Budget<br>Comm | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--------------|---------------------|---------------------|----------------|------------------|----------------------------------|-----------------------------|------------------------|----------------------------------|-----------------------------|
| 3353         | Highway Block Grant | 162,851             | 162,832        | 143,370          | (19,481)                         | -12.0%                      | 143,370                | (19,481)                         | -12.0%                      |
| <b>Total</b> |                     | <b>162,851</b>      | <b>162,832</b> | <b>143,370</b>   | <b>(19,481)</b>                  | <b>-12.0%</b>               | <b>143,370</b>         | <b>(19,481)</b>                  | <b>-12.0%</b>               |

Highway Block Grant - State disbursed funds for road maintenance.



**WATER POLLUTION**

| <b>Acct No.</b> | <b>Town Function</b>        | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|-----------------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| 3354            | State Water Pollution Grant | 0                           | 0                      | 0                        | 0   | #DIV/0!                              | 0                               | 0   | #DIV/0!                              |
|                 | <b>Total</b>                | <b>0</b>                    | <b>0</b>               | <b>0</b>                 | <b>0</b>                                  | <b>#DIV/0!</b>                       | <b>0</b>                        | <b>0</b>                                  | <b>#DIV/0!</b>                       |

**State Water Pollution Grant - State Aid Grant for the wastewater treatment facility.**



**STATE & FEDERAL FOREST LAND REIMBURSEMENT**

| <b>Acct No.</b> | <b>Town Function</b>        | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|-----------------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| <b>3356</b>     | State & Federal Forest Land | 139                         | 139                    | 139                      | 0   | 0.0%                                 | 139                             | 0   | 0.0%                                 |
|                 | <b>Total</b>                | <b>139</b>                  | <b>139</b>             | <b>139</b>               | <b>0</b>                                  | <b>0.0%</b>                          | <b>139</b>                      | <b>0</b>                                  | <b>0.0%</b>                          |

State & Forest Land - payment for State owned land in lieu of taxes.



**OTHER STATE**

| Acct No.      | Town Function               | 2020<br>Anticipated | 2020<br>Actual | 2021<br>Town Mgr | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Budget<br>Comm | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---------------|-----------------------------|---------------------|----------------|------------------|----------------------------------|-----------------------------|------------------------|----------------------------------|-----------------------------|
| 01-3359-1-003 | State Sex Offender Registry | 100                 | 140            | 100              | 0                                | 0.0%                        | 100                    | 0                                | 0.0%                        |
| 01-3359-9-001 | Witness Fee                 | 2,500               | 1,940          | 2,500            | 0                                | 0.0%                        | 2,500                  | 0                                | 0.0%                        |
| 01-3359-9-001 | Town Ordinance Violation    | 0                   | 0              | 0                | 0                                | #DIV/0!                     | 0                      | 0                                | #DIV/0!                     |
| <b>Total</b>  |                             | <b>2,600</b>        | <b>2,080</b>   | <b>2,600</b>     | <b>0</b>                         | <b>0.0%</b>                 | <b>2,600</b>           | <b>0</b>                         | <b>#DIV/0!</b>              |

**Witness Fee - reimbursements for police officers serving as witnesses in State cases.**



**INCOME FROM DEPARTMENTS**

| Acct No.      | Town Function                | 2020<br>Anticipated | 2020<br>Actual | 2021<br>Town Mgr | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Budget<br>Comm | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|---------------|------------------------------|---------------------|----------------|------------------|----------------------------------|-----------------------------|------------------------|----------------------------------|-----------------------------|
| 01-3401-1-001 | Planning Board               | 3,015               | 3,231          | 3,015            | 0                                | 0.0%                        | 3,015                  | 0                                | 0.0%                        |
| 01-3401-1-002 | Zoning Board                 | 3,000               | 2,225          | 3,000            | 0                                | 0.0%                        | 3,000                  | 0                                | 0.0%                        |
| 01-3401-1-003 | Historic District            | 15                  | 0              | 15               | 0                                | 0.0%                        | 15                     | 0                                | 0.0%                        |
| 01-3401-1-004 | Voter Checklist              | 0                   | 50             | 0                | 0                                | #DIV/0!                     | 0                      | 0                                | #DIV/0!                     |
| 01-3401-1-005 | Filing Fees                  | 15                  | 0              | 15               | 0                                | 0.0%                        | 15                     | 0                                | 0.0%                        |
| 01-3401-1-001 | PD School Crossing Guard     | 1,200               | 1,140          | 1,200            | 0                                | 0.0%                        | 1,200                  | 0                                | 0.0%                        |
| 01-3401-2-002 | Fingerprint Services         | 1,000               | 670            | 1,000            | 0                                | 0.0%                        | 1,000                  | 0                                | 0.0%                        |
| 01-3401-2-003 | PD Recruiting Reimbursement  | 10                  | 360            | 10               | 0                                | 0.0%                        | 10                     | 0                                | 0.0%                        |
| 01-3401-2-006 | Police Reports/Discovery     | 1,500               | 910            | 1,500            | 0                                | 0.0%                        | 1,500                  | 0                                | 0.0%                        |
| 01-3401-3-001 | Fire Dept Miscellaneous      | 10                  | 0              | 10               | 0                                | 0.0%                        | 10                     | 0                                | 0.0%                        |
| 01-3401-3-002 | Fire Contracted Services     | 10                  | 0              | 10               | 0                                | 0.0%                        | 10                     | 0                                | 0.0%                        |
| 01-3401-4-001 | Septic System Insp/Perc Test | 1,000               | 100            | 1,000            | 0                                | 0.0%                        | 1,000                  | 0                                | 0.0%                        |
| 01-3401-4-002 | DPW Cemetery Revenue         | 6,000               | 3,250          | 6,000            | 0                                | 0.0%                        | 6,000                  | 0                                | 0.0%                        |
| 01-3401-5-001 | Welfare Receipts             | 2,000               | 0              | 0                | (2,000)                          | -100.0%                     | 0                      | (2,000)                          | -100.0%                     |
| 01-3401-6-001 | Recreation Receipts          | 0                   | 0              | 0                | 0                                | #DIV/0!                     | 0                      | 0                                | #DIV/0!                     |
| 01-3401-7-003 | Sale of Recyclables          | 20,000              | 12,727         | 15,000           | (5,000)                          | -25.0%                      | 15,000                 | (5,000)                          | -25.0%                      |
| 01-3401-7-005 | Library Receipts             | 1,750               | 553            | 1,750            | 0                                | 0.0%                        | 1,750                  | 0                                | 0.0%                        |
| <b>Total</b>  |                              | <b>40,525</b>       | <b>25,216</b>  | <b>33,525</b>    | <b>(7,000)</b>                   | <b>-17.3%</b>               | <b>33,525</b>          | <b>(7,000)</b>                   | <b>-17.3%</b>               |

- Voter Checklist - fee for disbursing the voter checklist upon request.
- PD School Crossing Guard - funds received from the school district for this service.
- PD Recruitment Reimbursement - funds received in the event a recruitment process fails.
- Welfare Receipts - funds received if a GA recipient returns money to the town.



**SALE OF MUNICIPAL PROPERTY**

| <b>Acct No.</b>      | <b>Town Function</b>        | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|----------------------|-----------------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| <b>01-3501-1-001</b> | Sale of Town Owned Property | 1,000                       | 20,599                 | 1,000                    | 0   | 0.0%                                 | 1,000                           | 0   | 0.0%                                 |
| <b>01-3501-1-002</b> | Sale of Tax Deeded Property | 0                           | 1                      | 0                        | 0   | #DIV/0!                              | 0                               | 0   | #DIV/0!                              |
|                      | <b>Total</b>                | <b>1,000</b>                | <b>20,600</b>          | <b>1,000</b>             | <b>0</b>                                  | <b>#DIV/0!</b>                       | <b>1,000</b>                    | <b>0</b>                                  | <b>#DIV/0!</b>                       |



**INTEREST ON INVESTMENT**

| Acct No.     | Town Function | 2020<br>Anticipated | 2020<br>Actual | 2021<br>Town Mgr | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) | 2021<br>Budget<br>Comm | Amount<br>Increase<br>(Decrease) | %<br>Increase<br>(Decrease) |
|--------------|---------------|---------------------|----------------|------------------|----------------------------------|-----------------------------|------------------------|----------------------------------|-----------------------------|
| 3150         | Interest      | 25,000              | 14,299         | 15,000           | (10,000)                         | -40.0%                      | 15,000                 | (10,000)                         | -40.0%                      |
| <b>Total</b> |               | <b>25,000</b>       | <b>14,299</b>  | <b>15,000</b>    | <b>(10,000)</b>                  | <b>-40.0%</b>               | <b>15,000</b>          | <b>(10,000)</b>                  | <b>-40.0%</b>               |



**OTHER MISCELLANEOUS REVENUE**

| <b>Acct No.</b> | <b>Town Function</b>      | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|---------------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| 01-3504-1-002   | Court Reimbursement       | 300                         | 2,206                  | 300                      | 0   | 0.0%                                 | 300                             | 0   | 0.0%                                 |
| 01-3506-1-002   | Insurance Refunds/Reimb   | 12,000                      | 0                      | 12,000                   | 0   | 0.0%                                 | 12,000                          | 0   | 0.0%                                 |
| 01-3509-1-005   | Miscellaneous             | 3,000                       | 35,129                 | 3,000                    | 0   | 0.0%                                 | 3,000                           | 0   | 0.0%                                 |
| 01-3509-1-006   | Donations                 | 2,000                       | 309                    | 2,000                    | 0   | 0.0%                                 | 2,000                           | 0   | 0.0%                                 |
| 01-3509-1-007   | Electricity Reimbursement | 10,000                      | 1,440                  | 2,000                    | (8,000)                                   | -80.0%                               | 2,000                           | (8,000)                                   | -80.0%                               |
| 01-3509-1-099   | Town Clerk Over/Under     | 0                           | 0                      | 0                        | 0   | #DIV/0!                              | 0                               | 0   | #DIV/0!                              |
| 01-3509-1-002   | Stale Dated Checks        | 0                           | 0                      | 0                        | 0   | #DIV/0!                              | 0                               | 0   | #DIV/0!                              |
|                 | <b>Total</b>              | <b>27,300</b>               | <b>39,084</b>          | <b>19,300</b>            | <b>(8,000)</b>                            | <b>-29.3%</b>                        | <b>19,300</b>                   | <b>(8,000)</b>                            | <b>-29.3%</b>                        |

**Court Reimbursement - funds received in the event of court ordered reimbursement.**

**Insurance Refunds/Reimbursement - primarily a pass through account for insurance claims.**

**Miscellaneous - revenues that do not fall into other clearly defined line items.**

**Donations - funds received from churches.**

**Electricity Reimbursement - rebate from Standard Power for electricity from hydropower.**



**FROM CAPITAL RESERVE**

| <b>Acct No.</b> | <b>Town Function</b> | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|----------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| <b>3915</b>     | From Capital Reserve | 0                           | 0                      | 0                        | 0   | #DIV/0!                              | 0                               | 0   | #DIV/0!                              |
|                 | <b>Total</b>         | <b>0</b>                    | <b>0</b>               | <b>0</b>                 | <b>0</b>                                  | <b>#DIV/0!</b>                       | <b>0</b>                        | <b>0</b>                                  | <b>#DIV/0!</b>                       |

Funds disbursed from Capital Reserve Funds not indicated by warrant article.



**FROM TRUST FUNDS**

| <b>Acct No.</b>      | <b>Town Function</b>     | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|----------------------|--------------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| <b>01-3916-1-001</b> | Cemetery Trust           | 12,200                      | 0                      | 12,200                   | 0   | 0.0%                                 | 12,200                          | 0   | 0.0%                                 |
| <b>01-3916-1-004</b> | General Assistance Trust | 15,200                      | 0                      | 15,200                   | 0   | 0.0%                                 | 15,200                          | 0   | 0.0%                                 |
| <b>01-3916-1-009</b> | Misc Trust Funds         | 8,500                       | 0                      | 8,500                    | 0   | 0.0%                                 | 8,500                           | 0   | 0.0%                                 |
|                      | <b>Total</b>             | <b>35,900</b>               | <b>0</b>               | <b>35,900</b>            | <b>0</b>                                  | <b>0.0%</b>                          | <b>35,900</b>                   | <b>0</b>                                  | <b>0.0%</b>                          |

Interest received from Trust Funds to offset operational costs.



**FROM WATER DEPARTMENT**

| <b>Acct No.</b> | <b>Town Function</b> | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|----------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
|                 | NHDES Water Grant    | 32,044                      |                        | 29,774                   | (2,270)                                   | -7.1%                                | <b>30,909</b>                   | (1,135)                                   | -3.5%                                |
|                 | Water Budget         | 1,011,384                   | 1,229,899              | 1,055,124                | 43,740                                    | -0.2%                                | 1,053,989                       | 42,605                                    | 4.2%                                 |
|                 | <b>Total</b>         | <b>1,043,428</b>            | <b>1,229,899</b>       | <b>1,084,898</b>         | <b>41,470</b>                             | <b>4.0%</b>                          | <b>1,084,898</b>                | <b>41,470</b>                             | <b>4.0%</b>                          |

**NHDES Water Grant - State grant received for the town's water system. Credited to the Water Fund.  
Water Budget - enterprise fund revenues to offset operating expenses.**

**Total Water revenue will equal total Water expenses for budget purposes.**



**FROM SEWER DEPARTMENT**

| <b>Acct No.</b> | <b>Town Function</b> | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------|----------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
|                 | SAG Grant            | 188,468                     | 333,250                | 328,254                  | 139,786                                   | 74.2%                                | 328,254                         | 139,786                                   | 74.2%                                |
|                 | Sewer Budget         | 2,059,661                   | 1,600,036              | 1,491,068                | (568,593)                                 | -27.6%                               | 1,491,068                       | (568,593)                                 | -27.6%                               |
|                 | <b>Total</b>         | <b>2,248,129</b>            | <b>1,933,286</b>       | <b>1,819,322</b>         | <b>(428,807)</b>                          | <b>-19.1%</b>                        | <b>1,819,322</b>                | <b>(428,807)</b>                          | <b>-19.1%</b>                        |

State Water Pollution Grant - State Aid Grant for the wastewater treatment facility.

Sewer Budget - enterprise fund revenues to offset operating expenses for budget purposes.



**WARRANT ARTICLES**

| <b>Funding Source</b> | <b>Town Function</b>         | <b>2020<br/>Anticipated</b> | <b>2020<br/>Actual</b> | <b>2021<br/>Town Mgr</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> | <b>2021<br/>Budget<br/>Comm</b> | <b>Amount<br/>Increase<br/>(Decrease)</b> | <b>%<br/>Increase<br/>(Decrease)</b> |
|-----------------------|------------------------------|-----------------------------|------------------------|--------------------------|---|--------------------------------------|---------------------------------|---|--------------------------------------|
| Downtown TIF          | Downtown TIF Capital Reserve | 40,000                      | 40,000                 | 60,000                   | 20,000                                    | 50.0%                                | 60,000                          | 20,000                                    | 50.0%                                |
| Highway Eq CRF        | Truck/Plow                   | 0                           | 0                      | 245,000                  | 245,000                                   | #DIV/0!                              | 245,000                         | 245,000                                   | #DIV/0!                              |
| Bridge CRF/DOT Grant  | Nutting Road Bridge          | 0                           | 0                      | 1,100,000                | 1,100,000                                 | #DIV/0!                              | 1,100,000                       | 1,100,000                                 | #DIV/0!                              |
| Bond                  | Broadband Expansion          | 0                           | 0                      | 2,500,000                | 2,500,000                                 | #DIV/0!                              | 2,500,000                       | 2,500,000                                 | #DIV/0!                              |
| USDA/DWGWTF           | Cold Stone Springs           | 12,600,000                  | 12,600,000             | 0                        | (12,600,000)                              | -100.0%                              | 0                               | (12,600,000)                              | -100.0%                              |
| Loan/Bond             | Road Bond                    | 1,000,000                   | 1,000,000              | 0                        | (1,000,000)                               | -100.0%                              | 0                               | (1,000,000)                               | -100.0%                              |
| <b>Total</b>          |                              | <b>13,640,000</b>           | <b>13,640,000</b>      | <b>3,905,000</b>         | <b>(9,735,000)</b>                        | <b>-71.4%</b>                        | <b>3,905,000</b>                | <b>(9,735,000)</b>                        | <b>-71.4%</b>                        |



**Tax Impact of the Recommended Budget**

|                                    | 2021 Estimated       | 2020 Adopted          | Variance              | %              |
|------------------------------------|----------------------|-----------------------|-----------------------|----------------|
| <b>Operating Budget</b>            | \$6,494,493          | \$6,591,884           | (\$97,392)            | -1.48%         |
| <b>Water Department</b>            | \$1,084,898          | \$1,043,428           | \$41,470              | 3.97%          |
| <b>Sewer Department</b>            | \$1,819,322          | \$2,248,129           | (\$428,807)           | -19.07%        |
| <b>Warrant Articles</b>            | \$5,176,759          | \$ 14,050,116         | (\$8,873,357)         | -63.16%        |
| <b>Citizens Petitions</b>          | \$69,512             | \$70,181              | (\$669)               | -0.95%         |
| <b>Road Projects (Alternate)</b>   |                      |                       |                       |                |
| <b>Less Estimated Revenues</b>     | <b>(\$8,941,638)</b> | <b>(\$19,010,835)</b> | <b>(\$10,069,197)</b> | <b>-52.97%</b> |
| <b>Net to be Raised</b>            | \$5,703,346          | \$4,992,903           | \$710,443             | 14.23%         |
| <b>Add Veterans Credits</b>        | \$148,750            | \$148,750             | \$0                   | 0.00%          |
| <b>Add Estimated Overlay</b>       | \$30,190             | \$30,190              | \$0                   | 0.00%          |
| <b>Less Use of UFB</b>             | <b>(\$435,000)</b>   | <b>(\$200,000)</b>    | <b>(\$235,000)</b>    | <b>117.50%</b> |
| <b>Total to be Raised in Taxes</b> | \$5,447,286          | \$4,971,843           | \$475,443             | 9.56%          |
| <b>Town Valuation</b>              | \$520,726,640        | \$520,726,640         | \$0                   | 0.00%          |
| <b>Tax Rate</b>                    | \$10.46              | \$9.55                | \$0.91                | 9.56%          |