

Budget Committee Public Hearing - February 7, 2026

Tax Impact of the Recommended Budget					
		2026	2025	Variance	%
		Estimated	Adopted		
Operating Budget		\$8,076,229	\$7,633,215	\$443,014	5.80%
Water Department		\$1,785,913	\$1,297,819	\$488,094	37.61%
Sewer Department		\$2,279,238	\$2,295,058	(\$15,820)	-0.69%
Downtown TIF District		\$205,617	\$193,148	\$12,469	6.46%
Stone Arch TIF District		\$78,126	\$74,298	\$3,828	5.15%
Warrant Articles		\$5,443,834	\$3,625,613	\$1,818,221	50.15%
Total Appropriation		\$17,868,957	\$15,119,151	\$2,749,806	18.19%
Less Estimated Revenues		(\$11,163,559)	(\$8,774,704)	\$2,388,855	27.22%
Net to be Raised		\$6,705,398	\$6,344,447	\$360,951	5.69%
Add Veterans Credits	2025	\$145,250	\$145,250	\$0	0.00%
Add Estimated Overlay	2025	\$35,000	\$71,140	(\$36,140)	-50.80%
Less Use of UFB	2025	(\$435,000)	(\$435,000)	\$0	0.00%
Total to be Raised in Taxes		\$6,450,648	\$6,125,837	\$324,811	5.30%
Town Valuation	2025	\$982,007,982	\$982,007,982	\$0	0.00%
Tax Rate		\$6.57	\$6.24	\$0.33	5.30%

**TOWN OF JAFFREY, NEW HAMPSHIRE
PROPOSED BUDGET FOR THE YEAR: 2026**

Town Function		2025	2025	2026	Amount	%	2026	Amount	%	2026	Amount	%
		Adopted	Actual	Dept Req	Increase (Decrease)	Increase (Decrease)	Town Manager	Increase (Decrease)	Increase (Decrease)	BC	Increase (Decrease)	Increase (Decrease)
EXECUTIVE	4130	260,069	275,403	273,022	12,953	5.0%	272,022	11,953	4.6%	272,022	11,953	4.6%
ELECTION & REGISTRATION	4140	101,178	98,868	111,198	10,020	9.9%	111,198	10,020	9.9%	111,198	10,020	9.9%
FINANCE ADMINISTRATION	4150	329,916	300,784	356,441	26,525	8.0%	383,226	53,310	16.2%	383,226	53,310	16.2%
PROPERTY RECORDS	4152	95,215	94,317	100,284	5,069	5.3%	97,272	2,057	2.2%	97,272	2,057	2.2%
JUDICIAL & LEGAL	4153	20,000	15,597	20,000	0	0.0%	20,000	0	0.0%	20,000	0	0.0%
PERSONNEL ADMINISTRATION	4155	752,135	800,784	912,839	160,704	21.4%	885,634	133,499	17.7%	885,634	133,499	17.7%
PLANNING & ZONING	4191	123,222	121,710	145,886	22,664	18.4%	143,386	20,164	16.4%	143,386	20,164	16.4%
GENERAL GOVERNMENT BLDGS	4194	40,900	41,616	49,280	8,380	20.5%	49,280	8,380	20.5%	49,280	8,380	20.5%
CEMETERIES	4195	56,446	50,095	58,993	2,547	4.5%	58,993	2,547	4.5%	58,993	2,547	4.5%
INSURANCE-PROPERTY & LIAB	4196	76,446	76,446	98,906	22,460	29.4%	98,906	22,460	29.4%	98,906	22,460	29.4%
POLICE	4210	1,648,940	1,580,970	1,749,971	101,031	6.1%	1,676,896	27,956	1.7%	1,676,896	27,956	1.7%
AMBULANCE	4215	85,000	85,000	85,000	0	0.0%	85,000	0	0.0%	85,000	0	0.0%
FIRE	4220	556,726	508,595	591,619	34,893	6.3%	587,843	31,117	5.6%	587,843	31,117	5.6%
BUILDING INSPECTION	4240	128,397	126,620	136,483	8,086	6.3%	136,483	8,086	6.3%	136,483	8,086	6.3%
EMERGENCY MANAGEMENT	4290	73,640	73,695	105,006	31,366	42.6%	104,997	31,357	42.6%	104,997	31,357	42.6%
PROSECUTION	4299	142,771	147,770	168,970	26,199	18.4%	168,970	26,199	18.4%	168,970	26,199	18.4%
HIGHWAY	4311-4312	1,181,614	1,160,529	1,239,926	58,312	4.9%	1,239,926	58,312	4.9%	1,239,926	58,312	4.9%
BRIDGES	4313	7,001	0	7,001	0	0.0%	7,001	0	0.0%	7,001	0	0.0%
STREET LIGHTING	4316	12,000	11,456	12,000	0	0.0%	12,000	0	0.0%	12,000	0	0.0%
PARKS & COMMONS	4317	33,716	31,249	35,125	1,409	4.2%	35,125	1,409	4.2%	35,125	1,409	4.2%
RECYCLING/TRANSFER STATION	4321	380,463	351,146	405,217	24,754	6.5%	405,217	24,754	6.5%	405,217	24,754	6.5%
HEALTH	4411	2,563	2,487	2,597	34	1.3%	2,597	34	1.3%	2,597	34	1.3%
ANIMAL CONTROL	4414	625	0	625	0	0.0%	625	0	0.0%	625	0	0.0%
SOCIAL SERVICE AGENCIES	4415	68,992	68,992	66,126	(2,866)	-4.2%	66,151	(2,841)	-4.1%	66,151	(2,841)	-4.1%
WELFARE	4441	120,250	89,682	121,173	923	0.8%	123,326	3,076	2.6%	123,326	3,076	2.6%
RECREATION	4520	248,929	195,825	245,371	(3,558)	-1.4%	245,371	(3,558)	-1.4%	245,371	(3,558)	-1.4%
LIBRARY	4550	380,140	380,140	399,110	18,970	5.0%	399,110	18,970	5.0%	399,110	18,970	5.0%
PATRIOTIC PURPOSES	4583	4,000	3,563	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
OTHER BOARDS & COMMISSIONS	4619	750	100	1,000	250	33.3%	1,000	250	33.3%	1,000	250	33.3%
ECONOMIC DEVELOPMENT	4652	30,630	31,279	10,850	(19,780)	-64.6%	10,850	(19,780)	-64.6%	10,850	(19,780)	-64.6%
DEBT SERVICE	4711-4721	645,541	645,484	618,824	(26,717)	-4.1%	618,824	(26,717)	-4.1%	618,824	(26,717)	-4.1%
CAPITAL OUTLAY	4901-4909	25,000	0	40,000	15,000	60.0%	25,000	0	0.0%	25,000	0	0.0%
TOTAL OPERATING BUDGET		7,633,215	7,370,202	8,172,843	539,628	7.1%	8,076,229	443,014	5.8%	8,076,229	443,014	5.8%
TOTAL WATER BUDGET		1,297,819	1,177,186	1,774,183	476,364	36.7%	1,785,913	488,094	37.6%	1,785,913	488,094	37.6%
TOTAL SEWER BUDGET		2,295,058	1,988,245	2,247,452	(47,606)	-2.1%	2,279,238	(15,820)	-0.7%	2,279,238	(15,820)	-0.7%
TOTAL DT TIF BUDGET		193,148	128,022	215,381	22,233	11.5%	205,617	12,469	6.5%	205,617	12,469	6.5%
TOTAL SB TIF BUDGET		74,298	62,842	77,969	3,671	4.9%	78,126	3,828	5.2%	78,126	3,828	5.2%
TOWN WARRANT ARTICLES		3,625,613	4,007,029	4,914,500	1,288,887	35.5%	5,443,834	1,818,221	50.1%	5,443,834	1,818,221	50.1%
TOTAL APPROPRIATIONS		15,119,151	14,733,525	17,402,328	2,283,177	15.1%	17,868,957	2,749,806	18.2%	17,868,957	2,749,806	18.2%

EXECUTIVE

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4130-1-110	Town Manager Salary	78,000	77,801	79,625	1,625	2.1%	79,625	1,625	2.1%	79,625	1,625	2.1%
01-4130-1-115	Staff Salaries	83,039	84,115	87,185	4,146	5.0%	87,185	4,146	5.0%	87,185	4,146	5.0%
01-4130-1-130	Selectmen Salaries	9,000	9,000	9,000	0	0.0%	9,000	0	0.0%	9,000	0	0.0%
01-4130-1-140	Administration Overtime	2,079	1,719	2,183	104	5.0%	2,183	104	5.0%	2,183	104	5.0%
01-4130-1-220	Social Security/Medicare	13,143	13,838	13,584	441	3.4%	13,584	441	3.4%	13,584	441	3.4%
01-4130-1-230	Retirement	21,408	38,503	27,515	6,107	28.5%	27,515	6,107	28.5%	27,515	6,107	28.5%
01-4130-1-240	Education/Training	5,000	4,877	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
01-4130-1-280	Travel/Mileage	1,200	1,165	1,200	0	0.0%	1,200	0	0.0%	1,200	0	0.0%
01-4130-1-341	Cellphone	600	494	600	0	0.0%	600	0	0.0%	600	0	0.0%
01-4130-2-330	Consulting	1,000	777	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%
01-4130-2-341	Telephone	5,000	7,730	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
01-4130-2-390	Advertising/Legal Notices	3,500	793	3,500	0	0.0%	2,500	(1,000)	-28.6%	2,500	(1,000)	-28.6%
01-4130-2-440	Misc Rental/Leases	10,000	9,051	10,204	204	2.0%	10,204	204	2.0%	10,204	204	2.0%
01-4130-2-550	Town Report	4,000	3,778	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
01-4130-2-560	Dues & Memberships	6,000	6,565	6,326	326	5.4%	6,326	326	5.4%	6,326	326	5.4%
01-4130-2-610	Gen Supplies & Oper Exp	3,500	3,316	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%
01-4130-2-620	Office Supplies	6,000	6,690	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
01-4130-2-625	Postage	5,000	3,449	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
01-4130-2-630	Office/Misc Equip & Maint	500	443	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4130-2-670	Books/Publications	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4130-2-810	Volunteer Dinner	2,000	1,300	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%
Total Executive		260,069	275,403	273,022	12,953	5.0%	272,022	11,953	4.6%	272,022	11,953	4.6%

ELECTION & REGISTRATION

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4140-1-120	Deputy Town Clerk	500	500	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4140-1-130	Town Clerk	71,453	71,863	75,026	3,573	5.0%	75,026	3,573	5.0%	75,026	3,573	5.0%
01-4140-1-131	Supervisors Salaries	3,200	3,200	3,200	0	0.0%	3,200	0	0.0%	3,200	0	0.0%
01-4140-1-132	Vital Statistics	100	100	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4140-1-220	Social Security/Medicare	5,757	5,629	6,030	273	4.7%	6,030	273	4.7%	6,030	273	4.7%
01-4140-1-230	Retirement	9,468	9,469	9,642	174	1.8%	9,642	174	1.8%	9,642	174	1.8%
01-4140-1-240	Education/Training	1,000	291	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%
01-4140-1-280	Travel/Mileage	100	70	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4140-1-560	Dues/Membership	100	40	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4140-1-610	Gen Supplies/Operating Exp	2,500	1,452	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
01-4140-1-625	Postage	4,000	3,147	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
01-4140-2-301	Election Workers	1,000	390	3,000	2,000	200.0%	3,000	2,000	200.0%	3,000	2,000	200.0%
01-4140-2-390	Election Ad/Legal Notices	500	103	1,500	1,000	200.0%	1,500	1,000	200.0%	1,500	1,000	200.0%
01-4140-2-610	Election Supplies/Expenses	1,500	2,616	4,500	3,000	200.0%	4,500	3,000	200.0%	4,500	3,000	200.0%
Total Election & Registration		101,178	98,868	111,198	10,020	9.9%	111,198	10,020	9.9%	111,198	10,020	9.9%

FINANCE

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4150-1-110	Staff Salaries	122,922	119,880	128,641	5,719	4.7%	155,041	32,119	26.1%	155,041	32,119	26.1%
01-4150-1-121	Deputy Tax Collector	500	500	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4150-1-130	Treasurer/Deputy Stipend	4,099	4,099	4,216	117	2.9%	4,216	117	2.9%	4,216	117	2.9%
01-4150-1-132	Budget Clerk	1,100	468	1,100	0	0.0%	1,100	0	0.0%	1,100	0	0.0%
01-4150-1-220	Social Security/Medicare	9,668	9,110	10,252	584	6.0%	12,271	2,603	26.9%	12,271	2,603	26.9%
01-4150-1-230	Retirement	13,537	13,161	13,781	244	1.8%	17,147	3,610	26.7%	17,147	3,610	26.7%
01-4150-1-240	Education/Training	2,000	314	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%
01-4150-1-280	Travel/Mileage	600	469	600	0	0.0%	600	0	0.0%	600	0	0.0%
01-4150-1-340	Bank Services/Fees	200	0	200	0	0.0%	200	0	0.0%	200	0	0.0%
01-4150-2-301	Auditing Services	26,650	26,650	28,100	1,450	5.4%	28,100	1,450	5.4%	28,100	1,450	5.4%
01-4150-2-330	Flex Plan Admin/Consulting	450	0	0	(450)	-100.0%	0	(450)	-100.0%	0	(450)	-100.0%
01-4150-2-342	Registry Fees/Tax Billing	7,500	6,189	7,500	0	0.0%	7,500	0	0.0%	7,500	0	0.0%
01-4150-2-560	Dues/Memberships	250	155	250	0	0.0%	250	0	0.0%	250	0	0.0%
01-4150-6-330	IT Contracted Services	54,534	54,534	59,606	5,072	9.3%	59,606	5,072	9.3%	59,606	5,072	9.3%
01-4150-6-341	IT Internet/Web Services	35,000	26,834	34,585	(415)	-1.2%	34,585	(415)	-1.2%	34,585	(415)	-1.2%
01-4150-6-342	IT S/Ware Support/Upgr/License	30,406	32,293	45,110	14,704	48.4%	45,110	14,704	48.4%	45,110	14,704	48.4%
01-4150-6-610	IT General Supplies/Expenses	500	11	0	(500)	-100.0%	0	(500)	-100.0%	0	(500)	-100.0%
01-4150-6-615	IT Hardware Purchase	20,000	6,116	20,000	0	0.0%	15,000	(5,000)	-25.0%	15,000	(5,000)	-25.0%
Total Finance		329,916	300,784	356,441	26,525	8.0%	383,226	53,310	16.2%	383,226	53,310	16.2%

PROPERTY RECORDS

Acct No.	Town Function	2025	2025	2026	Amount	%	2026	Amount	%	2026	Amount	%
		Adopted	Actual	Dept Request	Increase (Decrease)	Increase (Decrease)	Town Mgr Request	Increase (Decrease)	Increase (Decrease)	BC	Increase (Decrease)	Increase (Decrease)
01-4152-1-120	Property Records Clerk	13,797	13,846	14,488	691	5.0%	14,488	691	5.0%	14,488	691	5.0%
01-4152-1-220	Social Security/Medicare	1,055	982	1,108	53	5.0%	1,108	53	5.0%	1,108	53	5.0%
01-4152-1-230	Retirement	1,813	1,809	1,847	34	1.9%	1,847	34	1.9%	1,847	34	1.9%
01-4152-1-240	Education/Training	200	186	200	0	0.0%	200	0	0.0%	200	0	0.0%
01-4152-2-314	Assessing Services	60,232	61,076	63,244	3,012	5.0%	60,232	0	0.0%	60,232	0	0.0%
01-4152-2-342	S/Ware Support/Upgr/License	14,868	14,168	16,147	1,279	8.6%	16,147	1,279	8.6%	16,147	1,279	8.6%
01-4152-2-391	Map Maintenance	3,000	2,250	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
01-4152-2-610	General Supplies/Oper Expense	250	0	250	0	0.0%	250	0	0.0%	250	0	0.0%
Total Property Records		95,215	94,317	100,284	5,069	5.3%	97,272	2,057	2.2%	97,272	2,057	2.2%

JUDICIAL AND LEGAL

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4153-5-320	Legal Services	20,000	15,597	20,000	0	0.0%	20,000	0	0.0%	20,000	0	0.0%
	Total Judicial & Legal	20,000	15,597	20,000	0	0.0%	20,000	0	0.0%	20,000	0	0.0%

PERSONNEL ADMINISTRATION

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4155-2-210	Health Insurance	584,499	638,983	739,954	155,455	26.6%	714,427	129,928	22.2%	714,427	129,928	22.2%
01-4155-2-211	Dental Insurance	29,081	28,242	33,229	4,148	14.3%	31,551	2,470	8.5%	31,551	2,470	8.5%
01-4155-2-215	Life Insurance	3,349	2,844	4,140	791	23.6%	4,140	791	23.6%	4,140	791	23.6%
01-4155-2-216	Short-term Disability	8,031	8,031	8,031	0	0.0%	8,031	0	0.0%	8,031	0	0.0%
01-4155-2-217	Workers Compensation	99,759	99,757	100,271	512	0.5%	100,271	512	0.5%	100,271	512	0.5%
01-4155-2-218	Unemployment Compensation	2,416	2,415	2,214	(202)	-8.4%	2,214	(202)	-8.4%	2,214	(202)	-8.4%
01-4155-2-290	Merit Compensation	25,000	20,511	25,000	0	0.0%	25,000	0	0.0%	25,000	0	0.0%
	Total Personnel Admin	752,135	800,784	912,839	160,704	21.4%	885,634	133,499	17.7%	885,634	133,499	17.7%

PLANNING AND ZONING

Acct No.	Town Function	2025					2026					
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4191-1-110	Planning Admin & Zoning Salary	78,589	79,666	96,888	18,299	23.3%	96,888	18,299	23.3%	96,888	18,299	23.3%
01-4191-1-140	Overtime	1,592	1,674	1,672	80	5.0%	1,672	80	5.0%	1,672	80	5.0%
01-4191-1-220	Social Security/Medicare	6,134	6,330	7,540	1,406	22.9%	7,540	1,406	22.9%	7,540	1,406	22.9%
01-4191-1-230	Retirement	10,536	10,574	12,566	2,030	19.3%	12,566	2,030	19.3%	12,566	2,030	19.3%
01-4191-1-240	Education/Training	700	877	1,500	800	114.3%	1,500	800	114.3%	1,500	800	114.3%
01-4191-1-330	Consulting Fees	5,000	5,000	5,000	0	0.0%	2,500	(2,500)	-50.0%	2,500	(2,500)	-50.0%
01-4191-1-331	Plan Update	10,000	5,316	5,000	(5,000)	-50.0%	5,000	(5,000)	-50.0%	5,000	(5,000)	-50.0%
01-4191-1-332	Mapping Project	700	750	1,000	300	42.9%	1,000	300	42.9%	1,000	300	42.9%
01-4191-1-342	Filing Fees	250	378	550	300	120.0%	550	300	120.0%	550	300	120.0%
01-4191-1-390	AD/Legal Notices	2,000	2,591	3,500	1,500	75.0%	3,500	1,500	75.0%	3,500	1,500	75.0%
01-4191-1-550	Printing	100	473	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4191-1-560	RPC Membership	5,921	5,921	6,770	849	14.3%	6,770	849	14.3%	6,770	849	14.3%
01-4191-1-620	Office Supplies	400	906	1,000	600	150.0%	1,000	600	150.0%	1,000	600	150.0%
01-4191-1-625	Postage	1,000	1,200	2,500	1,500	150.0%	2,500	1,500	150.0%	2,500	1,500	150.0%
01-4191-1-670	Books/Publications	300	53	300	0	0.0%	300	0	0.0%	300	0	0.0%
Total Planning & Zoning		123,222	121,710	145,886	22,664	18.4%	143,386	20,164	16.4%	143,386	20,164	16.4%

GENERAL GOVERNMENT BUILDINGS

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4194-0-360	T.H. Cleaning Contract	0		13,520	13,520	#DIV/0!	13,520	13,520	#DIV/0!	13,520	13,520	#DIV/0!
01-4194-0-410	T.H. Electricity	0		12,000	12,000	#DIV/0!	12,000	12,000	#DIV/0!	12,000	12,000	#DIV/0!
01-4194-0-411	T.H. Heating	0		12,000	12,000	#DIV/0!	12,000	12,000	#DIV/0!	12,000	12,000	#DIV/0!
01-4194-0-412	T.H. Water and Sewer	0		1,560	1,560	#DIV/0!	1,560	1,560	#DIV/0!	1,560	1,560	#DIV/0!
01-4194-0-430	T.H. Repairs/Maintenance	0		2,500	2,500	#DIV/0!	2,500	2,500	#DIV/0!	2,500	2,500	#DIV/0!
01-4194-0-431	T.H. Elevator	0		1,200	1,200	#DIV/0!	1,200	1,200	#DIV/0!	1,200	1,200	#DIV/0!
01-4194-1-360	T.O. Cleaning Contract	15,000	11,130	0	(15,000)	-100.0%	0	(15,000)	-100.0%	0	(15,000)	-100.0%
01-4194-1-410	T.O. Electricity	10,000	12,206	1,740	(8,260)	-82.6%	1,740	(8,260)	-82.6%	1,740	(8,260)	-82.6%
01-4194-1-411	T.O. Heating	9,000	11,742	1,000	(8,000)	-88.9%	1,000	(8,000)	-88.9%	1,000	(8,000)	-88.9%
01-4194-1-412	T.O. Water and Sewer	1,500	1,581	360	(1,140)	-76.0%	360	(1,140)	-76.0%	360	(1,140)	-76.0%
01-4194-1-430	T.O. Repairs/Maintenance	2,500	3,025	0	(2,500)	-100.0%	0	(2,500)	-100.0%	0	(2,500)	-100.0%
01-4194-7-341	M.H. Telephone/Alarm	350	0	350	0	0.0%	350	0	0.0%	350	0	0.0%
01-4194-7-360	M.H. Post-Event Cleaning	1,250	1,136	1,750	500	40.0%	1,750	500	40.0%	1,750	500	40.0%
01-4194-7-410	M.H. Electricity	500	438	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4194-7-412	M.H. Water and Sewer	300	238	300	0	0.0%	300	0	0.0%	300	0	0.0%
01-4194-7-430	M.H. Repairs/Maintenance	500	119	500	0	0.0%	500	0	0.0%	500	0	0.0%
Total Gen Govt Buildings		40,900	41,616	49,280	8,380	20.5%	49,280	8,380	20.5%	49,280	8,380	20.5%

CEMETERIES

Acct No.	Town Function	2025			2026			2026			2026		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4195-1-412	Water & Sewer	160	316	160	0	0.0%	160	0	0.0%	160	0	0.0%	
01-4195-1-430	Building Repair/Maintenance	250	0	250	0	0.0%	250	0	0.0%	250	0	0.0%	
01-4195-1-435	Contract Svcs-Grounds Maint	50,936	49,682	53,483	2,547	5.0%	53,483	2,547	5.0%	53,483	2,547	5.0%	
01-4195-1-650	Tools/Equipment/Supplies	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%	
01-4195-1-730	Reconstruction	5,000	98	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%	
Total Cemeteries		56,446	50,095	58,993	2,547	4.5%	58,993	2,547	4.5%	58,993	2,547	4.5%	

INSURANCE

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4196-4-520	General Liability Insurance	55,016	55,016	71,180	16,164	29.4%	71,180	16,164	29.4%	71,180	16,164	29.4%
01-4196-4-521	Property/Vehicle Insurance	21,430	21,430	27,726	6,296	29.4%	27,726	6,296	29.4%	27,726	6,296	29.4%
	Total Insurance	76,446	76,446	98,906	22,460	29.4%	98,906	22,460	29.4%	98,906	22,460	29.4%

POLICE DEPARTMENT

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4210-1-110	Administration	290,245	287,276	301,673	11,428	3.9%	301,718	11,473	4.0%	301,718	11,473	4.0%
01-4210-1-115	Full-Time Police Officers	676,815	617,915	730,475	53,660	7.9%	701,813	24,998	3.7%	701,813	24,998	3.7%
01-4210-1-116	Part-Time Police Officers	28,280	41,384	26,179	(2,101)	-7.4%	25,418	(2,862)	-10.1%	25,418	(2,862)	-10.1%
01-4210-1-121	Traffic Control/Xing Guards	7,868	7,516	8,089	221	2.8%	8,106	238	3.0%	8,106	238	3.0%
01-4210-1-140	Officer Overtime	105,000	134,223	105,000	0	0.0%	105,035	35	0.0%	105,035	35	0.0%
01-4210-1-150	Officer Holiday	41,845	24,737	44,605	2,760	6.6%	44,605	2,760	6.6%	44,605	2,760	6.6%
01-4210-1-220	Social Security/Medicare	23,761	23,464	25,431	1,670	7.0%	24,341	580	2.4%	24,341	580	2.4%
01-4210-1-230	Retirement	332,521	309,197	350,914	18,393	5.5%	342,055	9,534	2.9%	342,055	9,534	2.9%
01-4210-1-240	Education/Training	6,000	1,831	12,000	6,000	100.0%	9,000	3,000	50.0%	9,000	3,000	50.0%
01-4210-1-241	Fitness/Education Incentive	27,500	21,265	27,500	0	0.0%	0	(27,500)	-100.0%	0	(27,500)	-100.0%
01-4210-1-280	Travel/Mileage	1,500	2,443	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
01-4210-1-281	PD Towing Fees	300	0	300	0	0.0%	300	0	0.0%	300	0	0.0%
01-4210-1-290	Uniforms/Cleaning	7,000	10,036	8,000	1,000	14.3%	8,000	1,000	14.3%	8,000	1,000	14.3%
01-4210-1-341	Telephone	7,300	8,539	9,000	1,700	23.3%	9,000	1,700	23.3%	9,000	1,700	23.3%
01-4210-1-342	S/Ware Support/Upgr/License	15,700	15,673	17,700	2,000	12.7%	17,700	2,000	12.7%	17,700	2,000	12.7%
01-4210-1-350	Defendant Testing	250	0	250	0	0.0%	250	0	0.0%	250	0	0.0%
01-4210-1-355	Consulting Fees/Recruiting	1,500	2,852	2,000	500	33.3%	2,000	500	33.3%	2,000	500	33.3%
01-4210-1-360	Cleaning Contract	12,480	11,840	12,480	0	0.0%	12,480	0	0.0%	12,480	0	0.0%
01-4210-1-410	Building Electricity	5,500	5,586	5,500	0	0.0%	5,500	0	0.0%	5,500	0	0.0%
01-4210-1-411	Heating	5,000	5,855	5,500	500	10.0%	5,500	500	10.0%	5,500	500	10.0%
01-4210-1-412	Water and Sewer	1,400	2,570	2,400	1,000	71.4%	2,400	1,000	71.4%	2,400	1,000	71.4%
01-4210-1-430	Building Repairs/Maintenance	4,275	3,401	4,275	0	0.0%	4,275	0	0.0%	4,275	0	0.0%
01-4210-1-440	Misc Rental/Leases	1,800	2,092	700	(1,100)	-61.1%	700	(1,100)	-61.1%	700	(1,100)	-61.1%
01-4210-1-550	Printing	500	256	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4210-1-560	Dues/Memberships	1,500	2,086	4,800	3,300	220.0%	1,500	0	0.0%	1,500	0	0.0%
01-4210-1-610	General Supplies/Oper Exp	3,000	2,472	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
01-4210-1-620	Office Supplies	5,300	5,653	5,300	0	0.0%	5,300	0	0.0%	5,300	0	0.0%
01-4210-1-625	Postage	1,000	903	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%
01-4210-1-630	Office/Misc Equip/Maintenance	3,000	3,998	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
01-4210-1-631	Weapons/Ammo/Accessories	4,000	9,590	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
01-4210-1-635	Gas/Oil	17,100	10,994	17,100	0	0.0%	17,100	0	0.0%	17,100	0	0.0%
01-4210-1-640	Cleaning Supplies	500	500	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4210-1-660	Vehicle Maintenance	9,000	3,840	9,000	0	0.0%	9,000	0	0.0%	9,000	0	0.0%
01-4210-1-670	Books/Periodicals	200	983	300	100	50.0%	300	100	50.0%	300	100	50.0%
Total Police Department		1,648,940	1,580,970	1,749,971	101,031	6.1%	1,676,896	27,956	1.7%	1,676,896	27,956	1.7%

AMBULANCE

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4215-1-350	JRMA Ambulance Services	85,000	85,000	85,000	0	0.0%	85,000	0	0.0%	85,000	0	0.0%
Total Ambulance		85,000	85,000	85,000	0	0.0%	85,000	0	0.0%	85,000	0	0.0%

FIRE DEPARTMENT

Acct No.	Town Function	2025	2025	2026	Amount	%	2026	Amount	%	2026	Amount	%
		Adopted	Actual	Dept Request	Increase (Decrease)	Increase (Decrease)	Town Mgr Request	Increase (Decrease)	Increase (Decrease)	BC	Increase (Decrease)	Increase (Decrease)
01-4220-1-110	Fire Chief Salary	109,202	109,827	112,478	3,276	3.0%	114,662	5,460	5.0%	114,662	5,460	5.0%
01-4220-1-115	Fire Per Diem	139,776	121,549	144,568	4,792	3.4%	144,568	4,792	3.4%	144,568	4,792	3.4%
01-4220-1-120	Fire Call Wages	110,000	101,377	113,300	3,300	3.0%	113,300	3,300	3.0%	113,300	3,300	3.0%
01-4220-1-220	Social Security/Medicare	20,691	18,425	21,311	620	3.0%	21,389	698	3.4%	21,389	698	3.4%
01-4220-1-230	Retirement	32,487	32,636	33,462	975	3.0%	33,424	937	2.9%	33,424	937	2.9%
01-4220-1-240	Education/Training	9,000	7,338	9,000	0	0.0%	9,000	0	0.0%	9,000	0	0.0%
01-4220-1-290	Protective Clothing	27,000	8,415	36,500	9,500	35.2%	36,500	9,500	35.2%	36,500	9,500	35.2%
01-4220-1-350	Firefighter Physicals	7,700	300	13,000	5,300	68.8%	13,000	5,300	68.8%	13,000	5,300	68.8%
01-4220-2-341	Telephone	6,000	6,379	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
01-4220-2-342	S/Ware Supp/Upgr/License	8,070	6,576	9,200	1,130	14.0%	9,200	1,130	14.0%	9,200	1,130	14.0%
01-4220-2-410	Electricity	10,500	9,336	10,500	0	0.0%	10,500	0	0.0%	10,500	0	0.0%
01-4220-2-411	Heating	6,500	6,594	6,500	0	0.0%	6,500	0	0.0%	6,500	0	0.0%
01-4220-2-412	Water and Sewer	2,000	1,383	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%
01-4220-2-430	Bldg Repairs/Maintenance	6,000	6,988	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
01-4220-2-620	Office Supplies	1,000	13	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%
01-4220-2-630	Radio Eq/Communications	15,000	14,572	15,000	0	0.0%	15,000	0	0.0%	15,000	0	0.0%
01-4220-2-635	Gas/Oil	7,500	8,136	7,500	0	0.0%	7,500	0	0.0%	7,500	0	0.0%
01-4220-2-640	Cleaning Suppies	1,000	919	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%
01-4220-2-660	Vehicle Maintenance	19,800	28,927	25,800	6,000	30.3%	19,800	0	0.0%	19,800	0	0.0%
01-4220-2-665	Misc Eq/Replacement	17,500	18,905	17,500	0	0.0%	17,500	0	0.0%	17,500	0	0.0%
Total Fire Department		556,726	508,595	591,619	34,893	6.3%	587,843	31,117	5.6%	587,843	31,117	5.6%

BUILDING INSPECTION

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4240-1-110	Building Inspector Salary	71,770	72,588	75,370	3,600	5.0%	75,370	3,600	5.0%	75,370	3,600	5.0%
01-4240-1-110	Building Inspector Assistant Salary	32,448	29,938	34,707	2,259	7.0%	34,707	2,259	7.0%	34,707	2,259	7.0%
01-4240-1-220	Social Security/Medicare	7,973	7,560	8,421	448	5.6%	8,421	448	5.6%	8,421	448	5.6%
01-4240-1-230	Retirement	9,431	9,435	9,610	179	1.9%	9,610	179	1.9%	9,610	179	1.9%
01-4240-1-240	Education/Training	2,400	2,597	2,850	450	18.8%	2,850	450	18.8%	2,850	450	18.8%
01-4240-1-280	Travel/Mileage	2,600	2,782	3,200	600	23.1%	3,200	600	23.1%	3,200	600	23.1%
01-4240-1-290	Uniforms	150	150	150	0	0.0%	150	0	0.0%	150	0	0.0%
01-4240-1-550	Printing	100	15	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4240-1-560	Dues/Membership	725	790	800	75	10.3%	800	75	10.3%	800	75	10.3%
01-4240-1-610	Gen Supplies/Oper Expenses	250	327	275	25	10.0%	275	25	10.0%	275	25	10.0%
01-4240-1-670	Books/Periodicals	550	438	1,000	450	81.8%	1,000	450	81.8%	1,000	450	81.8%
	Total Building Inspection	128,397	126,620	136,483	8,086	6.3%	136,483	8,086	6.3%	136,483	8,086	6.3%

EMERGENCY MANAGEMENT

Acct No.	Town Function	2025			2026			2026			2026		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4290-1-120	Director/Assistant Stipend	2,500	2,500	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%	
01-4290-1-220	Social Security/Medicare	98	96	98	0	0.0%	98	0	0.0%	98	0	0.0%	
01-4290-1-230	Retirement	446	487	446	0	0.0%	437	(9)	-2.0%	437	(9)	-2.0%	
01-4290-1-340	Fire Mutal Aid Dispatch	68,773	68,774	101,912	33,139	48.2%	101,912	33,139	48.2%	101,912	33,139	48.2%	
01-4290-1-341	Telephone/Code Red	1,773	1,838	0	(1,773)	-100.0%	0	(1,773)	-100.0%	0	(1,773)	-100.0%	
01-4290-1-610	Gen Supplies/Oper Expenses	50		50	0	0.0%	50	0	0.0%	50	0	0.0%	
Total Emerg. Management		73,640	73,695	105,006	31,366	42.6%	104,997	31,357	42.6%	104,997	31,357	42.6%	

PROSECUTION

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4299-1-110	Salaries	119,213	121,237	131,080	11,867	10.0%	131,080	11,867	10.0%	131,080	11,867	10.0%
01-4299-1-220	Social Security/Medicare	9,120	8,810	10,028	908	10.0%	10,028	908	10.0%	10,028	908	10.0%
01-4299-1-230	Retirement	0	5,927	11,819	11,819	#DIV/0!	11,819	11,819	#DIV/0!	11,819	11,819	#DIV/0!
01-4299-1-240	Education/Training	700	155	535	(165)	-23.6%	535	(165)	-23.6%	535	(165)	-23.6%
01-4299-1-280	Travel/Mileage	350	157	350	0	0.0%	350	0	0.0%	350	0	0.0%
01-4299-2-330	Contracted Services	1,070	0	200	(870)	-81.3%	200	(870)	-81.3%	200	(870)	-81.3%
01-4299-2-341	Telephone	1,700	2,005	1,700	0	0.0%	1,700	0	0.0%	1,700	0	0.0%
01-4299-2-342	S/Ware Support/Upgr/License	400	0	3,740	3,340	835.0%	3,740	3,340	835.0%	3,740	3,340	835.0%
01-4299-2-440	Rent	4,298	4,298	4,368	70	1.6%	4,368	70	1.6%	4,368	70	1.6%
01-4299-2-560	Dues/Membership	900	270	840	(60)	-6.7%	840	(60)	-6.7%	840	(60)	-6.7%
01-4299-2-610	Gen Supplies/Oper Expenses	620	601	620	0	0.0%	620	0	0.0%	620	0	0.0%
01-4299-2-620	Office Supplies	850	777	850	0	0.0%	850	0	0.0%	850	0	0.0%
01-4299-2-625	Postage	1,400	742	1,400	0	0.0%	1,400	0	0.0%	1,400	0	0.0%
01-4299-2-630	Office/Misc Eqpt/Maintenance	750	0	750	0	0.0%	750	0	0.0%	750	0	0.0%
01-4299-2-670	Books/Publications	1,400	2,791	690	(710)	-50.7%	690	(710)	-50.7%	690	(710)	-50.7%
Total Prosecution		142,771	147,770	168,970	26,199	18.4%	168,970	26,199	18.4%	168,970	26,199	18.4%

HIGHWAY - DEPARTMENT OF PUBLIC WORKS

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
HIGHWAY ADMINISTRATION												
01-4311-1-110	Administration Salaries	122,210	123,034	128,322	6,112	5.0%	128,322	6,112	5.0%	128,322	6,112	5.0%
01-4311-1-115	Crew Wages	440,918	444,082	493,230	52,312	11.9%	493,230	52,312	11.9%	493,230	52,312	11.9%
01-4311-1-140	Crew Overtime	45,000	93,904	45,000	0	0.0%	45,000	0	0.0%	45,000	0	0.0%
01-4311-1-190	Duty Pay	5,200	5,300	5,362	162	3.1%	5,362	162	3.1%	5,362	162	3.1%
01-4311-1-220	Social Security/Medicare	46,920	49,114	51,401	4,481	9.6%	51,401	4,481	9.6%	51,401	4,481	9.6%
01-4311-1-230	Retirement	80,591	88,044	85,699	5,108	6.3%	85,699	5,108	6.3%	85,699	5,108	6.3%
01-4311-1-240	Education/Training	2,500	4,686	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
01-4311-1-280	Travel/Mileage	200	88	200	0	0.0%	200	0	0.0%	200	0	0.0%
01-4311-1-290	Clothing Allowance	4,400	5,802	4,537	137	3.1%	4,537	137	3.1%	4,537	137	3.1%
01-4311-1-341	Telephone	5,000	4,609	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
01-4311-1-355	Drug/Alcohol Testing	1,500	893	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
01-4311-1-390	Advertising	500	0	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4311-1-410	Electricity	8,000	5,787	8,000	0	0.0%	8,000	0	0.0%	8,000	0	0.0%
01-4311-1-411	Heating	10,000	8,726	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%
01-4311-1-412	Water and Sewer	2,700	1,893	2,700	0	0.0%	2,700	0	0.0%	2,700	0	0.0%
01-4311-1-430	Bldg Repairs/Maintenance	6,500	7,809	6,500	0	0.0%	6,500	0	0.0%	6,500	0	0.0%
01-4311-1-560	Dues/Membership	375	100	375	0	0.0%	375	0	0.0%	375	0	0.0%
01-4311-1-610	Operating Expenses	3,500	3,833	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%
01-4311-1-620	Office Supplies	1,500	776	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
01-4311-1-625	Postage	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4311-1-630	Office/Misc Equip/Maintenance	1,500	585	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
Total Highway Administration		789,114	849,064	857,426	68,312	8.7%	857,426	68,312	8.7%	857,426	68,312	8.7%

HIGHWAY - DEPARTMENT OF PUBLIC WORKS

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
HIGHWAY OPERATIONS												
01-4312-2-490	Contr Svcs - Tree Removal	6,000	6,000	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
01-4312-2-492	Contr Svcs - Winter Maint	16,000	10,808	16,000	0	0.0%	16,000	0	0.0%	16,000	0	0.0%
01-4312-2-493	Contr Svcs - Shim/Seal	30,000	0	20,000	(10,000)	-33.3%	20,000	(10,000)	-33.3%	20,000	(10,000)	-33.3%
01-4312-2-495	Contr Svcs - Gen/Misc	5,000	5,989	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
01-4312-2-630	Tools/Equipment	3,500	1,495	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%
01-4312-2-635	Gas/Oil	72,000	60,880	72,000	0	0.0%	72,000	0	0.0%	72,000	0	0.0%
01-4312-2-660	Vehicle Maintenance	70,000	91,801	70,000	0	0.0%	70,000	0	0.0%	70,000	0	0.0%
01-4312-2-680	Road Salt	100,000	82,477	100,000	0	0.0%	100,000	0	0.0%	100,000	0	0.0%
01-4312-2-681	Winter Sand	25,000	13,749	25,000	0	0.0%	25,000	0	0.0%	25,000	0	0.0%
01-4312-2-682	Cold Patch	9,000	6,454	9,000	0	0.0%	9,000	0	0.0%	9,000	0	0.0%
01-4312-2-683	Street Signs/Paint	6,000	4,577	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
01-4312-2-684	Sidewalk Repairs		263		0	#DIV/0!		0	#DIV/0!		0	#DIV/0!
01-4312-2-685	Gravel	25,000	9,895	25,000	0	0.0%	25,000	0	0.0%	25,000	0	0.0%
01-4312-2-686	Culvert Repair	25,000	17,077	25,000	0	0.0%	25,000	0	0.0%	25,000	0	0.0%
	Total Highway Operations	392,500	311,466	382,500	(10,000)	-2.5%	382,500	(10,000)	-2.5%	382,500	(10,000)	-2.5%
	TOTAL HIGHWAY AND STREETS	1,181,614	1,160,529	1,239,926	58,312	4.9%	1,239,926	58,312	4.9%	1,239,926	58,312	4.9%
BRIDGES												
01-4313-1-495	Bridge Inspection/Repairs	5,000	0	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
01-4313-2-310	Dam Engineering Contract	1	0	1	0	0.0%	1	0	0.0%	1	0	0.0%
01-4313-2-495	Dam Inspection/Permit	2,000	0	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%
	Total Bridges	7,001	0	7,001	0	0.0%	7,001	0	0%	7,001	0	0%
STREET LIGHTING												
01-4316-3-410	Street Light Electricity	12,000	11,456	12,000	0	0.0%	12,000	0	0%	12,000	0	0%
	Total Street Lighting	12,000	11,456	12,000	0	0.0%	12,000	0	0%	12,000	0	0%

PARKS AND COMMONS

Acct No.	Town Function	2025			2026			2026			2026		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4317-1-410	Electricity	600	601	600	0	0.0%	600	0	0.0%	600	0	0.0%	
01-4317-1-411	Heating	3,500	2,527	3,500	0	0.0%	3,500	0	0.0%	3,500	0	0.0%	
01-4317-1-412	Water and Sewer	200	0	200	0	0.0%	200	0	0.0%	200	0	0.0%	
01-4317-1-430	Bldg Repair/Maintenance	1,000	728	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%	
01-4317-1-435	Contr Svcs-Grounds Maint	28,166	27,393	29,575	1,409	5.0%	29,575	1,409	5.0%	29,575	1,409	5.0%	
01-4317-1-730	Reconstruction	250	0	250	0	0.0%	250	0	0.0%	250	0	0.0%	
			0										
	Total Parks & Commons	33,716	31,249	35,125	1,409	4.2%	35,125	1,409	4.2%	35,125	1,409	4.2%	

RECYCLING CENTER/TRANSFER STATION

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
RECYCLING/TRANSFER ADMINISTRATION												
01-4321-1-110	Wages	124,907	107,116	133,596	8,689	6.96%	133,596	8,689	6.96%	133,596	8,689	6.96%
01-4321-1-140	Overtime	6,000	14,767	6,000	0	0.00%	6,000	0	0.00%	6,000	0	0.00%
01-4321-1-220	Social Security/Medicare	10,014	8,962	10,679	665	6.64%	10,679	665	6.64%	10,679	665	6.64%
01-4321-1-230	Retirement	13,654	12,250	14,008	354	2.59%	14,008	354	2.59%	14,008	354	2.59%
01-4321-1-240	Education/Training	300	127	300	0	0.00%	300	0	0.00%	300	0	0.00%
01-4321-1-290	Clothing Allowance	1,463	197	1,509	46	3.14%	1,509	46	3.14%	1,509	46	3.14%
01-4321-2-341	Telephone	600	396	600	0	0.00%	600	0	0.00%	600	0	0.00%
01-4321-2-410	Electricity	4,000	3,272	4,000	0	0.00%	4,000	0	0.00%	4,000	0	0.00%
01-4321-2-412	Water and Sewer	425	0	425	0	0.00%	425	0	0.00%	425	0	0.00%
01-4321-2-430	Bldg Repair/Maintenance	2,500	522	2,500	0	0.00%	2,500	0	0.00%	2,500	0	0.00%
01-4321-2-435	Grounds Maintenance	1,500	0	1,500	0	0.00%	1,500	0	0.00%	1,500	0	0.00%
01-4321-2-440	Misc. Rentals/Leases	1,000	2,077	1,000	0	0.00%	1,000	0	0.00%	1,000	0	0.00%
01-4321-2-610	Gen Supplies/Oper Expenses	3,600	2,475	3,600	0	0.00%	3,600	0	0.00%	3,600	0	0.00%
01-4321-2-630	Equip Purchase/Maintenance	2,500	256	2,500	0	0.00%	2,500	0	0.00%	2,500	0	0.00%
01-4321-2-635	Gas/Oil/Propane	3,000	985	3,000	0	0.00%	3,000	0	0.00%	3,000	0	0.00%
01-4321-2-720	Building Construction	3,000	2,705	3,000	0	0.00%	3,000	0	0.00%	3,000	0	0.00%
Total Recyc/Transfer Admin		178,463	156,105	188,217	9,754	5.47%	188,217	9,754	5.47%	188,217	9,754	5.47%
RECYCLING/TRANSFER SOLID WASTE DISPOSAL												
01-4324-1-490	Transportation/Disposal	150,000	162,464	170,000	20,000	13.33%	170,000	20,000	13.33%	170,000	20,000	13.33%
01-4324-3-490	Miscellaneous Contracts	7,000		7,000	0	0.00%	7,000	0	0.00%	7,000	0	0.00%
Total Solid Waste Disposal		157,000	162,464	177,000	20,000	12.74%	177,000	20,000	12.74%	177,000	20,000	12.74%
LANDFILL CLOSURE/CLEAN UP												
01-4325-1-310	Closure/Clean Up	45,000	32,576	40,000	(5,000)	-11.11%	40,000	(5,000)	-11.11%	40,000	(5,000)	-11.11%
Total Landfill Closure		45,000	32,576	40,000	(5,000)	-11.11%	40,000	(5,000)	-11.11%	40,000	(5,000)	-11.11%
Total Recycling Center/Transfer Station		380,463	351,146	405,217	24,754	6.51%	405,217	24,754	6.51%	405,217	24,754	6.51%

HEALTH

Acct No.	Town Function	2025			2026			2026			2026		
		Adopted	Actual	Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	BC	Amount Increase (Decrease)	% Increase (Decrease)	
01-4411-1-120	Health Officer Stipend	1,700	1,700	1,700	0	0.0%	1,700	0	0.0%	1,700	0	0.0%	
01-4411-1-220	Social Security/Medicare	130	126	130	0	0.0%	130	0	0.0%	130	0	0.0%	
01-4411-1-230	Retirement	223	217	217	(6)	-2.7%	217	(6)	-2.7%	217	(6)	-2.7%	
01-4411-1-240	Education/Training	200	155	225	25	12.5%	225	25	12.5%	225	25	12.5%	
01-4411-1-280	Travel/Mileage	160	204	175	15	9.4%	175	15	9.4%	175	15	9.4%	
01-4411-1-610	Gen Supplies/Expenses	150	85	150	0	0.0%	150	0	0.0%	150	0	0.0%	
Total Health		2,563	2,487	2,597	34	1.3%	2,597	34	1.3%	2,597	34	1.3%	

ANIMAL CONTROL

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4414-2-392	Dogs at Large/Transport	500	0	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4414-2-550	Printing	25	0	25	0	0.0%	25	0	0.0%	25	0	0.0%
01-4414-2-610	Gen Supplies/Oper Expenses	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%
	Total Animal Control	625	0	625	0	0.0%	625	0	0.0%	625	0	0.0%

SOCIAL SERVICE AGENCIES

Acct No.	Town Function	2025	2025	2026	Amount	%	2026	Amount	%	2026	Amount	%
		Adopted	Actual	Dept Request	Increase (Decrease)	Increase (Decrease)	Town Mgr Request	Increase (Decrease)	Increase (Decrease)	BC	Increase (Decrease)	Increase (Decrease)
01-4415-2-801	Home Health Care & Hospice	17,000	17,000	21,000	4,000	23.5%	17,525	525	3.1%	17,525	525	3.1%
01-4415-2-802	Monadnock Early Learning Center	8,000	8,000	0	(8,000)	-100.0%	0	(8,000)	-100.0%	0	(8,000)	-100.0%
01-4415-2-803	The Community Kitchen	2,633	2,633	3,334	701	26.6%	3,334	701	26.6%	3,334	701	26.6%
01-4415-2-804	Monadnock Family Services	6,650	6,650	7,083	433	6.5%	7,083	433	6.5%	7,083	433	6.5%
01-4415-2-805	Southwest Community Services	8,209	8,209	8,209	0	0.0%	8,209	0	0.0%	8,209	0	0.0%
01-4415-2-806	Jaffrey Civic Center	4,000	4,000	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
01-4415-2-807	Contocook Valley Transportation	5,000	5,000	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
01-4415-2-808	The River Center	2,500	2,500	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
01-4415-2-809	Hundred Nights	2,500	2,500	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
01-4415-2-810	Reality Check	10,000	10,000	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%
01-4415-2-811	Monadnock Region Child Advocacy Center	2,500	2,500	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
01-4415-2-811	Jaffrey Food Pantry	0	0	0	0	#DIV/0!	3,500	3,500	#DIV/0!	3,500	3,500	#DIV/0!
Total Social Service Agencies		68,992	68,992	66,126	(2,866)	-4.2%	66,151	(2,841)	-4.1%	66,151	(2,841)	-4.1%

WELFARE

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
WELFARE ADMINISTRATION												
01-4441-1-120	Administration	17,139	17,139	17,996	857	5.0%	19,996	2,857	16.7%	19,996	2,857	16.7%
01-4441-1-220	Social Security/Medicare	1,311	1,312	1,377	66	5.0%	1,530	219	16.7%	1,530	219	16.7%
01-4441-1-240	Education/Training	100	55	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4441-1-280	Travel/Mileage	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%
01-4441-1-341	Cell Phone	500	494	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4441-1-620	Supplies	100	15	100	0	0.0%	100	0	0.0%	100	0	0.0%
	Total Administration	19,250	19,015	20,173	923	4.8%	22,326	3,076	16.0%	22,326	3,076	16.0%
WELFARE DIRECT ASSISTANCE												
01-4442-1-680	General Assistance	95,000	69,021	95,000	0	0.0%	95,000	0	0.0%	95,000	0	0.0%
01-4442-1-690	Heating Assistance	6,000	1,647	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
	Total Direct Assistance	101,000	70,667	101,000	0	0.0%	101,000	0	0.0%	101,000	0	0.0%
	TOTAL WELFARE	120,250	89,682	121,173	923	0.8%	123,326	3,076	2.6%	123,326	3,076	2.6%

RECREATION

Acct No.	Town Function	2025	2025	2026	Amount	%	2026	Amount	%	2026	Amount	%
		Adopted	Actual	Dept Request	Increase (Decrease)	Increase (Decrease)	Town Mgr Request	Increase (Decrease)	Increase (Decrease)	BC	Increase (Decrease)	Increase (Decrease)
01-4520-1-110	Administration Salaries	137,920	127,506	134,387	(3,533)	-2.6%	134,387	(3,533)	-2.6%	134,387	(3,533)	-2.6%
01-4520-1-120	Lifeguard Wages	13,800	6,651	9,000	(4,800)	-34.8%	9,000	(4,800)	-34.8%	9,000	(4,800)	-34.8%
01-4520-1-190	Retirement/Stipends	4,242	4,294	4,897	655	15.4%	4,897	655	15.4%	4,897	655	15.4%
01-4520-1-220	Social Security/Medicare	11,931	10,949	11,344	(587)	-4.9%	11,344	(587)	-4.9%	11,344	(587)	-4.9%
01-4520-1-230	Retirement	12,874	12,431	12,681	(193)	-1.5%	12,681	(193)	-1.5%	12,681	(193)	-1.5%
01-4520-1-240	Education/Training	6,200	3,064	4,500	(1,700)	-27.4%	4,500	(1,700)	-27.4%	4,500	(1,700)	-27.4%
01-4520-1-280	Travel/Mileage	1,000	93	1,000	0	0.0%	1,000	0	0.0%	1,000	0	0.0%
01-4520-1-341	Telephone	2,065	1,225	2,600	535	25.9%	2,600	535	25.9%	2,600	535	25.9%
01-4520-1-342	Software/Licenses	3,800	3,780	4,000	200	5.3%	4,000	200	5.3%	4,000	200	5.3%
01-4520-1-350	Lab Water Testing	800	100	800	0	0.0%	800	0	0.0%	800	0	0.0%
01-4520-1-355	Recruiting	1,412	895	1,500	88	6.2%	1,500	88	6.2%	1,500	88	6.2%
01-4520-1-390	Advertising	825	745	3,000	2,175	263.6%	3,000	2,175	263.6%	3,000	2,175	263.6%
01-4520-1-410	Electricity	4,250	2,891	5,250	1,000	23.5%	5,250	1,000	23.5%	5,250	1,000	23.5%
01-4520-1-411	Heating	4,500	4,453	4,500	0	0.0%	4,500	0	0.0%	4,500	0	0.0%
01-4520-1-412	Water and Sewer	2,200	1,792	2,200	0	0.0%	2,200	0	0.0%	2,200	0	0.0%
01-4520-1-430	Facilities Repair/Maintenance	11,000	3,290	11,000	0	0.0%	11,000	0	0.0%	11,000	0	0.0%
01-4520-1-440	Misc Rentals/Leases	6,200	4,972	4,000	(2,200)	-35.5%	4,000	(2,200)	-35.5%	4,000	(2,200)	-35.5%
01-4520-1-560	Dues/Memberships	360	150	360	0	0.0%	360	0	0.0%	360	0	0.0%
01-4520-1-610	Program Equip/Supplies	2,500	310	5,827	3,327	133.1%	5,827	3,327	133.1%	5,827	3,327	133.1%
01-4520-1-620	Office Supplies	1,250	963	1,250	0	0.0%	1,250	0	0.0%	1,250	0	0.0%
01-4520-1-625	Postage	50	0	75	25	50.0%	75	25	50.0%	75	25	50.0%
01-4520-1-630	Office/Misc Equip/Maintenance	2,250	477	5,200	2,950	131.1%	5,200	2,950	131.1%	5,200	2,950	131.1%
01-4520-1-635	Gas/Oil	3,000	767	1,500	(1,500)	-50.0%	1,500	(1,500)	-50.0%	1,500	(1,500)	-50.0%
01-4520-1-650	Grounds Maintenance	12,000	4,004	12,000	0	0.0%	12,000	0	0.0%	12,000	0	0.0%
01-4520-1-660	Vehicle Maintenance	2,500	24	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
Total Recreation		248,929	195,825	245,371	(3,558)	-1.4%	245,371	(3,558)	-1.4%	245,371	(3,558)	-1.4%

LIBRARY

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4550-1-110	Salaries	259,941	267,219	271,968	12,027	4.6%	271,968	12,027	4.6%	271,968	12,027	4.6%
01-4550-1-220	Social Security/Medicare	19,885	20,099	20,806	921	4.6%	20,806	921	4.6%	20,806	921	4.6%
01-4550-1-230	Retirement	26,920	28,584	28,337	1,417	5.3%	28,337	1,417	5.3%	28,337	1,417	5.3%
01-4550-1-240	Education, Dues, Profess	1,700	741	1,700	0	0.0%	1,700	0	0.0%	1,700	0	0.0%
01-4550-1-280	Mileage	230	0	230	0	0.0%	230	0	0.0%	230	0	0.0%
01-4550-2-300	Programming	500	281	500	0	0.0%	500	0	0.0%	500	0	0.0%
01-4550-2-341	Telephone	2,520	4,204	3,875	1,355	53.8%	3,875	1,355	53.8%	3,875	1,355	53.8%
01-4550-2-342	Tec (ILS, Hardware, Soft)	5,150	3,828	5,150	0	0.0%	5,150	0	0.0%	5,150	0	0.0%
01-4550-2-360	Cleaning Contract	2,400	1,633	2,400	0	0.0%	2,400	0	0.0%	2,400	0	0.0%
01-4550-2-410	Electricity	15,000	18,433	17,200	2,200	14.7%	17,200	2,200	14.7%	17,200	2,200	14.7%
01-4550-2-411	Heating	5,044	4,444	5,044	0	0.0%	5,044	0	0.0%	5,044	0	0.0%
01-4550-2-412	Water and Sewer	1,300	1,244	1,350	50	3.8%	1,350	50	3.8%	1,350	50	3.8%
01-4550-2-430	Bldg Repairs/Maintenance	10,500	12,388	11,500	1,000	9.5%	11,500	1,000	9.5%	11,500	1,000	9.5%
01-4550-2-561	Marketing	150	0	150	0	0.0%	150	0	0.0%	150	0	0.0%
01-4550-2-610	Gen Supplies/Oper Expenses	5,500	4,733	5,500	0	0.0%	5,500	0	0.0%	5,500	0	0.0%
01-4550-2-625	Postage	200	83	200	0	0.0%	200	0	0.0%	200	0	0.0%
01-4550-2-630	Office/Misc Equip/Maintenance	1,200	386	1,200	0	0.0%	1,200	0	0.0%	1,200	0	0.0%
01-4550-2-670	Print & Digital Collection	22,000	19,604	22,000	0	0.0%	22,000	0	0.0%	22,000	0	0.0%
	Library reimbursement		(7,764)									
	Total Library	380,140	380,140	399,110	18,970	5.0%	399,110	18,970	5.0%	399,110	18,970	5.0%

PATRIOTIC PURPOSES

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4583-1-610	Events/Supplies/Expenses	4,000	3,563	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
Total Patriotic Purposes		4,000	3,563	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%

OTHER BOARDS & COMMISSIONS

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4619-1-560	Conservation	750	0	750	0	0.0%	750	0	0.0%	750	0	0.0%
01-4619-1-690	Historical District		100	250	250	#DIV/0!	250	250	#DIV/0!	250	250	#DIV/0!
	Total Conservation	750	100	1,000	250	33.3%	1000	250	33.3%	1,000	250	33.3%

ECONOMIC DEVELOPMENT

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
01-4652-1-120	Director Wages	16,375	16,573	0	(16,375)	-100.0%	0	(16,375)	-100.0%	0	(16,375)	-100.0%
01-4652-1-220	Social Security/Medicare	1,253	1,247	0	(1,253)	-100.0%	0	(1,253)	-100.0%	0	(1,253)	-100.0%
01-4652-1-230	Retirement	2,152	2,203	0	(2,152)	-100.0%	0	(2,152)	-100.0%	0	(2,152)	-100.0%
01-4652-1-240	Education/Training	400	635	400	0	0.0%	400	0	0.0%	400	0	0.0%
01-4652-1-330	Economic Dev/Marketing	10,000	10,621	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%
01-4652-1-560	Dues/Membership	350	0	350	0	0.0%	350	0	0.0%	350	0	0.0%
01-4652-1-620	Office Supplies	100	0	100	0	0.0%	100	0	0.0%	100	0	0.0%
Total Economic Development		30,630	31,279	10,850	(19,780)	-64.6%	10,850	(19,780)	-64.6%	10,850	(19,780)	-64.6%

DEBT SERVICES

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
PRINCIPAL - LONG TERM NOTES												
01-4711-1-982	Broadband Bond	115,000	115,000	120,000	5,000	4.3%	120,000	5,000	4.3%	120,000	5,000	4.3%
01-4711-1-983	Road Bond	142,857	142,857	142,858	1	0.0%	142,858	1	0.0%	142,858	1	0.0%
01-4711-1-984	Principal Water Bonds	59,212	59,212	60,307	1,095	1.8%	60,307	1,095	1.8%	60,307	1,095	1.8%
01-4711-1-985	Principal Sewer Bonds	187,602	187,602	169,017	(18,585)	-9.9%	169,017	(18,585)	-9.9%	169,017	(18,585)	-9.9%
01-4711-3-981	Principal Capital Leases	34,234	34,234	35,691	1,457	4.3%	35,691	1,457	4.3%	35,691	1,457	4.3%
	Total Principal LTN	538,905	538,905	527,873	(11,032)	-2.0%	527,873	(11,032)	-2.0%	527,873	(11,032)	-2.0%
INTEREST & ADMIN FEES - LONG TERM NOTE:												
01-4721-1-982	Broadband Bond	20,250	20,250	16,685	(3,565)	-17.6%	16,685	(3,565)	-17.6%	16,685	(3,565)	-17.6%
01-4721-1-983	Road Bond	5,714	5,659	2,857	(2,857)	-50.0%	2,857	(2,857)	-50.0%	2,857	(2,857)	-50.0%
01-4721-1-984	Interest Water Bonds	1,852	1,852	1,729	(123)	-6.6%	1,729	(123)	-6.6%	1,729	(123)	-6.6%
01-4721-1-985	Interest Sewer Bonds	39,288	39,288	34,196	(5,092)	-13.0%	34,196	(5,092)	-13.0%	34,196	(5,092)	-13.0%
01-4721-1-986	Water Admin Fee	15,651	15,651	14,680	(971)	-6.2%	14,680	(971)	-6.2%	14,680	(971)	-6.2%
01-4721-1-987	Sewer Admin Fee	10,333	10,333	8,715	(1,618)	-15.7%	8,715	(1,618)	-15.7%	8,715	(1,618)	-15.7%
01-4721-3-981	Interest Capital Leases	13,548	13,546	12,089	(1,459)	-10.8%	12,089	(1,459)	-10.8%	12,089	(1,459)	-10.8%
	Total Interest LTN	106,636	106,579	90,951	(15,685)	-14.7%	90,951	(15,685)	-14.7%	90,951	(15,685)	-14.7%
	Total Debt Services	645,541	645,484	618,824	(26,717)	-4.1%	618,824	(26,717)	-4.1%	618,824	(26,717)	-4.1%

CAPITAL OUTLAY

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
C.O. IMPROVEMENTS OTHER THAN BUILDINGS												
01-4909-1-730	Road Reconstruction	25,000	0	25,000	0	0.0%	25,000	0	0.0%	25,000	0	0.0%
01-4909-3-730	Bridges & Dams	0	0	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
01-4909-9-720	Other	0	0	15,000	15,000	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
	Total Improv Other Bldgs	25,000	0	40,000	15,000	60.0%	25,000	0	0.0%	25,000	0	0.0%
	Total Capital Outlay	25,000	0	40,000	15,000	60.0%	25,000	0	0.0%	25,000	0	0.0%

WATER DEPARTMENT

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
WATER ADMINISTRATION												
02-4331-1-110	Admin. Salaries	144,064	154,153	154,475	10,411	7.2%	189,675	45,611	31.7%	189,675	45,611	31.7%
02-4331-1-115	Crew Wages	195,000	198,424	208,957	13,957	7.2%	208,957	13,957	7.2%	208,957	13,957	7.2%
02-4331-1-140	Crew Overtime	25,375	15,363	25,375	0	0.0%	25,375	0	0.0%	25,375	0	0.0%
02-4331-1-190	Crew Duty Pay	10,400	10,320	10,722	322	3.1%	10,722	322	3.1%	10,722	322	3.1%
02-4331-1-210	Health Insurance	107,868	85,166	110,016	2,148	2.0%	110,016	2,148	2.0%	110,016	2,148	2.0%
02-4331-1-211	Dental Insurance	3,440	3,969	3,340	(100)	-2.9%	3,340	(100)	-2.9%	3,340	(100)	-2.9%
02-4331-1-215	Life Insurance/AD&D	394	298	412	18	4.6%	412	18	4.6%	412	18	4.6%
02-4331-1-220	Social Security/Medicare	28,675	27,300	30,564	1,889	6.6%	33,257	4,582	16.0%	33,257	4,582	16.0%
02-4331-1-230	Retirement	48,901	47,690	50,587	1,686	3.4%	55,075	6,174	12.6%	55,075	6,174	12.6%
02-4331-1-240	Education/Training	2,500	4,880	3,500	1,000	40.0%	3,500	1,000	40.0%	3,500	1,000	40.0%
02-4331-1-250	Unemployment	285	285	261	(24)	-8.4%	261	(24)	-8.4%	261	(24)	-8.4%
02-4331-1-260	Workers' Compensation	11,737	11,737	11,797	60	0.5%	11,797	60	0.5%	11,797	60	0.5%
02-4331-1-280	Travel/Mileage	200	0	200	0	0.0%	200	0	0.0%	200	0	0.0%
02-4331-1-290	Clothing Allowance	1,950	2,592	2,010	60	3.1%	2,010	60	3.1%	2,010	60	3.1%
02-4331-1-320	Legal Fees	15,000	0	10,000	(5,000)	-33.3%	10,000	(5,000)	-33.3%	10,000	(5,000)	-33.3%
02-4331-1-341	Telephone/Alarms	7,164	4,810	7,164	0	0.0%	7,164	0	0.0%	7,164	0	0.0%
02-4331-1-342	Utility Billing	11,980	12,350	13,777	1,797	15.0%	13,777	1,797	15.0%	13,777	1,797	15.0%
02-4331-1-355	Drug/Alcohol Testing	300	5	300	0	0.0%	300	0	0.0%	300	0	0.0%
02-4331-1-390	Advertising	700	627	700	0	0.0%	700	0	0.0%	700	0	0.0%
02-4331-1-410	Electricity	70,000	55,442	65,000	(5,000)	-7.1%	65,000	(5,000)	-7.1%	65,000	(5,000)	-7.1%
02-4331-1-411	Heating Fuel	7,500	5,763	7,000	(500)	-6.7%	7,000	(500)	-6.7%	7,000	(500)	-6.7%
02-4331-1-412	Water and Sewer	20,000	12,891	15,000	(5,000)	-25.0%	15,000	(5,000)	-25.0%	15,000	(5,000)	-25.0%
02-4331-1-430	Building Maintenance	8,000	3,316	8,000	0	0.0%	8,000	0	0.0%	8,000	0	0.0%
02-4331-1-480	Rindge Taxes	8,550	5,943	8,550	0	0.0%	8,550	0	0.0%	8,550	0	0.0%
02-4331-1-560	Dues/Membership	4,500	9,051	8,000	3,500	77.8%	8,000	3,500	77.8%	8,000	3,500	77.8%
02-4331-1-620	Office Supplies	2,000	1,152	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%
02-4331-1-625	Postage	200	233	200	0	0.0%	200	0	0.0%	200	0	0.0%
02-4331-1-630	Office/Misc Equip/Maintenance	5,900	4,982	4,000	(1,900)	-32.2%	4,000	(1,900)	-32.2%	4,000	(1,900)	-32.2%
02-4331-1-635	Gas/Oil	7,000	9,144	7,000	0	0.0%	7,000	0	0.0%	7,000	0	0.0%
02-4331-1-650	Grounds Maintenance	16,538	11,217	10,000	(6,538)	-39.5%	10,000	(6,538)	-39.5%	10,000	(6,538)	-39.5%
02-4331-1-660	Vehicle Maintenance	2,500	3,961	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
02-4331-4-520	General Liability Insurance	3,885	4,385	5,026	1,141	29.4%	5,026	1,141	29.4%	5,026	1,141	29.4%
02-4331-4-521	Property Insurance	3,634	3,634	4,702	1,068	29.4%	4,702	1,068	29.4%	4,702	1,068	29.4%
Total Water Administration		776,140	711,081	791,135	14,995	1.9%	833,516	57,376	7.4%	833,516	57,376	7.4%

WATER DEPARTMENT

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
WATER SERVICES/TREATMENT												
02-4332-2-310	Enginnering/Planning	38,000	12,847	31,000	(7,000)	-18.4%	31,000	(7,000)	-18.4%	31,000	(7,000)	-18.4%
02-4332-2-350	Lab Testing	15,500	5,910	10,000	(5,500)	-35.5%	10,000	(5,500)	-35.5%	10,000	(5,500)	-35.5%
02-4332-2-440	Contracted Services	18,000	13,374	18,000	0	0.0%	18,000	0	0.0%	18,000	0	0.0%
02-4332-2-495	Dam Regist/Repairs	750	0	750	0	0.0%	750	0	0.0%	750	0	0.0%
02-4332-2-610	Field Supplies/Tools	5,000	7,205	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
02-4332-2-615	Lab Supplies/Equipment	5,000	7,487	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
02-4332-2-630	Field/Lab Equip Maintenance	3,500	763	2,000	(1,500)	-42.9%	2,000	(1,500)	-42.9%	2,000	(1,500)	-42.9%
02-4332-2-631	Cold Stone Springs Operations	69,500	10,170	75,000	5,500	7.9%	75,000	5,500	7.9%	75,000	5,500	7.9%
02-4332-2-680	Meter Replacement	28,000	18,207	28,000	0	0.0%	28,000	0	0.0%	28,000	0	0.0%
02-4332-2-681	Chemicals	50,000	47,237	45,000	(5,000)	-10.0%	45,000	(5,000)	-10.0%	45,000	(5,000)	-10.0%
02-4332-2-730	Lines/System Repairs	25,000	26,551	78,000	53,000	212.0%	78,000	53,000	212.0%	78,000	53,000	212.0%
02-4332-2-732	Wells/Pump Station Maintenance	30,000	15,043	30,000	0	0.0%	30,000	0	0.0%	30,000	0	0.0%
	Total Water Service/Treatment	288,250	164,794	327,750	39,500	13.7%	327,750	39,500	13.7%	327,750	39,500	13.7%
TOTAL WATER FUND OPERATIONS		1,064,390	875,875	1,118,885	54,495	5.1%	1,161,266	96,876	9.1%	1,161,266	96,876	9.1%
DEBT SERVICE												
02-4711-1-980	Bond Principal	118,424	118,424	622,482	504,058	425.6%	588,175	469,751	396.7%	588,175	469,751	396.7%
02-4721-1-981	Bond Interest	3,703	3,703	3,457	(246)	-6.6%	7,113	3,410	92.1%	7,113	3,410	92.1%
02-4721-1-982	Bond Administration Fee	31,302	31,302	29,359	(1,943)	-6.2%	29,359	(1,943)	-6.2%	29,359	(1,943)	-6.2%
	Total Debt Service	153,429	153,430	655,298	501,869	327.1%	624,647	471,218	307.1%	624,647	471,218	307.1%
C.O. MACHINERY, VEHICLES & EQUIPMENT												
02-4902-1-740	C.O. Water Equip Purchase	0	105,136	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
02-4902-1-760	C.O. Water Vehicle Purchase	0	0	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
	Total C.O. Mach, Veh, Equip	0	105,136	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
C.O. IMPROVEMENTS OTHER THAN BUILDINGS												
02-4909-2-730	C.O. Wtr Line Replace/Construct	0	36	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
02-4909-3-730	C.O. Wtr System Replacement	80,000	42,711	0	(80,000)	-100.0%	0	(80,000)	-100.0%	0	(80,000)	-100.0%
	Total Improv Other than Bldgs.	80,000	42,747	0	(80,000)	-100.0%	0	(80,000)	-100.0%	0	(80,000)	-100.0%
TOTAL WATER FUND		1,297,819	1,177,186	1,774,183	476,364	36.7%	1,785,913	488,094	37.6%	1,785,913	488,094	37.6%

SEWER DEPARTMENT

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
SEWER ADMINISTRATION												
03-4326-1-110	Administration Salaries	82,360	84,610	87,848	5,488	6.7%	114,248	31,888	38.7%	114,248	31,888	38.7%
03-4326-1-140	Hwy Crew Overtime	1,500	116	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
03-4326-1-210	Health Insurance	26,889	19,097	20,931	(5,958)	-22.2%	20,931	(5,958)	-22.2%	20,931	(5,958)	-22.2%
03-4326-1-211	Dental Insurance	1,229	1,029	1,032	(197)	-16.0%	1,032	(197)	-16.0%	1,032	(197)	-16.0%
03-4326-1-215	Life	197	83	206	9	4.6%	206	9	4.6%	206	9	4.6%
03-4326-1-220	Social Security/Medicare	6,415	6,081	6,835	420	6.5%	8,855	2,440	38.0%	8,855	2,440	38.0%
03-4326-1-230	Retirement	10,666	10,649	11,039	373	3.5%	14,405	3,739	35.1%	14,405	3,739	35.1%
03-4326-1-250	Unemployment	142	142	131	(11)	-7.7%	131	(11)	-7.7%	131	(11)	-7.7%
03-4326-1-260	Workers' Compensation	5,868	5,868	5,899	31	0.5%	5,899	31	0.5%	5,899	31	0.5%
03-4326-3-320	Legal Expense	2,500	0	2,500	0	0.0%	2,500	0	0.0%	2,500	0	0.0%
03-4326-3-342	Utility Billing	5,130	5,528	5,900	770	15.0%	5,900	770	15.0%	5,900	770	15.0%
03-4326-3-390	Advertising	500	0	500	0	0.0%	500	0	0.0%	500	0	0.0%
03-4326-3-430	Building Maintenance	10,000	2,138	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%
03-4326-3-560	Dues/Membership	1,800	2,416	2,000	200	11.1%	2,000	200	11.1%	2,000	200	11.1%
03-4326-3-620	Office Supplies	1,500	1,138	1,500	0	0.0%	1,500	0	0.0%	1,500	0	0.0%
03-4326-3-625	Postage/Billing	250	205	250	0	0.0%	250	0	0.0%	250	0	0.0%
03-4326-3-630	Equipment Maintenance	60,000	74,248	65,000	5,000	8.3%	65,000	5,000	8.3%	65,000	5,000	8.3%
03-4326-3-631	Short Lived Asset Fund	31,067	31,067	31,067	0	0.0%	31,067	0	0.0%	31,067	0	0.0%
03-4326-4-520	Gen Liability Insurance	5,138	5,138	6,648	1,510	29.4%	6,648	1,510	29.4%	6,648	1,510	29.4%
03-4326-4-521	Property Insurance	36,218	36,418	46,859	10,641	29.4%	46,859	10,641	29.4%	46,859	10,641	29.4%
Total Sewer Administration		289,369	285,971	307,645	18,276	6.3%	339,431	50,062	17.3%	339,431	50,062	17.3%

SEWER DEPARTMENT

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
SEWER SERVICES/TREATMENT												
03-4327-3-310	Consulting Engineers	34,000	12,968	34,000	0	0.0%	34,000	0	0.0%	34,000	0	0.0%
03-4327-3-330	Contracted Services	1,152,749	1,109,548	1,188,647	35,898	3.1%	1,188,647	35,898	3.1%	1,188,647	35,898	3.1%
03-4327-3-610	Field Supplies/Tools	250	0	250	0	0.0%	250	0	0.0%	250	0	0.0%
03-4327-3-680	Meter Replacement	12,000	7,264	12,000	0	0.0%	12,000	0	0.0%	12,000	0	0.0%
03-4327-3-730	Line Maintenance	25,000	9,437	25,000	0	0.0%	25,000	0	0.0%	25,000	0	0.0%
	Total Sewer Serv/Treatment	1,223,999	1,139,216	1,259,897	35,898	2.9%	1,259,897	35,898	2.9%	1,259,897	35,898	2.9%
DEBT SERVICE												
03-4711-1-980	Bond Principal	409,688	409,688	372,517	(37,171)	-9.1%	372,517	(37,171)	-9.1%	372,517	(37,171)	-9.1%
03-4721-1-981	Bond Interest	101,335	101,097	89,964	(11,371)	-11.2%	89,964	(11,371)	-11.2%	89,964	(11,371)	-11.2%
03-4721-1-982	Bond Administration Fee	20,667	20,667	17,429	(3,238)	-15.7%	17,429	(3,238)	-15.7%	17,429	(3,238)	-15.7%
	Total Debt Service	531,690	531,452	479,910	(51,780)	-9.7%	479,910	(51,780)	-9.7%	479,910	(51,780)	-9.7%
C.O. MACHINERY, VEHICLES & EQUIPMENT												
03-4902-1-720	C.O. Bldg	0.00	0	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
03-4902-1-730	C.O. Pump Station Improv	0.00	0	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
03-4902-1-740	C.O. SWR Equip Purchase	0.00	0	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
03-4902-1-760	C.O. SWR Vehicle Purchase	0.00	0	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
	Total C.O. Mach,Veh. Equip	0	0	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
C.O. IMPROVEMENTS OTHER THAN BUILDINGS												
03-4909-2-730	C.O. SWR Line Constr/Rehab	250,000	31,605	200,000	(50,000)	-20.0%	200,000	(50,000)	-20.0%	200,000	(50,000)	-20.0%
	Total CO Other than Bldgs	250,000	31,605	200,000	(50,000)	-20.0%	200,000	(50,000)	-20.0%	200,000	(50,000)	-20.0%
TOTAL SEWER FUND		2,295,058	1,988,245	2,247,452	(47,606)	-2.1%	2,279,238	(15,820)	-0.7%	2,279,238	(15,820)	-0.7%

DOWNTOWN TIFD

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
06-6651-1-120	Administration	25,985	19,221	38,435	12,450	47.9%	38,435	12,450	47.9%	38,435	12,450	47.9%
06-6651-1-210	Health Insurance	1,149	650	0	(1,149)	-100.0%	0	(1,149)	-100.0%	0	(1,149)	-100.0%
06-6651-1-211	Dental Insurance	58	123	0	(58)	-100.0%	236	178	306.9%	236	178	306.9%
06-6651-1-215	Life	10	5	0	(10)	-100.0%	0	(10)	-100.0%	0	(10)	-100.0%
06-6651-1-220	Social Security/Medicare	1,223	1,452	2,940	1,717	140.4%	2,940	1,717	140.4%	2,940	1,717	140.4%
06-6651-1-230	Retirement	717	749	0	(717)	-100.0%	0	(717)	-100.0%	0	(717)	-100.0%
06-6651-1-250	Unemployment	3	3	3	0	0.0%	3	0	0.0%	3	0	0.0%
06-6651-1-260	Workers' Compensation	3	3	3	0	0.0%	3	0	0.0%	3	0	0.0%
06-6651-1-330	Town Events	45,000	45,000	55,000	10,000	22.2%	45,000	0	0.0%	45,000	0	0.0%
06-6653-1-330	Economic Dev/Marketing	10,000	5,576	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%
06-6903-1-722	Community Field	4,000	0	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
06-6909-1-731	Elite Laundry	50,000	33,183	50,000	0	0.0%	50,000	0	0.0%	50,000	0	0.0%
06-6909-1-732	Downtown Improvements	50,000	22,058	50,000	0	0.0%	50,000	0	0.0%	50,000	0	0.0%
06-6909-1-733	Traffic/Rd Enhance	5,000	0	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
Total Downtown TIFD		193,148	128,022	215,381	22,233	11.5%	205,617	12,469	6.5%	205,617	12,469	6.5%

STONE BRIDGE TIFD

Acct No.	Town Function	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
10-6652-1-120	Administrator Salary	15,985	11,698	25,623	9,638	60.3%	25,623	9,638	60.3%	25,623	9,638	60.3%
10-6652-1-210	Health Insurance	1,149	650	0	(1,149)	-100.0%	0	(1,149)	-100.0%	0	(1,149)	-100.0%
10-6652-1-211	Dental Insurance	58	123	0	(58)	-100.0%	157	99	170.7%	157	99	170.7%
10-6652-1-215	Life	10	5	0	(10)	-100.0%	0	(10)	-100.0%	0	(10)	-100.0%
10-6652-1-220	Social Security/Medicare	1,223	868	1,960	737	60.3%	1,960	737	60.3%	1,960	737	60.3%
10-6652-1-230	Retirement	717	749	0	(717)	-100.0%	0	(717)	-100.0%	0	(717)	-100.0%
10-6652-1-250	Unemployment	3	3	3	0	0.0%	3	0	0.0%	3	0	0.0%
10-6652-1-260	Workers' Compensation	3	3	3	0	0.0%	3	0	0.0%	3	0	0.0%
10-6653-1-330	Economic Dev/Marketing	3,000	0	3,000	0	0.0%	3,000	0	0.0%	3,000	0	0.0%
10-6711-1-981	Bond Principal - Wtr Main	35,000	35,000	35,000	0	0.0%	35,000	0	0.0%	35,000	0	0.0%
10-6721-1-981	Bond Interest - Wtr Main	17,150	13,745	12,380	(4,770)	-27.8%	12,380	(4,770)	-27.8%	12,380	(4,770)	-27.8%
Total Stone Bridge TIFD		74,298	62,842	77,969	3,671	4.9%	78,126	3,828	5.2%	78,126	3,828	5.2%

WARRANT ARTICLES

Purpose	2025 Adopted	2025 Actual	2026 Dept Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 Town Mgr Request	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
EPA Lead & Copper - Vacuum Truck	425,000	423,076		(425,000)			(425,000)			(425,000)	
Turnpike PFAS Supplemental	1,600,000	1,983,340		(1,600,000)			(1,600,000)			(1,600,000)	
DPW CBA	38,088	38,088		(38,088)			(38,088)			(38,088)	
Ambulance Supplemental ETF	40,000	40,000	40,000	0		40,000	0		40,000	0	
Police CBA				0	#DIV/0!	99,334	99,334	#DIV/0!	99,334	99,334	#DIV/0!
Fire Station Addition			3,000,000	3,000,000	#DIV/0!	3,500,000	3,500,000	#DIV/0!	3,500,000	3,500,000	#DIV/0!
Fire Engine Lease Payoff			249,350	249,350	#DIV/0!	249,350	249,350	#DIV/0!	249,350	249,350	#DIV/0!
	2,103,088	2,484,504	3,289,350	1,186,262	56.4%	3,888,684	1,785,596	84.9%	3,888,684	1,785,596	84.9%
TRANSFER TO CAPITAL RESERVE FUNDS											
Road Paving CRF	575,000	575,000	575,000	0	0.0%	575,000	0	0.0%	575,000	0	0.0%
Highway Equipment CRF	200,000	200,000	200,000	0	0.0%	200,000	0	0.0%	200,000	0	0.0%
Town Office CRF	0	0	0	0	#DIV/0!	0	0	#DIV/0!	0	0	#DIV/0!
Fire Equipment CRF	60,000	60,000	80,000	20,000	33.3%	80,000	20,000	33.3%	80,000	20,000	33.3%
Land Acquisition CRF	5,000	5,000	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
Municipal Building CRF	175,000	175,000	175,000	0	0.0%	175,000	0	0.0%	175,000	0	0.0%
Bridge CRF	120,000	120,000	120,000	0	0.0%	120,000	0	0.0%	120,000	0	0.0%
Police Cruiser CRF	40,000	40,000	40,000	0	0.0%	40,000	0	0.0%	40,000	0	0.0%
Recreation Equipment CRF	10,000	10,000	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%
Sidewalk CRF	100,000	100,000	100,000	0	0.0%	100,000	0	0.0%	100,000	0	0.0%
	1,285,000	1,285,000	1,305,000	20,000	1.6%	1,305,000	20,000	1.6%	1,305,000	20,000	1.6%
TRANSFER TO CAPITAL RESERVE FUNDS (funds to come from TIF Districts)											
Transfer out to Downtown TIFD CRF	150,000	150,000	200,000	50,000	33.3%	150,000	0	0.0%	150,000	0	0.0%
Transfer out to Stone Bridge TIFD CRF	60,000	60,000	80,000	20,000	33.3%	60,000	0	0.0%	60,000	0	0.0%
	210,000	210,000	280,000	70,000	33.3%	210,000	0	0.0%	210,000	0	0.0%
TRANSFER TO EXPENDABLE TRUST FUNDS											
Cemetery Tree ETF	5,000	5,000	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
Gravestone ETF	2,000	2,000	2,000	0	0.0%	2,000	0	0.0%	2,000	0	0.0%
Meetinghouse ETF	5,525	5,525	5,150	(375)	-6.8%	5,150	(375)	-6.8%	5,150	(375)	-6.8%
Retirement Buyout EFT	15,000	15,000	28,000	13,000	86.7%	28,000	13,000	86.7%	28,000	13,000	86.7%
	27,525	27,525	40,150	12,625	45.9%	40,150	12,625	45.9%	40,150	12,625	45.9%
Total Warrant Articles	3,625,613	4,007,029	4,914,500	1,288,887	35.5%	5,443,834	1,818,221	50.1%	5,443,834	1,818,221	50.1%

**TOWN OF JAFFREY, NEW HAMPSHIRE
ANTICIPATED REVENUE FOR THE YEAR: 2026**

Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 BC	Amount Increase (Decrease)	% Increase (Decrease)
LAND USE CHANGE TAX	1,500	14,370	1,500	0	0.0%	1,500	0	0.0%
YIELD/TIMBER TAX	11,500	66,310	11,500	0	0.0%	11,500	0	0.0%
EXCAVATION TAX	750	289	750	0	0.0%	750	0	0.0%
INTEREST & PENALTIES ON TAXES	65,000	48,871	48,000	(17,000)	-26.2%	48,000	(17,000)	-26.2%
BUSINESS LICENSES & PERMITS	2,000	2,100	2,000	0	0.0%	2,000	0	0.0%
MOTOR VEHICLE PERMITS	1,170,000	1,353,821	1,170,000	0	0.0%	1,170,000	0	0.0%
BUILDING PERMITS	24,000	80,131	24,000	0	0.0%	24,000	0	0.0%
OTHER LICENSES, PERMITS & FEES	72,650	63,859	72,650	0	0.0%	72,650	0	0.0%
MEALS & ROOM TAX	522,512	537,657	537,657	15,145	2.9%	537,657	15,145	2.9%
HIGHWAY BLOCK GRANT	162,591	167,827	167,287	4,696	2.9%	167,287	4,696	2.9%
WATER POLLUTION GRANT	0	0	0	0	#DIV/0!	0	0	#DIV/0!
STATE & FEDERAL FOREST LAND	114	102	102	(12)	-10.5%	102	(12)	-10.5%
OTHER STATE	500	945	500	0	0.0%	500	0	0.0%
INCOME FROM DEPARTMENTS	58,970	55,437	58,970	0	0.0%	58,970	0	0.0%
SALE OF MUNICIPAL PROPERTY	1,000	10,101	16,000	15,000	1500.0%	16,000	15,000	1500.0%
INTEREST ON INVESTMENTS	100,000	100,618	100,000	0	0.0%	100,000	0	0.0%
OTHER MISCELLANEOUS REVENUES	177,975	197,360	177,975	0	0.0%	177,975	0	0.0%
FROM OTHER (TIF DISTRICTS)	330,425	330,425	454,224	123,799	37.5%	454,224	123,799	37.5%
FROM CAPITAL RESERVE	0	0	0	0	#DIV/0!	0	0	#DIV/0!
FROM TRUST FUNDS	12,200	21,500	12,200	0	0.0%	12,200	0	0.0%
GENERAL FUND BUDGET	2,713,687	3,051,723	2,855,315	141,628	5.2%	2,855,315	141,628	5.2%
WATER (Budget/Warrant Article)	1,297,819	1,271,459	1,785,913	488,094	37.6%	1,785,913	488,094	37.6%
SEWER (Budget/Warrant Article)	2,295,058	2,274,733	2,279,238	(15,820)	-0.7%	2,279,238	(15,820)	-0.7%
DT TIF (Budget/Warrant Article)	193,148	193,148	205,617	12,469	6.5%	205,617	12,469	6.5%
SB TIF (Budget/Warrant Article)	74,298	74,298	78,126	3,828	5.2%	78,126	3,828	5.2%
WARRANT ARTICLES	2,235,000	2,237,657	3,959,350	1,724,350	77.2%	3,959,350	1,724,350	77.2%
TOTAL REVENUES	8,809,011	9,103,018	11,163,559	2,354,548	26.7%	11,163,559	2,354,5	



LAND USE CHANGE TAX

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3120-1-001	Land Use Change Tax	1,500	14,370	1,500	0	0.0%	1,500	0	0.0%
	Total	1,500	14,370	1,500	0	0.0%	1,500	0	0.0%

Land Use Change Tax - penalty for removing property from Current Use.
50% of the tax goes to the Conservation Commission per warrant article established in 2004.



TIMBER TAX

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3185-1-001	Yield Tax	11,500	66,310	11,500	0	0.0%	11,500	0	0.0%
	Total	11,500	66,310	11,500	0	0.0%	11,500	0	0.0%

Yield Tax - RSA imposed tax on the sale of wood harvested from one's property.



EXCAVATION TAX

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3187-1-001	Excavation Tax	750	289	750	0	0.0%	750	0	0.0%
	Total	750	289	750	0	0.0%	750	0	0.0%

Excavation Tax - RSA imposed tax on ground excavation for soil or gravel harvesting.



INTEREST & PENALTIES

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3190-1-001	Interest & Penalties on Taxes	65,000	48,871	48,000	(17,000)	-26.2%	48,000	(17,000)	-26.2%
	Total	65,000	48,871	48,000	(17,000)	-26.2%	48,000	(17,000)	-26.2%

Interest & Penalties on Taxes - late fees on property taxes and interest earned on liened property.



BUSINESS LICENSE & PERMITS

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3210-4-001	UCC Filings	2,000	2,100	2,000	0	0.0%	2,000	0	0.0%
	Total	2,000	2,100	2,000	0	0.0%	2,000	0	0.0%

UCC Filings - received from the State for Uniform Commercial Code filings.



MOTOR VEHICLE PERMITS

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3220-1-001	Motor Vehicle Decals	20,000	23,604	20,000	0	0.0%	20,000	0	0.0%
01-3220-3-001	Motor Vehicle Permits	1,140,000	1,315,085	1,140,000	0	0.0%	1,140,000	0	0.0%
01-3220-4-001	Boat Registrations	10,000	15,132	10,000	0	0.0%	10,000	0	0.0%
	Total	1,170,000	1,353,821	1,170,000	0	0.0%	1,170,000	0	0.0%



BUILDING PERMITS

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3230-1-001	Building Permits	24,000	80,131	24,000	0	0.0%	24,000	0	0.0%
	Total	24,000	80,131	24,000	0	0.0%	24,000	0	0.0%



OTHER LICENSES, PERMITS, & FEES

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3290-1-001	Dog Licenses	2,600	3,096	2,600	0	0.0%	2,600	0	0.0%
01-3290-2-001	Dog License Fines	150	223	150	0	0.0%	150	0	0.0%
01-3290-2-002	Dog Violations	0	250	0	0	#DIV/0!	0	0	#DIV/0!
01-3290-4-001	Marriage Licenses	250	280	250	0	0.0%	250	0	0.0%
01-3290-5-001	Certificates	6,000	7,344	6,000	0	0.0%	6,000	0	0.0%
01-3290-6-001	Parking Tickets	500	440	500	0	0.0%	500	0	0.0%
01-3290-6-002	Pistol Permits	150	250	150	0	0.0%	150	0	0.0%
01-3290-6-001	Driveway Permits	0	150	0	0	#DIV/0!	0	0	#DIV/0!
01-3290-9-007	Cable Franchise Fees	60,000	47,617	60,000	0	0.0%	60,000	0	0.0%
01-3290-9-100	NSF Check Fees	0	275	0	0	#DIV/0!	0	0	#DIV/0!
01-3290-9-300	Reclamation Admin Fees	3,000	3,935	3,000	0	0.0%	3,000	0	0.0%
Total		72,650	63,859	72,650	0	0.0%	72,650	0	0.0%

Certificates: birth, death, marriage, divorce

Landfill Permits - fees paid to dispose of household waste or goods requiring special disposal.

Cable Franchise Fees - funds received from the Comcast franchise agreement.



MEALS & ROOM

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3352-1-002	Meals & Room	522,512	537,657	537,657	15,145	2.9%	537,657	15,145	2.9%
	Total	522,512	537,657	537,657	15,145	2.9%	537,657	15,145	2.9%

Meals & Room - State disbursed revenue from the Meals & Rooms tax.



HIGHWAY BLOCK GRANT

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3353-1-001	Highway Block Grant	162,591	167,827	167,287	4,696	2.9%	167,287	4,696	2.9%
	Total	162,591	167,827	167,287	4,696	2.9%	167,287	4,696	2.9%

Highway Block Grant - State disbursed funds for road maintenance.



WATER POLLUTION

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3354	State Water Pollution Grant	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Total	0	0	0	0	#DIV/0!	0	0	#DIV/0!

State Water Pollution Grant - State Aid Grant for the wastewater treatment facility.



STATE & FEDERAL FOREST LAND REIMBURSEMENT

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3356-1-001	State & Federal Forest Land	114	102	102	(12)	-10.5%	102	(12)	-10.5%
	Total	114	102	102	(12)	-10.5%	102	(12)	-10.5%

State & Forest Land - payment for State owned land in lieu of taxes.



OTHER STATE

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3369-1-001	Water Filtration	0	0	0	0	#DIV/0!	0	0	#DIV/0!
01-3369-1-003	State Sex Offender Registry	100	360	100	0	0.0%	100	0	0.0%
01-3369-9-001	Witness Fee	0	0	0	0	#DIV/0!	0	0	#DIV/0!
01-3369-9-999	Misc State Revenues	400	585	400	0	0.0%	400	0	0.0%
	Total	500	945	500	0	0.0%	500	0	#DIV/0!

State Water Filtration Grant - State Aid Grant for the water facility.

Witness Fee - reimbursements for police officers serving as witnesses in State cases (State eliminated the fees)



INCOME FROM DEPARTMENTS

Acct No.	Town Function	2025	2025	2026	Amount	%	2026	Amount	%
		Anticipated	Actual	Town Mgr	Increase (Decrease)	Increase (Decrease)	Budget Comm	Increase (Decrease)	Increase (Decrease)
01-3401-1-001	Planning Board	3,300	3,056	3,300	0	0.0%	3,300	0	0.0%
01-3401-1-002	Zoning Board	3,000	2,209	3,000	0	0.0%	3,000	0	0.0%
01-3401-1-004	Voter Checklist	0	248	0	0	#DIV/0!	0	0	#DIV/0!
01-3401-1-005	Filing Fees	15	0	15	0	0.0%	15	0	0.0%
01-3401-2-002	Fingerprint Services	1,000	240	1,000	0	0.0%	1,000	0	0.0%
01-3401-2-003	PD Recruiting Reimbursement	10	0	10	0	0.0%	10	0	0.0%
01-3401-2-006	Police Reports/Discovery	1,500	1,315	1,500	0	0.0%	1,500	0	0.0%
01-3401-3-001	Fire Dept Miscellaneous	10	0	10	0	0.0%	10	0	0.0%
01-3401-3-002	Fire Contracted Services	10	0	10	0	0.0%	10	0	0.0%
01-3401-4-001	Septic System Insp/Perc Test	1,000	0	1,000	0	0.0%	1,000	0	0.0%
01-3401-4-002	DPW Cemetery Revenue	6,000	5,000	6,000	0	0.0%	6,000	0	0.0%
01-3401-5-001	Welfare Receipts	0	1,675	0	0	#DIV/0!	0	0	#DIV/0!
01-3401-6-001	Meetinghouse Receipts	2,525	2,152	2,525	0	0.0%	2,525	0	0.0%
01-3401-7-002	Transfer Station Fees	20,000	16,427	20,000	0	0.0%	20,000	0	0.0%
01-3401-7-003	Sale of Recyclables	20,000	22,175	20,000	0	0.0%	20,000	0	0.0%
01-3401-7-005	Library Receipts	600	941	600	0	0.0%	600	0	0.0%
Total		58,970	55,437	58,970	0	0.0%	58,970	0	0.0%

- Voter Checklist - fee for disbursing the voter checklist upon request.
- PD School Crossing Guard - funds received from the school district for this service.
- PD Recruitment Reimbursement - funds received in the event a recruitment process fails.
- Welfare Receipts - funds received if a GA recipient returns money to the town.
- Meetinghouse Receipts - rental fees and donations received for use of the Meetinghouse.
- Transfer Station Fees - disposal fees collected from residents.
- Sale of Recyclables - Income from sale of recyclabled items.



SALE OF MUNICIPAL PROPERTY

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3501-1-001	Sale of Town Owned Property	1,000	10,101	1,000	0	0.0%	1,000	0	0.0%
01-3501-1-002	Sale of Tax Deeded Property			15,000	15,000	#DIV/0!	15,000		
01-3501-1-003	Lease of Town Property	0		0	0	#DIV/0!	0	0	#DIV/0!
	Total	1,000	10,101	16,000	15,000	#DIV/0!	16,000	0	#DIV/0!

Tax Deed sale of 118 Mountain Road



INTEREST ON INVESTMENT

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3502-1-001	Interest	100,000	100,618	100,000	0	0.0%	100,000	0	0.0%
	Total	100,000	100,618	100,000	0	0.0%	100,000	0	0.0%



FROM CAPITAL RESERVE

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
3915	From Capital Reserve	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Total	0	0	0	0	#DIV/0!	0	0	#DIV/0!

Funds disbursed from Capital Reserve Funds not indicated by warrant article.



OTHER MISCELLANEOUS REVENUE

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3504-1-002	Court Reimbursement	300	2,910	300	0	0.0%	300	0	0.0%
01-3506-1-002	Insurance Refunds/Reimb	12,000	0	12,000	0	0.0%	12,000	0	0.0%
01-3509-1-005	Miscellaneous	3,000	22,499	3,000	0	0.0%	3,000	0	0.0%
01-3509-1-006	Donations	2,000	400	2,000	0	0.0%	2,000	0	0.0%
01-3509-1-007	Electricity Reimbursement	2,000	6,433	2,000	0	0.0%	2,000	0	0.0%
01-3509-1-008	Consolidated to pay loan	134,975	135,000	134,975	0	0.0%	134,975	0	0.0%
01-3509-1-009	Private Purpose Trust Fund	23,700	30,118	23,700	0	0.0%	23,700	0	0.0%
	Total	177,975	197,360	177,975	0	0.0%	177,975	0	0.0%

Court Reimbursement - funds received in the event of court ordered reimbursement.

Insurance Refunds/Reimbursement - primarily a pass through account for insurance claims.

Miscellaneous - revenues that do not fall into other clearly defined line items.

Donations - funds received in lieu of taxes.

Electricity Reimbursement - rebate from Standard Power for electricity from hydropower.

Payment from Consolidated to pay loan

Private Purpose Trust Revenue - Revenue received from General Assistant Trust Funds to offset welfare

* Budget \$135,000 for Consolidated in 2027



FROM TIF DISTRICTs

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
FROM DOWNTOWN TIF DISTRICT									
	DT TIF Captured Revenue	494,337	494,337	581,265	86,928	17.6%	581,265	86,928	17.6%
	DT Improvements CRF (Warrant Article)	(150,000)	(150,000)	(150,000)	0	0.0%	(150,000)	0	0.0%
	DT TIF District - Budget (Warrant Article)	(193,148)	(193,148)	(205,617)	(12,469)	6.5%	(205,617)	(12,469)	6.5%
01-3914-1-006	Year end revenue	151,189	151,189	225,648	74,459	49.2%	225,648	74,459	49.2%
FROM STONE BRIDGE TIF DISTRICT									
	SB TIF Captured Revenue	313,534	313,534	366,702	53,168	17.0%	366,702	53,168	17.0%
	SB Improvements CRF (Warrant Article)	(60,000)	(60,000)	(60,000)	0	0.0%	(60,000)	0	0.0%
	SB TIF District - Budget (Warrant Article)	(74,298)	(74,298)	(78,126)	(3,828)	5.2%	(78,126)	(3,828)	5.2%
01-3914-1-010	Year end revenue	179,236	179,236	228,576	49,340	27.5%	228,576	49,340	27.5%
39140 TOTAL FROM TIF DISTRICTS		330,425	330,425	454,224	123,799	37.5%	454,224	123,799	37.5%
39140 Total year end revenue transfer to General Fund to offset the budget:				454,224			454,224		

For budget year: 2026			
	2025 Retained	Tax Rate	Captured Revenue
Downtown TIFD	30,673,600	18.95	581,265
Stone Bridge TIFD	19,351,034	18.95	366,702
			947,967



FROM TRUST FUNDS

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
01-3916-1-001	Permanent Trust for Perpetual Care	12,200	21,500	12,200	0	0.0%	12,200	0	0.0%
	Misc Trust Fund				0	#DIV/0!		0	#DIV/0!
	Total	12,200	21,500	12,200	0	0.0%	12,200	0	0.0%

Permanent Trust - Interest received from Cemetery Trust Funds to offset operational costs.



FROM WATER DEPARTMENT

Acct No.	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
	NHDES Water Grant Millipore	26,360	0	0	(26,360)	-100.0%		(26,360)	-100.0%
	Water User Fees	1,271,459	1,271,459	1,785,913	514,454	-2.1%	1,785,913	514,454	40.5%
	Total	1,297,819	1,271,459	1,785,913	488,094	37.6%	1,785,913	488,094	37.6%

NHDES Water Grant - State grant received for the town's water system. Credited to the Water Fund
Water User Fees - enterprise fund revenues to offset operating expenses.

Total Water revenue will equal total Water expenses for budget purposes.



WARRANT ARTICLES

Funding Source	Town Function	2025 Anticipated	2025 Actual	2026 Town Mgr	Amount Increase (Decrease)	% Increase (Decrease)	2026 Budget Comm	Amount Increase (Decrease)	% Increase (Decrease)
Downtown TIF	Downtown TIF Capital Reserve	150,000	150,000	150,000			150,000		
Stone Arch Bridge TIF	Infrastructure Improvements CRF	60,000	60,000	60,000			60,000		
NH DES	PFAS Turnpike Supplemental	1,600,000	1,604,581		(1,600,000)	-100.0%		(1,600,000)	-100.0%
EPA	Lead & Copper Vacuum Truck	425,000	423,076		(425,000)	-100.0%		(425,000)	-100.0%
					0	#DIV/0!		0	#DIV/0!
Bond	Fire Station Addition			3,500,000	3,500,000	#DIV/0!	3,500,000	3,500,000	#DIV/0!
UFB	Fire Engine Capital Lease Payoff			249,350	249,350	#DIV/0!	249,350	249,350	#DIV/0!
Total		2,235,000	2,237,657	3,959,350	1,724,350	77.2%	3,959,350	1,724,350	77.2%

