TOWN OF JAFFREY, NEW HAMPSHIRE
PROPOSED BUDGET FOR THE YEAR 2020

| Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | $\begin{gathered} 2020 \\ \text { Dept Req } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% <br> Increase (Decrease) | $\begin{gathered} 2020 \\ \text { Town Manager } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% <br> Increase <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXECUTIVE | 250,330 | 247,914 | 256,968 | 6,638 | 2.65\% | 243,403 | $(6,927)$ | -2.8\% | 243,403 | $(6,927)$ | -2.77\% |
| ELECTION \& REGISTRATION | 84,701 | 78,278 | 89,552 | 4,851 | 5.73\% | 89,552 | 4,851 | 5.7\% | 89,552 | 4,851 | 5.73\% |
| FINANCE ADMINISTRATION | 250,377 | 270,230 | 266,710 | 16,333 | 6.52\% | 259,710 | 9,333 | 3.7\% | 259,710 | 9,333 | 3.73\% |
| JUDICIAL \& LEGAL | 20,000 | 3,372 | 20,000 | 0 | 0.00\% | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.00\% |
| PERSONNEL ADMINISTRATION | 687,546 | 626,190 | 615,120 | 28,311 | 4.12\% | 695,050 | 7,504 | 1.1\% | 695,050 | 7,504 | 1.09\% |
| GENERAL GOVERNMENT BLDGS | 30,793 | 24,288 | 30,000 | (793) | -2.58\% | 30,000 | (793) | -2.6\% | 30,000 | (793) | -2.58\% |
| INSURANCE-PROPERTY \& LIAB | 45,346 | 42,870 | 48,520 | 3,174 | 7.00\% | 48,520 | 3,174 | 7.00\% | 48,520 | 3,174 | 7.00\% |
| BUILDING INSPECTION | 77,882 | 76,150 | 82,412 | 4,530 | 5.82\% | 82,412 | 4,530 | 5.82\% | 82,412 | 4,530 | 5.82\% |
| HEALTH | 1,787 | 1,641 | 1,787 | 0 | 0.01\% | 1,787 | 0 | 0.01\% | 1,787 | 0 | 0.01\% |
| WELFARE | 117,900 | 74,747 | 116,943 | (957) | -0.81\% | 116,943 | (957) | -0.81\% | 116,943 | (957) | -0.81\% |
| PATRIOTIC PURPOSES | 3,500 | 3,514 | 4,000 | 500 | 14.29\% | 4,000 | 500 | 14.29\% | 4,000 | 500 | 14.29\% |
| CONSERVATION | 475 | 441 | 475 | 0 | 0.00\% | 475 | 0 | 0.00\% | 475 | 0 | 0.00\% |
| DEBT SERVICE | 382,576 | 382,577 | 366,087 | $(16,489)$ | -4.31\% | 535,444 | 152,868 | 39.96\% | 535,444 | 152,868 | 39.96\% |
| RECREATION | 270,451 | 259,422 | 270,713 | 262 | 0.10\% | 270,713 | 262 | 0.10\% | 270,713 | 262 | 0.10\% |
| AMBULANCE | 0 | 0 | 40,000 | 40,000 | \#DIV/0! | 40,000 | 40,000 | \#DIV/0! | 40,000 | 40,000 | \#DIV/0! |
| FIRE | 370,133 | 310,519 | 369,586 | (547) | -0.15\% | 369,586 | (547) | -0.15\% | 369,586 | (547) | -0.15\% |
| EMERGENCY MANAGEMENT | 58,774 | 58,718 | 60,438 | 1,664 | 2.83\% | 60,438 | 1,664 | 2.83\% | 60,438 | 1,664 | 2.83\% |
| LIBRARY | 296,093 | 291,942 | 319,309 | 23,216 | 7.84\% | 319,309 | 23,216 | 7.84\% | 319,309 | 23,216 | 7.84\% |
| PLANNING \& ZONING | 77,598 | 72,450 | 80,372 | 2,774 | 3.57\% | 80,372 | 2,774 | 3.6\% | 80,372 | 2,774 | 3.57\% |
| ECONOMIC DEVELOPMENT | 34,046 | 31,426 | 35,324 | 1,278 | 3.75\% | 35,324 | 1,278 | 3.75\% | 35,324 | 1,278 | 3.75\% |
| PROPERTY RECORDS | 78,957 | 79,435 | 81,484 | 2,527 | 3.20\% | 81,484 | 2,527 | 3.2\% | 81,484 | 2,527 | 3.20\% |
| HIGHWAY | 982,808 | 926,138 | 983,833 | 1,025 | 0.10\% | 1,104,460 | 121,652 | 12.38\% | 1,104,460 | 121,652 | 12.38\% |
| BRIDGES | 7,001 | 2,389 | 7,001 | 0 | 0.00\% | 7,001 | 0 | 0.00\% | 7,001 | 0 | 0.00\% |
| STREET LIGHTING | 30,000 | 20,941 | 20,000 | $(10,000)$ | -33.33\% | 20,000 | $(10,000)$ | -33.33\% | 20,000 | $(10,000)$ | -33.33\% |
| RECYCLING/TRANSFER STATION | 363,244 | 341,239 | 362,804 | (440) | -0.12\% | 369,353 | 6,109 | 1.68\% | 369,353 | 6,109 | 1.68\% |
| PARKS \& COMMONS | 29,751 | 31,626 | 30,151 | 400 | 1.34\% | 30,151 | 400 | 1.34\% | 30,151 | 400 | 1.34\% |
| CEMETERIES | 27,761 | 27,458 | 50,005 | 22,244 | 80.13\% | 50,005 | 22,244 | 80.1\% | 50,005 | 22,244 | 80.13\% |
| POLICE | 1,467,463 | 1,441,270 | 1,522,395 | 54,932 | 3.74\% | 1,473,779 | 6,316 | 0.43\% | 1,473,779 | 6,316 | 0.43\% |
| PROSECUTION | 112,915 | 112,116 | 116,988 | 4,073 | 3.61\% | 116,988 | 4,073 | 3.61\% | 116,988 | 4,073 | 3.61\% |
| ANIMAL CONTROL | 625 | 130 | 625 | 0 | 0.00\% | 625 | 0 | 0.00\% | 625 | 0 | 0.00\% |
| CAPITAL OUTLAY | 527,900 | 501,333 | 845,000 | 317,100 | 60.07\% | 35,000 | $(492,900)$ | -93.37\% | 35,000 | $(492,900)$ | -93.37\% |
| TOTAL OPERATING BUDGET | 6,688,733 | 6,340,764 | 7,094,602 | 506,606 | 7.57\% | 6,591,884 | $(96,849)$ | -1.45\% | 6,591,884 | $(96,849)$ | -1.45\% |
| TOTAL WATER BUDGET | 950,912 | 854,680 | 992,653 | 41,741 | 4.39\% | 1,043,428 | 92,516 | 9.73\% | 1,043,428 | 92,516 | 9.73\% |
| TOTAL SEWER BUDGET | 2,028,591 | 1,715,769 | 2,209,624 | 181,033 | 8.92\% | 2,248,129 | 219,538 | 10.82\% | 2,248,129 | 219,538 | 10.82\% |
| TOWN WARRANT ARTICLES | 4,737,161 | 994,665 | 15,155,116 | 10,417,955 | 219.92\% | 15,155,116 | 10,417,955 | 219.92\% | 15,225,297 | 10,488,136 | 221.40\% |



EXECUTIVE

| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | $2020$ <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4130-1-110 | Town Manager Salary | 96,000 | 96,000 | 97,031 | 1,031 | 1.1\% | 85,615 | $(10,385)$ | -10.8\% | 85,615 | $(10,385)$ | -10.8\% |
| 01-4130-1-115 | Staff Salaries | 65,104 | 66,808 | 68,400 | 3,296 | 5.1\% | 68,400 | 3,296 | 5.1\% | 68,400 | 3,296 | 5.1\% |
| 01-4130-1-130 | Selectmen Salaries | 6,300 | 5,841 | 6,300 | 0 | 0.0\% | 6,300 | - | 0.0\% | 6,300 | 0 | 0.0\% |
| 01-4130-1-140 | Administration Overtime | 1,610 | 1,369 | 1,642 | 32 | 2.0\% | 1,642 | 32 | 2.0\% | 1,642 | 32 | 2.0\% |
| 01-4130-1-220 | Social Security/Medicare | 12,930 | 13,364 | 13,263 | 333 | 2.6\% | 12,390 | (540) | -4.2\% | 12,390 | (540) | -4.2\% |
| 01-4130-1-230 | Retirement | 18,346 | 16,837 | 18,662 | 316 | 1.7\% | 17,387 | (959) | -5.2\% | 17,387 | (959) | -5.2\% |
| 01-4130-1-240 | Education/Training | 4,500 | 2,927 | 5,000 | 500 | 11.1\% | 5,000 | 500 | 11.1\% | 5,000 | 500 | 11.1\% |
| 01-4130-1-280 | Travel/Mileage | 1,200 | 1,179 | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0.0\% |
| 01-4130-1-341 | Cellphone | 600 | 526 | 600 | 0 | 0.0\% | 600 | 0 | 0.0\% | 600 | 0 | 0.0\% |
| 01-4130-2-330 | Consulting | 1,500 | 2,500 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 01-4130-2-341 | Telephone | 3,750 | 3,413 | 3,250 | (500) | -13.3\% | 3,250 | (500) | -13.3\% | 3,250 | (500) | -13.3\% |
| 01-4130-2-390 | Advertising/Legal Notices | 3,000 | 2,013 | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% |
| 01-4130-2-440 | Misc Rental/Leases | 9,564 | 10,614 | 10,248 | 684 | 7.2\% | 10,248 | 684 | 7.2\% | 10,248 | 684 | 7.2\% |
| 01-4130-2-550 | Town Report | 3,800 | 3,177 | 3,800 | 0 | 0.0\% | 3,800 | 0 | 0.0\% | 3,800 | 0 | 0.0\% |
| 01-4130-2-560 | Dues \& Memberships | 5,726 | 5,801 | 5,972 | 246 | 4.3\% | 5,972 | 246 | 4.3\% | 5,972 | 246 | 4.3\% |
| 01-4130-2-610 | Gen Supplies \& Oper Exp | 3,500 | 4,742 | 3,500 | 0 | 0.0\% | 3,500 | 0 | 0.0\% | 3,500 | 0 | 0.0\% |
| 01-4130-2-620 | Office Supplies | 6,000 | 3,884 | 6,000 | 0 | 0.0\% | 6,000 | 0 | 0.0\% | 6,000 | 0 | 0.0\% |
| 01-4130-2-625 | Postage | 4,000 | 5,069 | 5,000 | 1,000 | 25.0\% | 5,000 | 1,000 | 25.0\% | 5,000 | 1,000 | 25.0\% |
| 01-4130-2-630 | Office/Misc Equip \& Maint | 500 | 242 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 01-4130-2-670 | Books/Publications | 100 | 48 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4130-2-810 | Volunteer Dinner | 2,300 | 1,560 | 2,000 | (300) | -13.0\% | 2,000 | (300) | -13.0\% | 2,000 | (300) | -13.0\% |
|  | Total Executive | 250,330 | 247,914 | 256,968 | 6,638 | 2.7\% | 243,403 | $(6,927)$ | -2.8\% | 243,403 | $(6,927)$ | -2.8\% |

## ELECTION \& REGISTRATION

| Acct No. | Town Function | $2019$ <br> Adopted | 2019 <br> Actual | $2020$ <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | 2020 Town Mgr Request | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4140-1-120 | Deputy Town Clerk/Assistant | 8,934 | 8,929 | 9,340 | 406 | 4.5\% | 9,340 | 406 | 4.5\% | 9,340 | 406 | 4.5\% |
| 01-4140-1-130 | Town Clerk | 51,884 | 51,884 | 53,940 | 2,056 | 4.0\% | 53,940 | 2,056 | 4.0\% | 53,940 | 2,056 | 4.0\% |
| 01-4140-1-131 | Supervisors Salaries | 1,600 | 1,700 | 1,600 | 0 | 0.0\% | 1,600 | 0 | 0.0\% | 1,600 | 0 | 0.0\% |
| 01-4140-1-132 | Vital Statistics | 100 | 100 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4140-1-220 | Social Security/Medicare | 4,813 | 5,321 | 4,971 | 158 | 3.3\% | 4,971 | 158 | 3.3\% | 4,971 | 158 | 3.3\% |
| 01-4140-1-230 | Retirement | 5,850 | 5,902 | 6,081 | 231 | 3.9\% | 6,081 | 231 | 3.9\% | 6,081 | 231 | 3.9\% |
| 01-4140-1-240 | Education/Training | 1,000 | 271 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 01-4140-1-280 | Travel/Mileage | 100 | 0 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4140-1-560 | Dues/Membership | 100 | 0 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4140-1-610 | Gen Supplies/Operating Exp | 3,500 | 655 | 2,500 | $(1,000)$ | -28.6\% | 2,500 | $(1,000)$ | -28.6\% | 2,500 | $(1,000)$ | -28.6\% |
| 01-4140-1-625 | Postage | 1,500 | 1,163 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 01-4140-2-301 | Election Workers | 1,000 | 380 | 1,600 | 600 | 60.0\% | 1,600 | 600 | 60.0\% | 1,600 | 600 | 60.0\% |
| 01-4140-2-390 | Election Ad/Legal Notices | 320 | 0 | 320 | 0 | 0.0\% | 320 | 0 | 0.0\% | 320 | 0 | 0.0\% |
| 01-4140-2-610 | Election Supplies/Expenses | 4,000 | 1,973 | 6,400 | 2,400 | 60.0\% | 6,400 | 2,400 | 60.0\% | 6,400 | 2,400 | 60.0\% |
|  | Total Election \& Registration | 84,701 | 78,278 | 89,552 | 4,851 | 5.7\% | 89,552 | 4,851 | 5.7\% | 89,552 | 4,851 | 5.7\% |


| FINANCE |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | 2020 <br> Dept Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| 01-4150-1-110 | Staff Salaries | 119,618 | 119,938 | 106,868 | $(12,750)$ | -10.7\% | 106,868 | $(12,750)$ | -10.7\% | 106,868 | $(12,750)$ | -10.7\% |
| 01-4150-1-121 | Deputy Tax Collector | 500 | 500 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 01-4150-1-130 | Treasurer Stipend | 3,529 | 3,584 | 3,595 | 66 | 1.9\% | 3,595 | 66 | 1.9\% | 3,595 | 66 | 1.9\% |
| 01-4150-1-132 | Budget Clerk | 1,300 | 608 | 1,300 | 0 | 0.0\% | 1,300 | 0 | 0.0\% | 1,300 | 0 | 0.0\% |
| 01-4150-1-220 | Social Security/Medicare | 9,558 | 9,094 | 8,588 | (970) | -10.1\% | 8,588 | (970) | -10.1\% | 8,588 | (970) | -10.1\% |
| 01-4150-1-230 | Retirement | 10,484 | 12,140 | 11,589 | 1,105 | 10.5\% | 11,589 | 1,105 | 10.5\% | 11,589 | 1,105 | 10.5\% |
| 01-4150-1-240 | Education/Training | 1,250 | 370 | 1,250 | 0 | 0.0\% | 1,250 | 0 | 0.0\% | 1,250 | 0 | 0.0\% |
| 01-4150-1-280 | Travel/Mileage | 600 | 468 | 600 | 0 | 0.0\% | 600 | 0 | 0.0\% | 600 | 0 | 0.0\% |
| 01-4150-1-340 | Bank Services/Fees | 50 | 170 | 200 | 150 | 300.0\% | 200 | 150 | 300.0\% | 200 | 150 | 300.0\% |
| 01-4150-2-301 | Auditing Services | 20,500 | 20,500 | 30,000 | 9,500 | 46.3\% | 23,000 | 2,500 | 12.2\% | 23,000 | 2,500 | 12.2\% |
| 01-4150-2-330 | Flex Plan Admin/Consulting | 450 | 380 | 450 | 0 | 0.0\% | 450 | 0 | 0.0\% | 450 | 0 | 0.0\% |
| 01-4150-2-342 | Registry Fees/Tax Billing | 7,200 | 6,424 | 7,200 | 0 | 0.0\% | 7,200 | 0 | 0.0\% | 7,200 | 0 | 0.0\% |
| 01-4150-2-560 | Dues/Memberships | 250 | 90 | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% |
| 01-4150-6-330 | IT Contracted Services | 24,888 | 37,165 | 44,120 | 19,232 | 77.3\% | 44,120 | 19,232 | 77.3\% | 44,120 | 19,232 | 77.3\% |
| 01-4150-6-341 | IT Internet/Web Services | 11,700 | 13,591 | 11,700 | 0 | 0.0\% | 11,700 | 0 | 0.0\% | 11,700 | 0 | 0.0\% |
| 01-4150-6-342 | IT S/Ware Support/Upgr/License | 23,000 | 23,573 | 23,000 | 0 | 0.0\% | 23,000 | 0 | 0.0\% | 23,000 | 0 | 0.0\% |
| 01-4150-6-610 | IT General Supplies/Expenses | 500 | 0 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 01-4150-6-615 | IT Hardware Purchase | 15,000 | 21,635 | 15,000 | 0 | 0.0\% | 15,000 | 0 | 0.0\% | 15,000 | 0 | 0.0\% |
|  | Total Finance | 250,377 | 270,230 | 266,710 | 16,333 | 6.5\% | 259,710 | 9,333 | 3.7\% | 259,710 | 9,333 | 3.7\% |

JUDICIAL AND LEGAL

| Acct No. | Town Function | $2019$ <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | $\%$ Increase (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | $\%$ Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4153-5-320 | Legal Services | 20,000 | 3,372 | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.0\% |
|  | Total Judicial \& | 20,000 | 3,372 | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.0\% |

PERSONNEL ADMINISTRATION

| Acct No. | Town Function | $2019$ <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4155-2-210 | Health Insurance | 576,346 | 542,905 | 574,968 | $(1,378)$ | -0.2\% | 557,775 | $(18,571)$ | -3.2\% | 557,775 | $(18,571)$ | -3.2\% |
| 01-4155-2-211 | Dental Insurance | 27,446 | 27,423 | 28,516 | 1,070 | 3.9\% | 28,516 | 1,070 | 3.9\% | 28,516 | 1,070 | 3.9\% |
| 01-4155-2-215 | Life Insurance | 3,258 | 3,060 | 3,637 | 379 | 11.6\% | 3,637 | 379 | 11.6\% | 3,637 | 379 | 11.6\% |
| 01-4155-2-216 | Short-term Disability | 7,999 | 7,999 | 7,999 | 0 | 0.0\% | 7,999 | 0 | 0.0\% | 7,999 | 0 | 0.0\% |
| 01-4155-2-217 | Workers Compensation | 69,801 | 42,751 | 77,123 | 7,322 | 10.5\% | 77,123 | 7,322 | 10.5\% | 77,123 | 7,322 | 10.5\% |
| 01-4155-2-218 | Unemployment Compensation | 2,696 | 2,052 | 3,614 | 918 | 34.1\% | 0 | $(2,696)$ | -100.0\% | 0 | $(2,696)$ | -100.0\% |
| 01-4155-9-110 | Merit Compensation | 0 | 0 | 20,000 | 20,000 | \#DIV/0! | 20,000 | 20,000 | \#DIV/0! | 20,000 | 20,000 | \#DIV/0! |

GENERAL GOVERNMENT BUILDINGS

| Acct No. | Town Function | 2019 <br> Adopted | 2019 <br> Actual | 2020 <br> Dept Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4194-1-360 | T.O. Cleaning Contract | 7,023 | 5,930 | 6,500 | (523) | -7.4\% | 6,500 | (523) | -7\% | 6,500 | (523) | -7\% |
| 01-4194-1-410 | T.O. Electricity | 5,500 | 5,528 | 5,500 | 0 | 0.0\% | 5,500 | 0 | 0\% | 5,500 | 0 | 0\% |
| 01-4194-1-411 | T.O. Heating | 3,000 | 2,805 | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0\% | 3,000 | 0 | 0\% |
| 01-4194-1-412 | T.O. Water and Sewer | 850 | 533 | 850 | 0 | 0.0\% | 850 | 0 | 0\% | 850 | 0 | 0\% |
| 01-4194-1-430 | T.O. Repairs/Maintenance | 9,000 | 4,682 | 9,000 | 0 | 0.0\% | 9,000 | 0 | 0\% | 9,000 | 0 | 0\% |
| 01-4194-7-341 | M.H. Telephone/Alarm | 1,970 | 1,841 | 1,700 | (270) | -13.7\% | 1,700 | (270) | -14\% | 1,700 | (270) | -14\% |
| 01-4194-7-360 | M.H. Post-Event Cleaning | 1,750 | 2,017 | 1,750 | 0 | 0.0\% | 1,750 | 0 | 0\% | 1,750 | 0 | 0\% |
| 01-4194-7-410 | M.H. Electricity | 600 | 387 | 600 | 0 | 0.0\% | 600 | 0 | 0\% | 600 | 0 | 0\% |
| 01-4194-7-412 | M.H. Water and Sewer | 600 | 230 | 600 | 0 | 0.0\% | 600 | 0 | 0\% | 600 | 0 | 0\% |
| 01-4194-7-430 | M.H. Repairs/Maintenance | 500 | 335 | 500 | 0 | 0.0\% | 500 | 0 | 0\% | 500 | 0 | 0\% |
|  | Total Gen Govt Buildings | 30,793 | 24,288 | 30,000 | (793) | -2.6\% | 30,000 | (793) | -2.6\% | 30,000 | (793) | -2.6\% |


| INSURANCE |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct No. | Town Function | 2019 <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| 01-4196-4-520 | General Liability Insurance | 32,634 | 30,723 | 34,918 | 2,284 | 7.0\% | 34,918 | 2,284 | 7\% | 34,918 | 2,284 | 7\% |
| 01-4196-4-521 | Property/Vehicle Insurance | 12,712 | 12,146 | 13,602 | 890 | 7.0\% | 13,602 | 890 | 7\% | 13,602 | 890 | 7\% |
|  | Total Insurance | 45,346 | 42,870 | 48,520 | 3,174 | 7.0\% | 48,520 | 3,174 | 7.0\% | 48,520 | 3,174 | 7.0\% |

## BUILDING INSPECTION

| Acct No. | Town Function | $2019$ <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) |  | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4240-1-110 | Building Inspector Salary | 60,362 | 60,436 | 63,471 | 3,109 | 5.2\% | 63,471 | 3,109 | 5.2\% | 63,471 | 3,109 | 5.2\% |
| 01-4240-1-190 | Travel Allowance | 2,500 | 2,447 | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% |
| 01-4240-1-220 | Social Security/Medicare | 4,809 | 3,855 | 5,047 | 238 | 4.9\% | 5,047 | 238 | 4.9\% | 5,047 | 238 | 4.9\% |
| 01-4240-1-230 | Retirement | 6,806 | 6,907 | 7,090 | 284 | 4.2\% | 7,090 | 284 | 4.2\% | 7,090 | 284 | 4.2\% |
| 01-4240-1-240 | Education/Training | 1,500 | 1,613 | 2,000 | 500 | 33.3\% | 2,000 | 500 | 33.3\% | 2,000 | 500 | 33.3\% |
| 01-4240-1-290 | Uniforms | 150 | 100 | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% |
| 01-4240-1-550 | Printing | 100 | 0 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4240-1-560 | Dues/Membership | 655 | 630 | 655 | 0 | 0.0\% | 655 | 0 | 0.0\% | 655 | 0 | 0.0\% |
| 01-4240-1-610 | Gen Supplies/Oper Expenses | 500 | 118 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 01-4240-1-670 | Books/Periodicals | 500 | 44 | 900 | 400 | 80.0\% | 900 | 400 | 80.0\% | 900 | 400 | 80.0\% |
|  | Total Building Inspection | 77,882 | 76,150 | 82,412 | 4,530 | 5.8\% | 82,412 | 4,530 | 5.8\% | 82,412 | 4,530 | 5.8\% |

Budget Committee Approved for Town Meeting on March 14, 2020

| HEALTH |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct No. | Town Function | 2019 <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| 01-4411-1-120 | Health Officer Stipend | 1,400 | 1,400 | 1,400 | 0 | 0.0\% | 1,400 | 0 | 0.0\% | 1,400 | 0 | 0.0\% |
| 01-4411-1-220 | Social Security/Medicare | 107 | 107 | 107 | 0 | 0.1\% | 107 | 0 | 0.1\% | 107 |  | 0.1\% |
| 01-4411-1-240 | Education/Training | 105 | 70 | 105 | 0 | 0.0\% | 105 | 0 | 0.0\% | 105 | 0 | 0.0\% |
| 01-4411-1-280 | Travel/Mileage | 125 | 64 | 125 | 0 | 0.0\% | 125 | 0 | 0.0\% | 125 | 0 | 0.0\% |
| 01-4411-1-610 | Gen Supplies/Expenses | 50 | 0 | 50 | 0 | 0.0\% | 50 | 0 | 0.0\% | 50 | 0 | 0.0\% |
|  | Total Health | 1,787 | 1,641 | 1,787 | 0 | 0.0\% | 1,787 | 0 | 0.0\% | 1,787 | 0 | 0.0\% |

Budget Committee Approved for Town Meeting on March 14, 2020

| WELFARE |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | 2020 <br> Dept Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| WELFARE ADMINISTRATION |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4441-1-120 | Administration | 11,550 | 10,797 | 9,840 | $(1,710)$ | -14.8\% | 9,840 | $(1,710)$ | -14.8\% | 9,840 | $(1,710)$ | -14.8\% |
| 01-4441-1-220 | Social Security/Medicare | 0 | 677 | 753 | 753 | \#DIV/0! | 753 | 753 | \#DIV/0! | 753 | 753 | \#DIV/0! |
| 01-4441-1-240 | Education/Training | 100 | 30 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4441-1-280 | Travel/Mileage | 100 | 0 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4441-1-620 | Supplies | 150 | 0 | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% |
|  | Total Administration | 11,900 | 11,504 | 10,943 | (957) | -8.0\% | 10,943 | (957) | -8.0\% | 10,943 | (957) | -8.0\% |
| WELFARE DIRECT ASSISTANCE |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4442-1-680 | General Assistance | 100,000 | 62,565 | 100,000 | 0 | 0.0\% | 100,000 | 0 | 0.0\% | 100,000 | 0 | 0.0\% |
| 01-4442-1-690 | Heating Assistance | 6,000 | 678 | 6,000 | 0 | 0.0\% | 6,000 | 0 | 0.0\% | 6,000 | 0 | 0.0\% |
|  | Total Direct Assistance | 106,000 | 63,243 | 106,000 | 0 | 0.0\% | 106,000 | 0 | 0.0\% | 106,000 | 0 | 0.0\% |
| TOTAL WELFARE |  | 117,900 | 74,747 | 116,943 | (957) | -0.8\% | 116,943 | (957) | -0.8\% | 116,943 | (957) | -0.8\% |

## PATRIOTIC PURPOSES

| Acct No. | Town Function | $2019$ <br> Adopted | $\begin{gathered} 2019 \\ \text { Actual } \end{gathered}$ | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4583-1-610 | Events/Supplies/Expenses | 3,500 | 3,514 | 4,000 | 500 | 14.3\% | 4,000 | 500 | 14.3\% | 4,000 | 500 | 14.3\% |
|  | Total Patriotic Purposes | 3,500 | 3,514 | 4,000 | 500 | 14.3\% | 4,000 | 500 | 14.3\% | 4,000 | 500 | 14.3\% |

## CONSERVATION

| Acct No. | Town Function | $\begin{gathered} 2019 \\ \text { Adopted } \\ \hline \end{gathered}$ | $\begin{gathered} 2019 \\ \text { Actual } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Dept } \\ \text { Request } \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{array}{r} 2020 \\ \text { BC } \\ \hline \end{array}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4619-1-560 | Conservation | 475 | 441 | 475 | 0 | 0.0\% | 475 | 0 | 0.0\% | 475 | 0 | 0.0\% |
|  | Total Conservat | 475 | 441 | 475 | 0 | 0.0\% | 475 | 0 | 0.0\% | 475 | 0 | 0.0\% |

DEBT SERVICES

| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | $2020$ <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Town Mgr <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PRINCIPAL - LONG TERM NOTES |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4711-1-984 | Principal Water Bonds | 49,599 | 49,599 | 72,668 | 23,069 | 46.5\% | 72,668 | 23,069 | 46.5\% | 72,668 | 23,069 | 46.5\% |
| 01-4711-1-985 | Principal Sewer Bonds | 174,957 | 174,957 | 176,153 | 1,196 | 0.7\% | 176,153 | 1,196 | 0.7\% | 176,153 | 1,196 | 0.7\% |
| 01-4711-3-980 | Principal Capital Leases | 48,000 | 48,000 | 0 | $(48,000)$ | -100.0\% | 0 | $(48,000)$ | -100.0\% | 0 | $(48,000)$ | -100.0\% |
|  | PRINCIPAL ROAD BOND | 0 | 0 | 0 | 0 | \#DIV/0! | 142,857 | 142,857 | \#DIV/0! | 142,857 | 142,857 | \#DIV/0! |
|  | Total Principal LTN | 272,556 | 272,556 | 248,821 | $(23,735)$ | -8.7\% | 391,678 | 119,122 | 43.7\% | 391,678 | 119,122 | 43.7\% |
| INTEREST \& ADMIN FEES - LONG TERM NOTE: |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4721-1-984 | Interest Water Bonds | 5,753 | 5,753 | 23,265 | 17,512 | 304.4\% | 23,265 | 17,512 | 304.4\% | 23,265 | 17,512 | 304.4\% |
| 01-4721-1-985 | Interest Sewer Bonds | 69,041 | 69,041 | 63,324 | $(5,717)$ | -8.3\% | 63,324 | $(5,717)$ | -8.3\% | 63,324 | $(5,717)$ | -8.3\% |
| 01-4721-1-986 | Water Admin Fee | 11,815 | 11,815 | 11,433 | (382) | -3.2\% | 11,433 | (382) | -3.2\% | 11,433 | (382) | -3.2\% |
| 01-4721-1-987 | Sewer Admin Fee | 21,428 | 21,428 | 19,244 | $(2,184)$ | -10.2\% | 19,244 | $(2,184)$ | -10.2\% | 19,244 | $(2,184)$ | -10.2\% |
| 01-4721-3-981 | Interest Capital Leases | 1,983 | 1,983 | 0 | $(1,983)$ | -100.0\% | 0 | $(1,983)$ | -100.0\% | 0 | $(1,983)$ | -100.0\% |
|  | INTEREST ROAD BOND | 0 | 0 | 0 | 0 | \#DIV/0! | 26,500 | 26,500 | \#DIV/0! | 26,500 | 26,500 | \#DIV/0! |
|  | Total Interest LTN | 110,020 | 110,021 | 117,266 | 7,246 | 6.6\% | 143,766 | 33,746 | 30.7\% | 143,766 | 33,746 | 30.7\% |


| Total Debt Services | 382,576 | 382,577 | 366,087 | $(16,489)$ | $-4.3 \%$ | 535,444 | 152,868 | $40.0 \%$ | 535,444 | 152,868 | $40.0 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |



| Total Recreation | 270,451 | 259,422 | 270,713 | 262 | $0.1 \%$ | 270,713 | 262 | $0.1 \%$ | 270,713 | 262 | $0.1 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Ambulance |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct No. | Town Function | $\begin{gathered} 2019 \\ \text { Adopted } \\ \hline \end{gathered}$ | $\begin{gathered} 2019 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Dept } \\ \text { Request } \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | 2020 Town Mgr Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $\begin{array}{r} 2020 \\ \text { BC } \\ \hline \end{array}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| 01-4215-1-350 | JRMA Ambulance Services | 0 | 0 | 40,000 | 40,000 | \#DIV/0! | 40,000 | 40,000 | \#DIV/0! | 40,000 | 40,000 | \#DIV/0! |
|  | Total Ambulance | 0 | 0 | 40,000 | 40,000 | \#DIV/0! | 40,000 | 40,000 | \#DIV/0! | 40,000 | 40,000 | \#DIV/0! |

## FIRE DEPARTMENT

| Acct No. | Town Function | 2019 <br> Adopted | 2019 <br> Actual | 2020 <br> Dept Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Town Mgr <br> Request | Amount Increase (Decrease) | $\%$ Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4220-1-110 | Fire Chief Salary | 88,753 | 88,843 | 92,988 | 4,235 | 4.8\% | 92,988 | 4,235 | 5\% | 92,988 | 4,235 | 5\% |
| 01-4220-1-120 | Fire Call Wages | 145,000 | 102,967 | 140,000 | $(5,000)$ | -3.4\% | 140,000 | $(5,000)$ | -3\% | 140,000 | $(5,000)$ | -3\% |
| 01-4220-1-220 | Social Security/Medicare | 12,115 | 8,900 | 12,058 | (57) | -0.5\% | 12,058 | (57) | 0\% | 12,058 | (57) | 0\% |
| 01-4220-1-230 | Retirement | 27,505 | 23,495 | 27,980 | 475 | 1.7\% | 27,980 | 475 | 2\% | 27,980 | 475 | 2\% |
| 01-4220-1-240 | Education/Training | 10,800 | 7,473 | 9,000 | $(1,800)$ | -16.7\% | 9,000 | $(1,800)$ | -17\% | 9,000 | $(1,800)$ | -17\% |
| 01-4220-1-290 | Protective Clothing | 25,000 | 15,304 | 20,000 | $(5,000)$ | -20.0\% | 20,000 | $(5,000)$ | -20\% | 20,000 | $(5,000)$ | -20\% |
| 01-4220-1-350 | Firefighter Physicals | 7,580 | 1,052 | 8,850 | 1,270 | 16.8\% | 8,850 | 1,270 | 17\% | 8,850 | 1,270 | 17\% |
| 01-4220-2-341 | Telephone | 2,940 | 2,856 | 2,940 | 0 | 0.0\% | 2,940 | 0 | 0\% | 2,940 | 0 | 0\% |
| 01-4220-2-342 | S/Ware Supp/Upgr/License | 2,790 | 2,920 | 4,820 | 2,030 | 72.8\% | 4,820 | 2,030 | 73\% | 4,820 | 2,030 | 73\% |
| 01-4220-2-410 | Electricity | 7,200 | 7,351 | 7,500 | 300 | 4.2\% | 7,500 | 300 | 4\% | 7,500 | 300 | 4\% |
| 01-4220-2-411 | Heating | 5,100 | 6,589 | 5,600 | 500 | 9.8\% | 5,600 | 500 | 10\% | 5,600 | 500 | 10\% |
| 01-4220-2-412 | Water and Sewer | 1,200 | 1,040 | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0\% | 1,200 | 0 | 0\% |
| 01-4220-2-430 | Bldg Repairs/Maintenance | 4,000 | 3,525 | 6,000 | 2,000 | 50.0\% | 6,000 | 2,000 | 50\% | 6,000 | 2,000 | 50\% |
| 01-4220-2-620 | Office Supplies | 1,000 | 688 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0\% | 1,000 | 0 | 0\% |
| 01-4220-2-630 | Radio Eqt/Communications | 4,500 | 4,494 | 4,500 | 0 | 0.0\% | 4,500 | 0 | 0\% | 4,500 | 0 | 0\% |
| 01-4220-2-635 | Gas/Oil | 4,000 | 4,745 | 4,500 | 500 | 12.5\% | 4,500 | 500 | 13\% | 4,500 | 500 | 13\% |
| 01-4220-2-640 | Cleaning Suppies | 650 | 705 | 650 | 0 | 0.0\% | 650 | 0 | 0\% | 650 | 0 | 0\% |
| 01-4220-2-660 | Vehicle Maintenance | 8,000 | 13,804 | 10,000 | 2,000 | 25.0\% | 10,000 | 2,000 | 25\% | 10,000 | 2,000 | 25\% |
| 01-4220-2-665 | Misc Eqt Replacement | 12,000 | 13,768 | 10,000 | $(2,000)$ | -16.7\% | 10,000 | $(2,000)$ | -17\% | 10,000 | $(2,000)$ | -17\% |
|  | Total Fire Department | 370,133 | 310,519 | 369,586 | (547) | -0.1\% | 369,586 | (547) | -0.1\% | 369,586 | (547) | -0.1\% |

EMERGENCY MANAGEMENT

| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{aligned} & 2020 \\ & \text { Town Mgr } \\ & \text { Request } \end{aligned}$ | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4290-1-120 | Director Stipend | 1,500 | 1,500 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 01-4290-1-220 | Social Security/Medicare | 115 | 110 | 115 | 0 | 0.0\% | 115 | 0 | 0.0\% | 115 | 0 | 0.0\% |
| 01-4290-1-240 | Education/Training | 1 | 0 | 1 | 0 | 0.0\% | , | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 01-4290-1-340 | Fire Mutal Aid Dispatch | 55,441 | 55,441 | 57,105 | 1,664 | 3.0\% | 57,105 | 1,664 | 3.0\% | 57,105 | 1,664 | 3.0\% |
| 01-4290-1-341 | Telephone/Code Red | 1,667 | 1,667 | 1,667 | 0 | 0.0\% | 1,667 | 0 | 0.0\% | 1,667 | 0 | 0.0\% |
| 01-4290-1-610 | Gen Supplies/Oper Expenses | 50 | 0 | 50 | 0 | 0.0\% | 50 | 0 | 0.0\% | 50 | 0 | 0.0\% |
|  | Total Emerg. Management | 58,774 | 58,718 | 60,438 | 1,664 | 2.8\% | 60,438 | 1,664 | 2.8\% | 60,438 | 1,664 | 2.8\% |


|  |  |  |  |  | LIBRARY |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct No. | Town Function | $2019$ <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Town Mgr <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| 01-4550-1-110 | Salaries | 190,896 | 187,106 | 220,676 | 29,780 | 15.6\% | 220,676 | 29,780 | 15.6\% | 220,676 | 29,780 | 15.6\% |
| 01-4550-1-190 | Retirement Stipends | 1,901 | 1,873 | 1,921 | 20 | 1.1\% | 1,921 | 20 | 1.1\% | 1,921 | 20 | 1.1\% |
| 01-4550-1-220 | Social Security/Medicare | 14,604 | 13,360 | 16,882 | 2,278 | 15.6\% | 16,882 | 2,278 | 15.6\% | 16,882 | 2,278 | 15.6\% |
| 01-4550-1-230 | Retirement (FT) | 15,892 | 15,682 | 16,580 | 688 | 4.3\% | 16,580 | 688 | 4.3\% | 16,580 | 688 | 4.3\% |
| 01-4550-1-240 | Education, Dues, Profess | 700 | 1,035 | 700 | 0 | 0.0\% | 700 | 0 | 0.0\% | 700 | 0 | 0.0\% |
| 01-4550-1-280 | Mileage | 300 | 249 | 300 | 0 | 0.0\% | 300 | 0 | 0.0\% | 300 | 0 | 0.0\% |
| 01-4550-2-300 | Programming | 1,000 | 1,175 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 01-4550-2-341 | Telephone | 1,500 | 1,320 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 01-4550-2-342 | Tec (ILS, Hardware, Soft) | 4,250 | 3,752 | 4,500 | 250 | 5.9\% | 4,500 | 250 | 5.9\% | 4,500 | 250 | 5.9\% |
| 01-4550-2-360 | Cleaning Contract | 12,500 | 12,471 | 1,000 | $(11,500)$ | -92.0\% | 1,000 | $(11,500)$ | -92.0\% | 1,000 | $(11,500)$ | -92.0\% |
| 01-4550-2-410 | Electricity | 11,400 | 14,227 | 11,400 | 0 | 0.0\% | 12,400 | 1,000 | 8.8\% | 12,400 | 1,000 | 8.8\% |
| 01-4550-2-411 | Heating | 4,000 | 2,714 | 4,000 | 0 | 0.0\% | 3,000 | $(1,000)$ | -25.0\% | 3,000 | $(1,000)$ | -25.0\% |
| 01-4550-2-412 | Water and Sewer | 1,100 | 1,193 | 1,400 | 300 | 27.3\% | 1,400 | 300 | 27.3\% | 1,400 | 300 | 27.3\% |
| 01-4550-2-430 | Bldg Repairs/Maintenance | 5,500 | 7,517 | 5,900 | 400 | 7.3\% | 5,900 | 400 | 7.3\% | 5,900 | 400 | 7.3\% |
| 01-4550-2-561 | Marketing | 150 | 165 | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% |
| 01-4550-2-610 | Gen Supplies/Oper Expenses | 4,500 | 5,400 | 5,500 | 1,000 | 22.2\% | 5,500 | 1,000 | 22.2\% | 5,500 | 1,000 | 22.2\% |
| 01-4550-2-625 | Postage | 200 | 101 | 200 | 0 | 0.0\% | 200 | 0 | 0.0\% | 200 | 0 | 0.0\% |
| 01-4550-2-630 | Office/Misc Equp/Maintenance | 1,200 | 896 | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0.0\% |
| 01-4550-2-670 | Print \& Digital Collection | 24,500 | 21,706 | 24,500 | 0 | 0.0\% | 24,500 | 0 | 0.0\% | 24,500 | 0 | 0.0\% |
|  | Total Library | 296,093 | 291,942 | 319,309 | 23,216 | 7.8\% | 319,309 | 23,216 | 7.8\% | 319,309 | 23,216 | 7.8\% |

## PLANNING AND ZONING

| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | \% <br> Increase <br> (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% <br> Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4191-1-110 | Planning Admin \& Zoning Salary | 49,749 | 49,983 | 51,980 | 2,231 | 4.5\% | 51,980 | 2,231 | 4.5\% | 51,980 | 2,231 | 4.5\% |
| 01-4191-1-140 | Overtime | 1,181 | 775 | 1,202 | 21 | 1.7\% | 1,202 | 21 | 1.7\% | 1,202 | 21 | 1.7\% |
| 01-4191-1-220 | Social Security/Medicare | 3,896 | 3,756 | 4,068 | 172 | 4.4\% | 4,068 | 172 | 4.4\% | 4,068 | 172 | 4.4\% |
| 01-4191-1-230 | Retirement | 5,742 | 5,774 | 5,940 | 198 | 3.5\% | 5,940 | 198 | 3.5\% | 5,940 | 198 | 3.5\% |
| 01-4191-1-240 | Education/Training | 700 | 802 | 700 | 0 | 0.0\% | 700 | 0 | 0.0\% | 700 | 0 | 0.0\% |
| 01-4191-1-330 | Consulting Fees | 1,000 | 251 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 01-4191-1-331 | Plan Update | 5,000 | 0 | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% |
| 01-4191-1-332 | Mapping Project | 450 | 700 | 700 | 250 | 55.6\% | 700 | 250 | 55.6\% | 700 | 250 | 55.6\% |
| 01-4191-1-342 | Filing Fees | 100 | 257 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4191-1-390 | AD/Legal Notices | 2,000 | 2,378 | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% |
| 01-4191-1-550 | Printing | 100 | 0 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4191-1-560 | RPC Membership | 5,930 | 5,930 | 5,981 | 51 | 0.9\% | 5,981 | 51 | 0.9\% | 5,981 | 51 | 0.9\% |
| 01-4191-1-620 | Office Supplies | 300 | 257 | 300 | 0 | 0.0\% | 300 | 0 | 0.0\% | 300 | 0 | 0.0\% |
| 01-4191-1-625 | Postage | 1,000 | 1,537 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 01-4191-1-670 | Books/Publications | 450 | 50 | 300 | (150) | -33.3\% | 300 | (150) | -33.3\% | 300 | (150) | -33.3\% |
|  | Total Planning \& Zoning | 77,598 | 72,450 | 80,372 | 2,774 | 3.6\% | 80,372 | 2,774 | 3.6\% | 80,372 | 2,774 | 3.6\% |

## ECONOMIC DEVELOPMENT

| Acct No. | Town Function | $2019$ <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4652-1-120 | Director Wages | 23,709 | 23,533 | 24,806 | 1,097 | 4.6\% | 24,806 | 1,097 | 4.6\% | 24,806 | 1,097 | 4.6\% |
| 01-4652-1-220 | Social Security/Medicare | 1,814 | 1,736 | 1,898 | 84 | 4.6\% | 1,898 | 84 | 4.6\% | 1,898 | 84 | 4.6\% |
| 01-4652-1-230 | Retirement | 2,673 | 2,677 | 2,771 | 98 | 3.7\% | 2,771 | 98 | 3.7\% | 2,771 | 98 | 3.7\% |
| 01-4652-1-240 | Education/Training | 400 | 536 | 400 | 0 | 0.0\% | 400 | 0 | 0.0\% | 400 | 0 | 0.0\% |
| 01-4652-1-330 | Economic Dev/Marketing | 5,000 | 2,844 | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% |
| 01-4652-1-560 | Dues/Membership | 350 | 100 | 350 | 0 | 0.0\% | 350 | 0 | 0.0\% | 350 | 0 | 0.0\% |
| 01-4652-1-620 | Office Supplies | 100 | 0 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
|  | Total Economic Develop | 34,046 | 31,426 | 35,324 | 1,278 | 3.8\% | 35,324 | 1,278 | 3.8\% | 35,324 | 1,278 | 3.8\% |

## PROPERTY RECORDS

| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | $2020$ <br> Dept Request | Amount Increase (Decrease) | \% <br> Increase (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4152-1-120 | Property Records Clerk | 10,234 | 10,174 | 10,637 | 403 | 3.9\% | 10,637 | 403 | 3.9\% | 10,637 | 403 | 3.9\% |
| 01-4152-1-220 | Social Security/Medicare | 783 | 760 | 814 | 31 | 3.9\% | 814 | 31 | 3.9\% | 814 | 31 | 3.9\% |
| 01-4152-1-230 | Retirement | 1,154 | 1,158 | 1,188 | 34 | 3.0\% | 1,188 | 34 | 3.0\% | 1,188 | 34 | 3.0\% |
| 01-4152-1-240 | Education/Training | 200 | 0 | 200 | 0 | 0.0\% | 200 | 0 | 0.0\% | 200 | 0 | 0.0\% |
| 01-4152-2-314 | Assessing Services | 54,024 | 54,912 | 55,645 | 1,621 | 3.0\% | 55,645 | 1,621 | 3.0\% | 55,645 | 1,621 | 3.0\% |
| 01-4152-2-342 | S/Ware Support/Upgr/License | 9,112 | 8,871 | 9,500 | 388 | 4.3\% | 9,500 | 388 | 4.3\% | 9,500 | 388 | 4.3\% |
| 01-4152-2-391 | Map Maintenance | 3,250 | 3,325 | 3,250 | 0 | 0.0\% | 3,250 | 0 | 0.0\% | 3,250 | 0 | 0.0\% |
| 01-4152-2-610 | General Supplies/Oper Expense | 200 | 235 | 250 | 50 | 25.0\% | 250 | 50 | 25.0\% | 250 | 50 | 25.0\% |
|  | Total Property Records | 78,957 | 79,435 | 81,484 | 2,527 | 3.2\% | 81,484 | 2,527 | 3.2\% | 81,484 | 2,527 | 3.2\% |

HIGHWAY - DEPARTMENT OF PUBLIC WORKS

| Acct No. | Town Function | 2019 <br> Adopted | 2019 <br> Actual | 2020 <br> Dept Request | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\%$ Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HIGHWAY ADMINISTRATION |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4311-1-110 | Administration Salaries | 128,775 | 135,048 | 122,168 | $(6,607)$ | -5.1\% | 165,694 | 36,919 | 28.7\% | 165,694 | 36,919 | 28.7\% |
| 01-4311-1-115 | Crew Wages | 334,790 | 324,183 | 334,714 | (76) | 0.0\% | 392,789 | 57,999 | 17.3\% | 392,789 | 57,999 | 17.3\% |
| 01-4311-1-140 | Crew Overtime | 45,000 | 40,863 | 45,000 | 0 | 0.0\% | 45,000 | 0 | 0.0\% | 45,000 | 0 | 0.0\% |
| 01-4311-1-190 | Duty Pay | 2,340 | 2,250 | 2,340 | 0 | 0.0\% | 2,340 | 0 | 0.0\% | 2,340 | 0 | 0.0\% |
| 01-4311-1-220 | Social Security/Medicare | 38,924 | 37,212 | 38,573 | (351) | -0.9\% | 46,345 | 7,421 | 19.1\% | 46,345 | 7,421 | 19.1\% |
| 01-4311-1-230 | Retirement | 57,052 | 56,549 | 55,411 | $(1,641)$ | -2.9\% | 66,664 | 9,612 | 16.8\% | 66,664 | 9,612 | 16.8\% |
| 01-4311-1-240 | Education/Training | 750 | 205 | 750 | 0 | 0.0\% | 750 | 0 | 0.0\% | 750 | 0 | 0.0\% |
| 01-4311-1-280 | Travel/Mileage | 500 | 375 | 200 | (300) | -60.0\% | 200 | (300) | -60.0\% | 200 | (300) | -60.0\% |
| 01-4311-1-290 | Clothing Allowance | 2,750 | 3,985 | 2,750 | 0 | 0.0\% | 2,750 | 0 | 0.0\% | 2,750 | 0 | 0.0\% |
| 01-4311-1-341 | Telephone | 3,400 | 4,253 | 3,700 | 300 | 8.8\% | 3,700 | 300 | 8.8\% | 3,700 | 300 | 8.8\% |
| 01-4311-1-355 | Drug/Alcohol Testing | 500 | 1,879 | 1,000 | 500 | 100.0\% | 1,000 | 500 | 100.0\% | 1,000 | 500 | 100.0\% |
| 01-4311-1-360 | Cleaning Contract | 2,200 | 2,165 | 2,200 | 0 | 0.0\% | 2,200 | 0 | 0.0\% | 2,200 | 0 | 0.0\% |
| 01-4311-1-390 | Advertising | 500 | 851 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 01-4311-1-410 | Electricity | 8,000 | 7,806 | 8,000 | 0 | 0.0\% | 8,000 | 0 | 0.0\% | 8,000 | 0 | 0.0\% |
| 01-4311-1-411 | Heating | 7,000 | 10,285 | 7,700 | 700 | 10.0\% | 7,700 | 700 | 10.0\% | 7,700 | 700 | 10.0\% |
| 01-4311-1-412 | Water and Sewer | 2,700 | 1,638 | 2,700 | 0 | 0.0\% | 2,700 | 0 | 0.0\% | 2,700 | 0 | 0.0\% |
| 01-4311-1-430 | Bldg Repairs/Maintenance | 5,000 | 11,544 | 6,500 | 1,500 | 30.0\% | 6,500 | 1,500 | 30.0\% | 6,500 | 1,500 | 30.0\% |
| 01-4311-1-560 | Dues/Membership | 325 | 323 | 325 | 0 | 0.0\% | 325 | 0 | 0.0\% | 325 | 0 | 0.0\% |
| 01-4311-1-610 | Operating Expenses | 3,000 | 1,995 | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% |
| 01-4311-1-620 | Office Supplies | 1,200 | 919 | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0.0\% |
| 01-4311-1-625 | Postage | 100 | 86 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-4311-1-630 | Office/Misc Equip/Maintenance | 1,500 | 1,445 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 01-4311-1-640 | Cleaning Supplies | 1 | 44 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
|  | Total Highway Administration | 646,307 | 645,903 | 640,332 | $(5,975)$ | -0.9\% | 760,959 | 114,652 | 17.7\% | 760,959 | 114,652 | 17.7\% |

## HIGHWAY - DEPARTMENT OF PUBLIC WORKS

| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | \% <br> Increase (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HIGHWAY OPERATIONS |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4312-2-490 | Contr Svcs - Tree Removal | 3,000 | 0 | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% |
| 01-4312-2-491 | Contr Svcs - Summer Maint | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 01-4312-2-492 | Contr Svcs - Winter Maint | 31,000 | 29,959 | 31,000 | 0 | 0.0\% | 31,000 | 0 | 0.0\% | 31,000 | 0 | 0.0\% |
| 01-4312-2-493 | Contr Svcs - Shim/Seal | 30,000 | 17,720 | 30,000 | 0 | 0.0\% | 30,000 | 0 | 0.0\% | 30,000 | 0 | 0.0\% |
| 01-4312-2-495 | Contr Svcs - Gen/Misc | 4,500 | 3,101 | 4,500 | 0 | 0.0\% | 4,500 | 0 | 0.0\% | 4,500 | 0 | 0.0\% |
| 01-4312-2-630 | Tools/Equipment | 3,000 | 891 | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% |
| 01-4312-2-635 | Gas/Oil | 35,000 | 37,433 | 37,000 | 2,000 | 5.7\% | 37,000 | 2,000 | 5.7\% | 37,000 | 2,000 | 5.7\% |
| 01-4312-2-660 | Vehicle Maintenance | 60,000 | 50,021 | 60,000 | 0 | 0.0\% | 60,000 | 0 | 0.0\% | 60,000 | 0 | 0.0\% |
| 01-4312-2-680 | Road Salt | 112,500 | 85,848 | 112,500 | 0 | 0.0\% | 112,500 | 0 | 0.0\% | 112,500 | 0 | 0.0\% |
| 01-4312-2-681 | Winter Sand | 20,000 | 33,437 | 25,000 | 5,000 | 25.0\% | 25,000 | 5,000 | 25.0\% | 25,000 | 5,000 | 25.0\% |
| 01-4312-2-682 | Cold Patch | 5,000 | 6,814 | 7,500 | 2,500 | 50.0\% | 7,500 | 2,500 | 50.0\% | 7,500 | 2,500 | 50.0\% |
| 01-4312-2-683 | Street Signs/Paint | 5,000 | 2,039 | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% |
| 01-4312-2-684 | Sidewalk Repairs | 27,500 | 12,972 | 25,000 | $(2,500)$ | -9.1\% | 25,000 | $(2,500)$ | -9.1\% | 25,000 | $(2,500)$ | -9.1\% |
|  | Total Highway Operations | 336,501 | 280,235 | 343,501 | 7,000 | 2.1\% | 343,501 | 7,000 | 2.1\% | 343,501 | 7,000 | 2.1\% |
| TOTAL HIGHW | Y AND STREETS | 982,808 | 926,138 | 983,833 | 1,025 | 0.1\% | 1,104,460 | 121,652 | 12.4\% | 1,104,460 | 121,652 | 12.4\% |
| BRIDGES |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4313-1-495 | Bridge Inspection/Repairs | 5,000 | 2,389 | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% |
| 01-4313-2-310 | Dam Engineering Contract | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 01-4313-2-495 | Dam Inspection/Permit | 2,000 | 0 | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% |
|  | Total Bridges | 7,001 | 2,389 | 7,001 | 0 | 0.0\% | 7,001 | 0 | 0\% | 7,001 | 0 | 0\% |
| STREET LIGHTING |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4316-3-410 | Street Light Electricity/Conversion | 30,000 | 20,941 | 20,000 | $(10,000)$ | -33.3\% | 20,000 | $(10,000)$ | -33\% | 20,000 | $(10,000)$ | -33\% |
|  | Total Street Lighting | 30,000 | 20,941 | 20,000 | $(10,000)$ | -33.3\% | 20,000 | $(10,000)$ | -33\% | 20,000 | $(10,000)$ | -33\% |

RECYCLING CENTER/TRANSFER STATION

| Acct No. | Town Function | 2019 <br> Adopted | $2019$ <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RECYCLING/TRANSFER ADMINISTRATION |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4321-1-110 | Wages | 120,010 | 113,955 | 120,704 | 694 | 0.6\% | 120,704 | 694 | 0.6\% | 120,704 | 694 | 0.6\% |
| 01-4321-1-140 | Overtime | 1,000 | 3,103 | 3,000 | 2,000 | 200.0\% | 3,000 | 2,000 | 200.0\% | 3,000 | 2,000 | 200.0\% |
| 01-4321-1-190 | Retirement Stipend | 4,932 | 4,881 | 5,055 | 123 | 2.5\% | 5,055 | 123 | 2.5\% | 5,055 | 123 | 2.5\% |
| 01-4321-1-220 | Social Security/Medicare | 9,448 | 7,633 | 9,846 | 398 | 4.2\% | 9,846 | 398 | 4.2\% | 9,846 | 398 | 4.2\% |
| 01-4321-1-230 | Retirement | 5,704 | 6,322 | 5,849 | 145 | 2.5\% | 5,849 | 145 | 2.5\% | 5,849 | 145 | 2.5\% |
| 01-4321-1-240 | Education/Training | 400 | 244 | 400 | 0 | 0.0\% | 400 | 0 | 0.0\% | 400 | 0 | 0.0\% |
| 01-4321-1-290 | Clothing Allowance | 1,000 | 549 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 01-4321-2-341 | Telephone | 350 | 689 | 500 | 150 | 42.9\% | 500 | 150 | 42.9\% | 500 | 150 | 42.9\% |
| 01-4321-2-410 | Electricity | 3,300 | 3,529 | 3,500 | 200 | 6.1\% | 3,500 | 200 | 6.1\% | 3,500 | 200 | 6.1\% |
| 01-4321-2-412 | Water and Sewer | 850 | 0 | 850 | 0 | 0.0\% | 850 | 0 | 0.0\% | 850 | 0 | 0.0\% |
| 01-4321-2-430 | Bldg Repair/Maintenance | 2,000 | 1,154 | 2,500 | 500 | 25.0\% | 2,500 | 500 | 25.0\% | 2,500 | 500 | 25.0\% |
| 01-4321-2-435 | Grounds Maintenance | 1,500 | 1,020 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 01-4321-2-440 | Misc. Rentals/Leases | 1,000 | 0 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 01-4321-2-610 | Gen Supplies/Oper Expenses | 3,500 | 3,236 | 3,600 | 100 | 2.9\% | 3,600 | 100 | 2.9\% | 3,600 | 100 | 2.9\% |
| 01-4321-2-630 | Equip Purchase/Maintenance | 2,500 | 1,775 | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% |
| 01-4321-2-635 | Gas/Oil/Propane | 2,000 | 1,578 | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% |
| 01-4321-2-720 | Building Construction | 5,000 | 0 | 10,000 | 5,000 | 100.0\% | 10,000 | 5,000 | 100.0\% | 10,000 | 5,000 | 100.0\% |
|  | Total Recyc/Transfer Admin | 164,494 | 149,668 | 173,804 | 9,310 | 5.7\% | 173,804 | 9,310 | 5.7\% | 173,804 | 9,310 | 5.7\% |
| RECYCLING/TRANSFER SOLID WASTE DISPOSAL |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4324-1-490 | Transportation/Disposal | 136,750 | 152,869 | 150,000 | 13,250 | 9.7\% | 150,000 | 13,250 | 9.7\% | 150,000 | 13,250 | 9.7\% |
| 01-4324-3-490 | Miscellaneous Contracts | 6,000 | 5,075 | 7,000 | 1,000 | 16.7\% | 7,000 | 1,000 | 16.7\% | 7,000 | 1,000 | 16.7\% |
|  | Total Recyc/Transfer Admin | 142,750 | 157,944 | 157,000 | 14,250 | 10.0\% | 157,000 | 14,250 | 10.0\% | 157,000 | 14,250 | 10.0\% |
| LANDFILL CLOSURE/CLEAN UP |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4325-1-310 | Closure/Clean Up | 56,000 | 33,627 | 32,000 | $(24,000)$ | -42.9\% | 38,549 | $(17,451)$ | -31.2\% | 38,549 | $(17,451)$ | -31.2\% |
|  | Total Recyc/Transfer Admin | 56,000 | 33,627 | 32,000 | $(24,000)$ | -42.9\% | 38,549 | $(17,451)$ | -31.2\% | 38,549 | $(17,451)$ | -31.2\% |
| TOTAL RECYCLING CENTER/TRANSFER STAT |  | 363,244 | 341,239 | 362,804 | (440) | -0.1\% | 369,353 | 6,109 | 1.7\% | 369,353 | 6,109 | 1.7\% |

Budget Committee Approved for Town Meeting on March 14, 2020

## PARKS AND COMMONS

| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | $2020$ <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% <br> Increase <br> (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4317-1-410 | Electricity | 500 | 375 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 01-4317-1-411 | Heating | 1,400 | 1,881 | 1,500 | 100 | 7.1\% | 1,500 | 100 | 7.1\% | 1,500 | 100 | 7.1\% |
| 01-4317-1-412 | Water and Sewer | 150 | 125 | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% |
| 01-4317-1-430 | Bldg Repair/Maintenance | 700 | 2,107 | 1,000 | 300 | 42.9\% | 1,000 | 300 | 42.9\% | 1,000 | 300 | 42.9\% |
| 01-4317-1-435 | Contr Svcs-Grounds Maint | 26,250 | 26,250 | 26,250 | 0 | 0.0\% | 26,250 | 0 | 0.0\% | 26,250 | 0 | 0.0\% |
| 01-4317-1-630 | Equipment Maintenance | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 01-4317-1-650 | Tools/Equipment/Supplies | 500 | 520 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 01-4317-1-730 | Reconstruction | 250 | 368 | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% |
|  | Total Parks \& Commons | 29,751 | 31,626 | 30,151 | 400 | 1.3\% | 30,151 | 400 | 1.3\% | 30,151 | 400 | 1.3\% |


| CEMETERIES |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | $2020$ <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| 01-4195-1-412 | Water \& Sewer | 160 | 160 | 160 | 0 | 0.0\% | 160 | 0 | 0\% | 160 | 0 | 0\% |
| 01-4195-1-430 | Building Repair/Maintenance | 250 | 65 | 250 | 0 | 0.0\% | 250 | 0 | 0\% | 250 | 0 | 0\% |
| 01-4195-1-435 | Contract Svcs-Grounds Maint | 23,900 | 23,951 | 23,900 | 0 | 0.0\% | 23,900 | 0 | 0\% | 23,900 | 0 | 0\% |
| 01-4195-1-630 | Equipment Maintenance | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0\% | 1 | 0 | 0\% |
| 01-4195-1-650 | Tools/Equipment/Supplies | 250 | 312 | 300 | 50 | 20.0\% | 300 | 50 | 20\% | 300 | 50 | 20\% |
| 01-4195-1-730 | Reconstruction | 3,200 | 2,970 | 25,394 | 22,194 | 693.6\% | 25,394 | 22,194 | 694\% | 25,394 | 22,194 | 694\% |
|  | Total Cemeteries | 27,761 | 27,458 | 50,005 | 22,244 | 80.1\% | 50,005 | 22,244 | 80.1\% | 50,005 | 22,244 | 80.1\% |

POLICE DEPARTMENT

| Acct No. | Town Function | 2019 <br> Adopted | $2019$ <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4210-1-110 | Administration | 244,669 | 242,134 | 247,108 | 2,439 | 1.0\% | 247,108 | 2,439 | 1.0\% | 247,108 | 2,439 | 1.0\% |
| 01-4210-1-115 | Police Officers | 660,445 | 635,323 | 667,269 | 6,824 | 1.0\% | 643,614 | $(16,831)$ | -2.5\% | 643,614 | $(16,831)$ | -2.5\% |
| 01-4210-1-121 | Traffic Control/Xing Guards | 16,711 | 16,908 | 17,052 | 341 | 2.0\% | 17,052 | 341 | 2.0\% | 17,052 | 341 | 2.0\% |
| 01-4210-1-140 | Officer Overtime | 75,000 | 82,131 | 95,000 | 20,000 | 26.7\% | 90,000 | 15,000 | 20.0\% | 90,000 | 15,000 | 20.0\% |
| 01-4210-1-150 | Officer Holiday | 47,644 | 43,976 | 48,596 | 952 | 2.0\% | 48,596 | 952 | 2.0\% | 48,596 | 952 | 2.0\% |
| 01-4210-1-220 | Social Security/Medicare | 21,448 | 19,433 | 22,760 | 1,312 | 6.1\% | 22,387 | 939 | 4.4\% | 22,387 | 939 | 4.4\% |
| 01-4210-1-230 | Retirement | 279,496 | 278,603 | 294,009 | 14,513 | 5.2\% | 287,421 | 7,925 | 2.8\% | 287,421 | 7,925 | 2.8\% |
| 01-4210-1-240 | Education/Training | 4,000 | 3,995 | 7,000 | 3,000 | 75.0\% | 4,000 | 0 | 0.0\% | 4,000 | 0 | 0.0\% |
| 01-4210-1-241 | Fitness/Education Incentive | 19,000 | 15,455 | 20,000 | 1,000 | 5.3\% | 19,000 | 0 | 0.0\% | 19,000 | 0 | 0.0\% |
| 01-4210-1-280 | Travel/Mileage | 1,500 | 434 | 1,000 | (500) | -33.3\% | 1,000 | (500) | -33.3\% | 1,000 | (500) | -33.3\% |
| 01-4210-1-290 | Uniforms/Cleaning | 4,000 | 6,975 | 10,000 | 6,000 | 150.0\% | 8,000 | 4,000 | 100.0\% | 8,000 | 4,000 | 100.0\% |
| 01-4210-1-341 | Telephone | 3,500 | 3,623 | 3,200 | (300) | -8.6\% | 3,200 | (300) | -8.6\% | 3,200 | (300) | -8.6\% |
| 01-4210-1-342 | S/Ware Support/Upgr/License | 12,500 | 13,057 | 12,500 | 0 | 0.0\% | 12,500 | 0 | 0.0\% | 12,500 | 0 | 0.0\% |
| 01-4210-1-350 | Defendant Testing | 250 | 0 | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% |
| 01-4210-1-355 | Consulting Fees/Recruiting | 500 | 2,292 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 01-4210-1-360 | Cleaning Contract | 14,500 | 8,580 | 14,500 | 0 | 0.0\% | 10,000 | $(4,500)$ | -31.0\% | 10,000 | $(4,500)$ | -31.0\% |
| 01-4210-1-410 | Building Electricity | 6,000 | 5,436 | 6,000 | 0 | 0.0\% | 6,000 | 0 | 0.0\% | 6,000 | 0 | 0.0\% |
| 01-4210-1-411 | Heating | 4,000 | 4,304 | 4,000 | 0 | 0.0\% | 4,000 | 0 | 0.0\% | 4,000 | 0 | 0.0\% |
| 01-4210-1-412 | Water and Sewer | 2,000 | 915 | 1,750 | (250) | -12.5\% | 1,750 | (250) | -12.5\% | 1,750 | (250) | -12.5\% |
| 01-4210-1-430 | Building Repairs/Maintenance | 3,500 | 4,626 | 3,500 | 0 | 0.0\% | 3,500 | 0 | 0.0\% | 3,500 | 0 | 0.0\% |
| 01-4210-1-440 | Misc Rental/Leases | 2,500 | 2,000 | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% |
| 01-4210-1-550 | Printing | 600 | 384 | 500 | (100) | -16.7\% | 500 | (100) | -16.7\% | 500 | (100) | -16.7\% |
| 01-4210-1-560 | Dues/Memberships | 800 | 915 | 800 | 0 | 0.0\% | 800 | 0 | 0.0\% | 800 | 0 | 0.0\% |
| 01-4210-1-610 | General Supplies/Oper Exp | 8,000 | 11,416 | 4,000 | $(4,000)$ | -50.0\% | 4,000 | $(4,000)$ | -50.0\% | 4,000 | $(4,000)$ | -50.0\% |
| 01-4210-1-620 | Office Supplies | 5,500 | 5,564 | 5,300 | (200) | -3.6\% | 5,300 | (200) | -3.6\% | 5,300 | (200) | -3.6\% |
| 01-4210-1-625 | Postage | 1,000 | 1,037 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 01-4210-1-630 | Office/Misc Equp/Maintenance | 4,300 | 3,994 | 3,300 | $(1,000)$ | -23.3\% | 3,300 | $(1,000)$ | -23.3\% | 3,300 | $(1,000)$ | -23.3\% |
| 01-4210-1-631 | Weapons/Ammo/Accessories | 0 | 0 | 5,000 | 5,000 | \#DIV/0! | 2,500 | 2,500 | \#DIV/0! | 2,500 | 2,500 | \#DIV/0! |
| 01-4210-1-635 | Gas/Oil | 14,000 | 14,570 | 14,000 | 0 | 0.0\% | 14,000 | 0 | 0.0\% | 14,000 | 0 | 0.0\% |
| 01-4210-1-640 | Cleaning Supplies | 0 | 716 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
| 01-4210-1-660 | Vehicle Maintenance | 9,000 | 9,621 | 9,000 | 0 | 0.0\% | 9,000 | 0 | 0.0\% | 9,000 | 0 | 0.0\% |
| 01-4210-1-670 | Books/Periodicals | 1,100 | 2,853 | 1,000 | (100) | -9.1\% | 1,000 | (100) | -9.1\% | 1,000 | (100) | -9.1\% |
|  | Total Police Department | 1,467,463 | 1,441,270 | 1,522,395 | 54,932 | 3.7\% | 1,473,779 | 6,316 | 0.4\% | 1,473,779 | 6,316 | 0.4\% |


| Acct No. | Town Function | PROSECUTION |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $2019$ <br> Adopted | 2019 <br> Actual | $2020$ <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| 01-4299-1-110 | Salaries | 92,430 | 93,444 | 96,093 | 3,663 | 4.0\% | 96,093 | 3,663 | 4.0\% | 96,093 | 3,663 | 4.0\% |
| 01-4299-1-220 | Social Security/Medicare | 7,071 | 7,512 | 7,351 | 280 | 4.0\% | 7,351 | 280 | 4.0\% | 7,351 | 280 | 4.0\% |
| 01-4299-1-240 | Education/Training | 600 | 565 | 600 | 0 | 0.0\% | 600 | 0 | 0.0\% | 600 | 0 | 0.0\% |
| 01-4299-1-280 | Travel/Mileage | 300 | 222 | 300 | 0 | 0.0\% | 300 | 0 | 0.0\% | 300 | 0 | 0.0\% |
| 01-4299-2-330 | Contracted Services | 1,070 | 129 | 1,070 | 0 | 0.0\% | 1,070 | 0 | 0.0\% | 1,070 | 0 | 0.0\% |
| 01-4299-2-341 | Telephone | 1,600 | 1,650 | 1,600 | 0 | 0.0\% | 1,600 | 0 | 0.0\% | 1,600 | 0 | 0.0\% |
| 01-4299-2-342 | S/Ware Support/Upgr/License | 400 | 0 | 400 | 0 | 0.0\% | 400 | 0 | 0.0\% | 400 | 0 | 0.0\% |
| 01-4299-2-440 | Rent | 4,044 | 4,044 | 4,044 | 0 | 0.0\% | 4,044 | 0 | 0.0\% | 4,044 | 0 | 0.0\% |
| 01-4299-2-560 | Dues/Membership | 900 | 665 | 900 | 0 | 0.0\% | 900 | 0 | 0.0\% | 900 | 0 | 0.0\% |
| 01-4299-2-610 | Gen Supplies/Oper Expenses | 480 | 480 | 480 | 0 | 0.0\% | 480 | 0 | 0.0\% | 480 | 0 | 0.0\% |
| 01-4299-2-620 | Office Supplies | 800 | 538 | 800 | 0 | 0.0\% | 800 | 0 | 0.0\% | 800 | 0 | 0.0\% |
| 01-4299-2-625 | Postage | 1,200 | 714 | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0\% | 1,200 | 0 | 0.0\% |
| 01-4299-2-630 | Office/Misc Eqt/Maintenance | 750 | 334 | 750 | 0 | 0.0\% | 750 | 0 | 0\% | 750 | 0 | 0.0\% |
| 01-4299-2-670 | Books/Publications | 1,270 | 1,819 | 1,400 | 130 | 10.2\% | 1,400 | 130 | 10\% | 1,400 | 130 | 10.2\% |

ANIMAL CONTROL

| Acct No. | Town Function | $2019$ <br> Adopted | 2019 <br> Actual | $2020$ <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-4414-2-392 | Dogs at Large/Transport | 500 | 130 | 500 | 0 | 0.0\% | 500 | - | 0.0\% | 500 | 0 | 0.0\% |
| 01-4414-2-550 | Printing | 25 | 0 | 25 | 0 | 0.0\% | 25 | 0 | 0.0\% | 25 | 0 | 0.0\% |
| 01-4414-2-610 | Gen Supplies/Oper Expenses | 100 | 0 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
|  | Total Animal Control | 625 | 130 | 625 | 0 | 0.0\% | 625 | 0 | 0.0\% | 625 | 0 | 0.0\% |

## CAPITAL OUTLAY

| Acct No. | Town Function | $2019$ <br> Adopted | $2019$ <br> Actual | 2020 <br> Dept Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | ```% Increase (Decrease)``` |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| C.O. LAND AND IMPROVEMENTS |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4901-1-710 | Land Purchase | 0 | 0 | 0 | 0 | 0.0\% | 0 | 0 | 0.0\% | 0 | 0 | 0.0\% |
| 01-4901-1-730 | Transfer Station Road Improv | 0 | 0 | 35,000 | 35,000 | 0.0\% | 35,000 | 35,000 | 0.0\% | 35,000 | 35,000 | 0.0\% |
|  | Total Land \& Improvements | 0 | 0 | 35,000 | 35,000 | 0.0\% | 35,000 | 35,000 | 0.0\% | 35,000 | 35,000 | \#DIV/0! |
| C.O. MACHINERY, VEHICLES \& OTHER |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4902-1-740 | DPW Vehicles | 27,900 | 10,492 | 0 | $(27,900)$ | 0.0\% | 0 | $(27,900)$ | 0.0\% | 0 | $(27,900)$ | 0.0\% |
| 01-4902-1-742 | Police Vehicles | 0 | 0 | 0 | 0 | 0.0\% | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
|  | Total Mach/Vehicles/Other | 27,900 | 10,492 | 0 | $(27,900)$ | 0.0\% | 0 | $(27,900)$ | 0.0\% | 0 | $(27,900)$ | -100.0\% |
| C.O. BUILDING AND IMPROVEMENTS |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4903-1-720 | Municipal Bldg Improvement | 0 | 0 | 0 | 0 | 0.0\% | 0 | 0 | 0.0\% | 0 | 0 | 0.0\% |
|  | Total Buildings/Improvements | 0 | 0 | 0 | 0 | 0.0\% | 0 | 0 | 0.0\% | 0 | 0 | 0.0\% |
| C.O. IMPROVEMENTS OTHER THAN BUILDINGS |  |  |  |  |  |  |  |  |  |  |  |  |
| 01-4909-1-730 | Road Reconstruction | 470,000 | 473,221 | 750,000 | 280,000 | 59.6\% | 0 | $(470,000)$ | -100.0\% | 0 | $(470,000)$ | -100.0\% |
| 01-4909-3-730 | Bridges \& Dams | 0 | 0 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
| 01-4909-9-720 | Other | 30,000 | 17,620 | 60,000 | 30,000 | 100.0\% | 0 | $(30,000)$ | -100.0\% | 0 | $(30,000)$ | -100.0\% |
|  | Total Improv Other BIdgs | 500,000 | 490,841 | 810,000 | 310,000 | 62.0\% | 0 | $(500,000)$ | -100.0\% | 0 | $(500,000)$ | -100.0\% |
|  | Total Capital Outlay | 527,900 | 501,333 | 845,000 | 317,100 | 60.1\% | 35,000 | $(492,900)$ | -93.4\% | 35,000 | $(492,900)$ | -93.4\% |

## WATER DEPARTMENT

| Acct No. | Town Function | 2019 <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | $\%$ Increase (Decrease) | 2020 Town Mgr Request | Amount Increase (Decrease) | $\%$ Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WATER ADMINISTRATION |  |  |  |  |  |  |  |  |  |  |  |  |
| 02-4331-1-110 | Admin. Salaries | 122,911 | 110,067 | 73,062 | $(49,849)$ | -40.6\% | 120,198 | $(2,713)$ | -2.2\% | 120,198 | $(2,713)$ | -2.2\% |
| 02-4331-1-115 | Crew Wages | 129,829 | 127,135 | 129,829 | 0 | 0.0\% | 133,893 | 4,064 | 3.1\% | 133,893 | 4,064 | 3.1\% |
| 02-4331-1-140 | Crew Overtime | 15,375 | 10,272 | 15,375 | 0 | 0.0\% | 15,375 | 0 | 0.0\% | 15,375 | 0 | 0.0\% |
| 02-4331-1-190 | Crew Duty Pay | 6,500 | 4,375 | 6,500 | 0 | 0.0\% | 6,500 | 0 | 0.0\% | 6,500 | 0 | 0.0\% |
| 02-4331-1-210 | Health Insurance | 68,992 | 62,952 | 58,990 | $(10,002)$ | -14.5\% | 58,990 | $(10,002)$ | -14.5\% | 58,990 | $(10,002)$ | -14.5\% |
| 02-4331-1-211 | Dental Insurance | 3,319 | 2,770 | 3,448 | 129 | 3.9\% | 3,448 | 129 | 3.9\% | 3,448 | 129 | 3.9\% |
| 02-4331-1-215 | Life Insurance/AD\&D | 351 | 343 | 351 | 0 | 0.0\% | 351 | 0 | 0.0\% | 351 | 0 | 0.0\% |
| 02-4331-1-220 | Social Security/Medicare | 21,008 | 18,332 | 21,111 | 103 | 0.5\% | 21,111 | 103 | 0.5\% | 21,111 | 103 | 0.5\% |
| 02-4331-1-230 | Retirement | 30,344 | 28,283 | 30,233 | (111) | -0.4\% | 30,233 | (111) | -0.4\% | 30,233 | (111) | -0.4\% |
| 02-4331-1-240 | Education/Training | 1,200 | 443 | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0.0\% |
| 02-4331-1-250 | Unemployment | 289 | 231 | 425 | 136 | 47.1\% | 0 | (289) | -100.0\% | 0 | (289) | -100.0\% |
| 02-4331-1-260 | Workers' Compensation | 6,607 | 3,977 | 9,073 | 2,466 | 37.3\% | 9,073 | 2,466 | 37.3\% | 9,073 | 2,466 | 37.3\% |
| 02-4331-1-280 | Travel/Mileage | 200 | 115 | 200 | 0 | 0.0\% | 200 | 0 | 0.0\% | 200 | 0 | 0.0\% |
| 02-4331-1-290 | Clothing Allowance | 900 | 1,158 | 1,000 | 100 | 11.1\% | 1,000 | 100 | 11.1\% | 1,000 | 100 | 11.1\% |
| 02-4331-1-320 | Legal Fees | 15,000 | 0 | 15,000 | 0 | 0.0\% | 15,000 | 0 | 0.0\% | 15,000 | 0 | 0.0\% |
| 02-4331-1-341 | Telephone/Alarms | 6,100 | 6,358 | 6,100 | 0 | 0.0\% | 6,100 | 0 | 0.0\% | 6,100 | 0 | 0.0\% |
| 02-4331-1-342 | Utility Billing | 7,200 | 6,670 | 7,200 | 0 | 0.0\% | 7,200 | 0 | 0.0\% | 7,200 | 0 | 0.0\% |
| 02-4331-1-355 | Drug/Alcohol Testing | 300 | 0 | 300 | 0 | 0.0\% | 300 | 0 | 0.0\% | 300 | 0 | 0.0\% |
| 02-4331-1-390 | Advertising | 500 | 1,222 | 700 | 200 | 40.0\% | 700 | 200 | 40.0\% | 700 | 200 | 40.0\% |
| 02-4331-1-410 | Electricity | 51,000 | 47,381 | 51,000 | 0 | 0.0\% | 51,000 | 0 | 0.0\% | 51,000 | 0 | 0.0\% |
| 02-4331-1-411 | Heating Fuel | 7,000 | 8,004 | 7,500 | 500 | 7.1\% | 7,500 | 500 | 7.1\% | 7,500 | 500 | 7.1\% |
| 02-4331-1-412 | Water and Sewer | 28,000 | 14,195 | 25,000 | $(3,000)$ | -10.7\% | 25,000 | $(3,000)$ | -10.7\% | 25,000 | $(3,000)$ | -10.7\% |
| 02-4331-1-430 | Building Maintenance | 8,000 | 8,689 | 8,000 | 0 | 0.0\% | 8,000 | 0 | 0.0\% | 8,000 | 0 | 0.0\% |
| 02-4331-1-480 | Rindge Taxes | 8,000 | 7,711 | 8,000 | 0 | 0.0\% | 8,000 | 0 | 0.0\% | 8,000 | 0 | 0.0\% |
| 02-4331-1-560 | Dues/Membership | 2,200 | 2,255 | 2,200 | 0 | 0.0\% | 2,200 | 0 | 0.0\% | 2,200 | 0 | 0.0\% |
| 02-4331-1-620 | Office Supplies | 1,500 | 1,073 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 02-4331-1-625 | Postage | 200 | 275 | 200 | 0 | 0.0\% | 200 | 0 | 0.0\% | 200 | 0 | 0.0\% |
| 02-4331-1-630 | Office/Misc Equip/Maintenance | 1,500 | 3,175 | 2,400 | 900 | 60.0\% | 2,400 | 900 | 60.0\% | 2,400 | 900 | 60.0\% |
| 02-4331-1-635 | Gas/Oil | 3,500 | 3,740 | 3,500 | 0 | 0.0\% | 3,500 | 0 | 0.0\% | 3,500 | 0 | 0.0\% |
| 02-4331-1-650 | Grounds Maintenance | 2,000 | 726 | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% |
| 02-4331-1-660 | Vehicle Maintenance | 2,500 | 6 | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% |
| 02-4331-1-670 | Books/Publications | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 02-4331-4-520 | General Liability Insurance | 2,305 | 2,858 | 2,466 | 161 | 7.0\% | 2,466 | 161 | 7.0\% | 2,466 | 161 | 7.0\% |
| 02-4331-4-521 | Property Insurance | 2,156 | 2,144 | 2,307 | 151 | 7.0\% | 2,307 | 151 | 7.0\% | 2,307 | 151 | 7.0\% |
|  | Total Water Administration | 556,787 | 486,934 | 498,671 | $(58,116)$ | -10.4\% | 549,446 | $(7,341)$ | 49.3\% | 549,446 | $(7,341)$ | -1.3\% |

## WATER DEPARTMENT

| Acct No. | Town Function | 2019 <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\%$ Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WATER SERVICES/TREATMENT |  |  |  |  |  |  |  |  |  |  |  |  |
| 02-4332-2-310 | Enginnering/Planning | 77,000 | 56,707 | 50,000 | $(27,000)$ | -35.1\% | 50,000 | $(27,000)$ | -35.1\% | 50,000 | $(27,000)$ | -35.1\% |
| 02-4332-2-350 | Lab Testing | 10,000 | 13,060 | 10,000 | 0 | 0.0\% | 10,000 | O | 0.0\% | 10,000 | 0 | 0.0\% |
| 02-4332-2-440 | Contracted Services | 18,000 | 15,749 | 18,000 | 0 | 0.0\% | 18,000 | 0 | 0.0\% | 18,000 | 0 | 0.0\% |
| 02-4332-2-495 | Dam Regist/Repairs | 250 | 0 | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% |
| 02-4332-2-610 | Field Supplies/Tools | 5,000 | 5,859 | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% |
| 02-4332-2-615 | Lab Supplies/Equipment | 5,000 | 4,149 | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% | 5,000 | 0 | 0.0\% |
| 02-4332-2-630 | Field/Lab Equip Maintenance | 2,500 | 5,647 | 3,500 | 1,000 | 40.0\% | 3,500 | 1,000 | 40.0\% | 3,500 | 1,000 | 40.0\% |
| 02-4332-2-680 | Meter Replacement | 20,000 | 12,950 | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.0\% | 20,000 | - | 0.0\% |
| 02-4332-2-681 | Chemicals | 70,000 | 61,024 | 70,000 | 0 | 0.0\% | 70,000 | 0 | 0.0\% | 70,000 | 0 | 0.0\% |
| 02-4332-2-730 | Lines/System Repairs | 25,000 | 27,201 | 25,000 | 0 | 0.0\% | 25,000 | 0 | 0.0\% | 25,000 | 0 | 0.0\% |
| 02-4332-2-732 | Wells/Pump Station Maintenance | 25,000 | 29,029 | 36,000 | 11,000 | 44.0\% | 36,000 | 11,000 | 44.0\% | 36,000 | 11,000 | 44.0\% |
|  | Total Water Service/Treatment | 257,750 | 231,375 | 242,750 | $(15,000)$ | -5.8\% | 242,750 | $(15,000)$ | -5.8\% | 242,750 | $(15,000)$ | -5.8\% |
| TOTAL WATER | FUND OPERATIONS | 814,537 | 718,309 | 741,421 | $(73,116)$ | -9.0\% | 792,196 | $(22,341)$ | -2.7\% | 792,196 | $(22,341)$ | -2.7\% |
| DEBT SERVICE |  |  |  |  |  |  |  |  |  |  |  |  |
| 02-4711-1-980 | Bond Principal | 100,701 | 100,701 | 145,335 | 44,634 | 44.3\% | 145,335 | 44,634 | 44.3\% | 145,335 | 44,634 | 44.3\% |
| 02-4721-1-981 | Bond Interest | 11,681 | 11,681 | 46,529 | 34,848 | 298.3\% | 46,529 | 34,848 | 298.3\% | 46,529 | 34,848 | 298.3\% |
| 02-4721-1-982 | Bond Administration Fee | 23,989 | 23,989 | 22,865 | $(1,124)$ | -4.7\% | 22,865 | $(1,124)$ | -4.7\% | 22,865 | $(1,124)$ | -4.7\% |
|  | Total Debt Service | 136,371 | 136,371 | 214,729 | 78,358 | 57.5\% | 214,729 | 78,358 | 57.5\% | 214,729 | 78,358 | 57.5\% |
| C.O. MACHINERY, VEHICLES \& EQUIPMENT |  |  |  |  |  |  |  |  |  |  |  |  |
| 02-4902-1-740 | C.O. Water Equip Purchase | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 02-4902-1-760 | C.O. Water Vehicle Purchase | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
|  | Total C.O. Mach, Veh, Equip | 2 | 0 | 2 | 0 | 0.0\% | 2 | 0 | 0.0\% | 2 | 0 | 0.0\% |
| C.O. IMPROVEMENTS OTHER THAN BUILDINGS |  |  |  |  |  |  |  |  |  |  |  |  |
| 02-4909-2-730 | C.O. Wtr Line Replace/Construct | 1 | 0 | 36,500 | 36,499 | 3649900.0\% | 36,500 | 36,499 | 3649900.0\% | 36,500 | 36,499 | 3649900.0\% |
| 02-4909-3-730 | C.O. Wtr System Replacement | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
|  | Total Improv Other than Bldgs. | 2 | 0 | 36,501 | 36,499 | 1824950.0\% | 36,501 | 36,499 | 1824950.0\% | 36,501 | 36,499 | 1824950.0\% |
| TOTAL WATER FUND |  | 950,912 | 854,680 | 992,653 | 41,741 | 4.4\% | 1,043,428 | 92,516 | 9.7\% | 1,043,428 | 92,516 | 9.7\% |

SEWER DEPARTMENT

| Acct No. | Town Function | 2019 <br> Adopted | 2019 <br> Actual | 2020 <br> Dept Request | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEWER ADMINISTRATION |  |  |  |  |  |  |  |  |  |  |  |  |
| 03-4326-1-110 | Administration Salaries | 115,743 | 103,158 | 65,158 | $(50,585)$ | -43.7\% | 103,876 | $(11,867)$ | -10.3\% | 103,876 | -11,867 | -10.3\% |
| 03-4326-1-115 | Crew Wages | 1 | 820 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-1-140 | Hwy Crew Overtime | 1,500 | 0 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 03-4326-1-190 | Crew Duty Pay | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-1-210 | Health Insurance | 23,669 | 18,609 | 14,220 | $(9,449)$ | -39.9\% | 14,220 | $(9,449)$ | -39.9\% | 14,220 | -9,449 | -39.9\% |
| 03-4326-1-211 | Dental Insurance | 1,333 | 897 | 1,385 | 52 | 3.9\% | 1,385 | 52 | 3.9\% | 1,385 | 52 | 3.9\% |
| 03-4326-1-215 | Life | 136 | 129 | 136 | 0 | 0.0\% | 136 | 0 | 0.0\% | 136 | 0 | 0.0\% |
| 03-4326-1-220 | Social Security/Medicare | 8,969 | 7,580 | 7,676 | $(1,293)$ | -14.4\% | 7,676 | $(1,293)$ | -14.4\% | 7,676 | -1,293 | -14.4\% |
| 03-4326-1-230 | Retirement | 13,542 | 11,555 | 11,376 | $(2,166)$ | -16.0\% | 11,376 | $(2,166)$ | -16.0\% | 11,376 | -2,166 | -16.0\% |
| 03-4326-1-240 | Education/Training | 100 | 75 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 03-4326-1-250 | Unemployment | 348 | 282 | 213 | (135) | -38.8\% | 0 | (348) | -100.0\% | 0 | -348 | -100.0\% |
| 03-4326-1-260 | Workers' Compensation | 4,013 | 2,983 | 4,537 | 524 | 13.1\% | 4,537 | 524 | 13.1\% | 4,537 | 524 | 13.1\% |
| 03-4326-1-280 | Travel/Mileage | 150 | 53 | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% |
| 03-4326-1-290 | Clothing Allowance | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-3-320 | Legal Expense | 2,500 | 6,550 | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% |
| 03-4326-3-341 | Telephone/Alarm Service | 1 | 589 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-3-342 | Utility Billing | 7,200 | 6,670 | 8,600 | 1,400 | 19.4\% | 8,600 | 1,400 | 19.4\% | 8,600 | 1,400 | 19.4\% |
| 03-4326-3-390 | Advertising | 500 | 0 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 03-4326-3-410 | Electricity | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-3-411 | Heat | 1 | 2,813 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-3-430 | Building Maintenance | 5,000 | 10,501 | 10,000 | 5,000 | 100.0\% | 10,000 | 5,000 | 100.0\% | 10,000 | 5,000 | 100.0\% |
| 03-4326-3-440 | Equipment Rental | 1,000 | 540 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 03-4326-3-495 | Dam Regist/Repair | 1 | 750 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-3-560 | Dues/Membership | 1,800 | 1,870 | 1,800 | 0 | 0.0\% | 1,800 | 0 | 0.0\% | 1,800 | 0 | 0.0\% |
| 03-4326-3-620 | Office Supplies | 1,500 | 1,052 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 03-4326-3-625 | Postage/Billing | 250 | 118 | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% |
| 03-4326-3-630 | Equipment Maintenance | 75,000 | 115,102 | 75,000 | 0 | 0.0\% | 75,000 | 0 | 0.0\% | 75,000 | 0 | 0.0\% |
| 03-4326-3-635 | Gas/Oil | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-3-650 | Grounds Maintenance | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-3-660 | Vehicle Maintenance | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-3-670 | Books/Periodicals | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4326-4-520 | Gen Liability Insurance | 3,048 | 23,578 | 3,262 | 214 | 7.0\% | 3,262 | 214 | 7.0\% | 3,262 | 214 | 7.0\% |
| 03-4326-4-521 | Property Insurance | 21,484 | 0 | 22,988 | 1,504 | 7.0\% | 22,988 | 1,504 | 7.0\% | 22,988 | 1,504 | 7.0\% |
|  | Total Sewer Administrat | 288,796 | 316,274 | 233,862 | $(54,934)$ | -19.0\% | 272,367 | $(16,429)$ | -5.7\% | 272,367 | -16,429 | -5.7\% |

## SEWER DEPARTMENT

| Acct No. | Town Function | 2019 <br> Adopted | 2019 <br> Actual | 2020 <br> Dept <br> Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | 2020 <br> Town Mgr Request | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEWER SERVICES/TREATMENT |  |  |  |  |  |  |  |  |  |  |  |  |
| 03-4327-3-310 | Consulting Engineers | 7,500 | 5,589 | 50,000 | 42,500 | 566.7\% | 50,000 | 42,500 | 566.7\% | 50,000 | 42,500 | 566.7\% |
| 03-4327-3-330 | Contracted Services | 866,465 | 794,474 | 817,130 | $(49,335)$ | -5.7\% | 817,130 | $(49,335)$ | -5.7\% | 817,130 | -49,335 | -5.7\% |
| 03-4327-3-350 | Lab Testing | 100 | 0 | 1 | (99) | -99.0\% | 1 | (99) | -99.0\% | 1 | -99 | -99.0\% |
| 03-4327-3-490 | Sludge/Grit Disposal | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4327-3-610 | Field Supplies/Tools | 250 | 0 | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% | 250 | 0 | 0.0\% |
| 03-4327-3-615 | Lab Supplies/Equipment | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4327-3-630 | Field/Lab Equip Maintenance | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4327-3-680 | Meter Replacement | 20,000 | 11,200 | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.0\% |
| 03-4327-3-681 | Chemicals | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4327-3-730 | Line Maintenance | 25,000 | 33,274 | 30,000 | 5,000 | 20.0\% | 30,000 | 5,000 | 20.0\% | 30,000 | 5,000 | 20.0\% |
|  | Total Sewer Serv/Treatment | 919,319 | 844,537 | 917,385 | $(1,934)$ | -0.2\% | 917,385 | $(1,934)$ | -0.2\% | 917,385 | -1,934 | -0.2\% |
| INDUSTRIAL PRE-TREATMENT |  |  |  |  |  |  |  |  |  |  |  |  |
| 03-4329-2-310 | Consulting Engineers | 2,000 | 0 | 10,000 | 8,000 | 400.0\% | 10,000 | 8,000 | 400.0\% | 10,000 | 8,000 | 400.0\% |
| 03-4329-2-320 | Legal Expenses | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4329-2-330 | Lab Supplies/Equipment | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4329-2-350 | Lab Testing | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
|  | Total Industrial Pretreatment | 2,003 | 0 | 10,003 | 8,000 | 399.4\% | 10,003 | 8,000 | 399.4\% | 10,003 | 8,000 | 399.4\% |
| DEBT SERVICE |  |  |  |  |  |  |  |  |  |  |  |  |
| 03-4711-1-980 | Bond Principal | 369,460 | 369,460 | 416,625 | 47,165 | 12.8\% | 416,625 | 47,165 | 12.8\% | 416,625 | 47,165 | 12.8\% |
| 03-4721-1-981 | Bond Interest | 137,416 | 137,416 | 154,147 | 16,731 | 12.2\% | 154,147 | 16,731 | 12.2\% | 154,147 | 16,731 | 12.2\% |
| 03-4721-1-982 | Bond Administration Fee | 41,595 | 41,595 | 41,400 | (195) | -0.5\% | 41,400 | (195) | -0.5\% | 41,400 | -195 | -0.5\% |
|  | Total Debt Service | 548,471 | 548,471 | 612,172 | 63,701 | 11.6\% | 612,172 | 63,701 | 11.6\% | 612,172 | 63,701 | 11.6\% |
| C.O. MACHINERY, VEHICLES \& EQUIPMENT |  |  |  |  |  |  |  |  |  |  |  |  |
| 03-4902-1-720 | C.O. Bldg | 50,000 | 0 | 127,000 | 77,000 | 154.0\% | 127,000 | 77,000 | 154.0\% | 127,000 | 77,000 | 154.0\% |
| 03-4902-1-730 | C.O. Pump Station Improv | 20,000 | 0 | 59,200 | 39,200 | 196.0\% | 59,200 | 39,200 | 196.0\% | 59,200 | 39,200 | 196.0\% |
| 03-4902-1-740 | C.O. SWR Equip Purchase | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
| 03-4902-1-760 | C.O. SWR Vehicle Purchase | 1 | 0 | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% | 1 | 0 | 0.0\% |
|  | Total C.O. Mach,Veh. Equip | 70,002 | 0 | 186,202 | 116,200 | 166.0\% | 186,202 | 116,200 | 166.0\% | 186,202 | 116,200 | 166.0\% |
| C.O. IMPROVEMENTS OTHER THAN BUILDING |  |  |  |  |  |  |  |  |  |  |  |  |
| 03-4909-2-730 | C.O. SWR Line Constr/Rehab | 200,000 | 6,487 | 250,000 | 50,000 | 25.0\% | 250,000 | 50,000 | 25.0\% | 250,000 | 50,000 | 25.0\% |
|  | Total CO Other than Bldgs | 200,000 | 6,487 | 250,000 | 50,000 | 25.0\% | 250,000 | 50,000 | 25.0\% | 250,000 | 50,000 | 25.0\% |
| TOTAL SEWER FUND |  | 2,028,591 | 1,715,769 | 2,209,624 | 181,033 | 8.9\% | 2,248,129 | 219,538 | 10.8\% | 2,248,129 | 219,538 | 10.8\% |

## WARRANT ARTICLES

| Art \# | Purpose |  | $\begin{gathered} 2019 \\ \text { Adopted } \end{gathered}$ |  | $2019$ <br> Expended | Art \# | Purpose |  | 2020 <br> Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3 | Water Lines Bond | \$ | 2,840,000.00 | \$ | - | 3 | Cold Stone Springs |  | 2,600,000.00 |
|  |  |  |  |  |  | 4 | Road Bond | \$ | 1,000,000.00 |
|  |  |  |  |  |  | 10 | Road Projects (Alternate) | \$ | 600,000.00 |
| 7 | Highway Capital Reserve | \$ | 160,000.00 | \$ | 160,000.00 | 11 | Highway Capital Reserve | \$ | 160,000.00 |
| 8 | Highway Loader | \$ | 129,500.00 | \$ | 117,025.00 | 12 | Highway 10-Wheel Truck, Sander, Plow | \$ | 225,000.00 |
| 9 | Highway Dump Truck | \$ | 85,320.00 | \$ | 47,600.00 | 13 | Town Office Capital Reserve | \$ | 50,000.00 |
| 10 | Highway Pick-up Truck | \$ | 59,000.00 | \$ | - | 14 | Fire Equipment Capital Reserve | \$ | 60,000.00 |
| 11 | Town Office Capital Reserve | \$ | 50,000.00 | \$ | 50,000.00 |  |  |  |  |
| 12 | Fire Equipment Capital Reserve | \$ | 60,000.00 | \$ | 60,000.00 |  |  |  |  |
| 13 | Fire Hose Truck | \$ | 30,000.00 | \$ | 1,897.00 | 15 | Downtown TIF District | \$ | 40,000.00 |
| 14 | Downtown TIF District | \$ | 40,000.00 | \$ | 40,000.00 | 16 | Land Acquisition Capital Reserve | \$ | 5,000.00 |
| 15 | Land Acquisition Capital Reserve | \$ | 5,000.00 | \$ | 5,000.00 | 17 | Cemetery Tree Capital Reserve | \$ | 3,000.00 |
| 16 | Cemetery Tree Capital Reserve | \$ | 1,000.00 | \$ | 1,000.00 | 18 | Gravestone Capital Reserve | \$ | 1,000.00 |
| 17 | Gravestone Capital Reserve | \$ | 1,000.00 | \$ | 1,000.00 | 19 | Meetinghouse Capital Reserve | \$ | 3,000.00 |
| 18 | Meetinghouse Capital Reserve | \$ | 3,000.00 | \$ | 3,000.00 | 20 | Municipal Building Capital Reserve | \$ | 200,000.00 |
| 19 | Municipal Building Capital Reserve | \$ | 200,000.00 | \$ | 200,000.00 | 21 | Bridge Capital Reserve | \$ | 120,000.00 |
| 20 | Bridge Capital Reserve | \$ | 120,000.00 | \$ | 120,000.00 | 22 | Police Cruiser Capital Reserve | \$ | 50,000.00 |
| 21 | Police Cruiser Capital Reserve | \$ | 50,000.00 | \$ | 50,000.00 | 34 | Jaffrey 250th Funds | \$ | 7,500.00 |
| 24 | Rehab/Construction Sidewalks | \$ | 803,617.00 | \$ | 38,919.00 |  | CBA DPW | \$ | - |
|  |  |  |  |  |  | 6 | CBA Police | \$ | 30,616.00 |
|  |  |  | 4,637,437.00 | \$ | 895,441.00 |  |  | \$ 15,155,116.00 |  |


|  |  |  |  |  |  | $\begin{gathered} 2020 \\ \text { Petitioned } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Petition Warrant Articles |  |  |  | Petition Warrant Articles |  |  |
| 25 | Ambulance Service | \$30,000.00 | \$30,000.00 |  |  | \$0.00 |
| 26 | Home Health Care | \$17,000.00 | \$17,000.00 | 24 | Home Health Care \& Hospice | \$17,000.00 |
| 27 | Monadnock Early Learning | \$8,000.00 | \$8,000.00 | 25 | Monadnock Early Learning Center | \$8,000.00 |
| 28 | The Community Kitchen | \$9,500.00 | \$9,000.00 | 26 | The Community Kitchen | \$9,750.00 |
| 29 | Monadnock Family Services | \$6,821.00 | \$6,821.00 | 27 | Monadnock Family Services | \$6,821.00 |
| 30 | Southwest Community Services | \$4,989.00 | \$4,989.00 | 28 | Southwest Community Services | \$5,196.00 |
| 31 | Jaffrey Civic Center | \$4,000.00 | \$4,000.00 | 29 | Jaffrey Civic Center | \$4,000.00 |
| 32 | Contocook Valley Transportation | \$2,000.00 | \$2,000.00 | 30 | Contocook Valley Transportation | \$2,000.00 |
| 33 | The River Cente | \$1,500.00 | \$1,500.00 | 31 | The River Center | \$1,500.00 |
| 34 | Hundred Nights | \$2,500.00 | \$2,500.00 | 32 | Hundred Nights | \$5,000.00 |
| 35 | Reality Check | \$10,914.00 | \$10,914.00 | 33 | Reality Check | \$10,914.00 |
| 36 | CLAPA | \$2,500.00 | \$2,500.00 |  |  |  |
| Total |  | \$99,724.00 | \$99,224.00 | Total |  | \$70,181.00 |
|  |  | \$4,737,161.00 | \$994,665.00 |  | Totals | \$15,225,297.00 |

Budget Committee Approved for Town Meeting on March 14, 2020

DOWNTOWN TIFD

| Acct No. | Town Function | $2019$ <br> Adopted | 2019 <br> Actual | $2020$ <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \end{gathered}$ | Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 06-6651-1-120 | Administration | 7,903 | 7,844 | 8,269 | 366 | 4.6\% | 8,269 | 366 | 4.6\% |
| 06-6651-1-210 | Health Insurance | 916 | 884 | 849 | (67) | -7.3\% | 849 | (67) | -7.3\% |
| 06-6651-1-211 | Dental Insurance | 51 | 51 | 53 | 2 | 3.9\% | 53 | 2 | 3.9\% |
| 06-6651-1-215 | Life | 10 | 10 | 10 | 0 | 0.0\% | 10 | 0 | 0.0\% |
| 06-6651-1-220 | Social Security/Medicare | 605 | 579 | 633 | 28 | 4.6\% | 633 | 28 | 4.6\% |
| 06-6651-1-230 | Retirement | 891 | 893 | 924 | 33 | 3.7\% | 924 | 33 | 3.7\% |
| 06-6651-1-250 | Unemployment | 8 | 0 | 0 | (8) | -100.0\% | 0 | (8) | -100.0\% |
| 06-6651-1-260 | Workers' Compensation | 2 | 0 | 3 | 1 | 50.0\% | 3 | ) | 0.0\% |
| 06-6651-1-330 | Team Jaffrey | 30,000 | 30,000 | 35,000 | 5,000 | 16.7\% | 35,000 | 5,000 | 16.7\% |
| 06-6653-1-330 | Economic Dev/Marketing | 3,000 | 682 | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% |
| 06-6711-1-980 | Comm Ctr Bond Principal | 15,000 | 15,000 | 15,000 | 0 | 0.0\% | 15,000 | 0 | 0.0\% |
| 06-6721-1-980 | Comm Ctr Bond Interest | 3,557 | 3,557 | 2,909 | (648) | -18.2\% | 2,909 | (648) | 0.0\% |
| 06-6721-1-981 | D/T Infrastructure Capital Reserve* | 40,000 | 40,000 | 40,000 | 0 | 0.0\% | 40,000 | 0 | 0.0\% |
| 06-6903-1-722 | Community Field | 4,000 | 1,623 | 4,000 | 0 | 0.0\% | 4,000 | 0 | 0.0\% |
| 06-6909-1-731 | Elite Laundry | 40,000 | 40,239 | 40,000 | 0 | 0.0\% | 40,000 | 0 | 0.0\% |
| 06-6909-1-732 | Downtown Improvements | 35,000 | 8,285 | 110,000 | 75,000 | 214.3\% | 110,000 | 75,000 | 214.3\% |
| 06-6909-1-733 | Traffic/Rd Enhance | 10,000 | 998 | 5,000 | $(5,000)$ | -50.0\% | 5,000 | $(5,000)$ | -50.0\% |
|  | Total Downtown TIFD | 190,943 | 150,645 | 265,650 | 74,707 | 39.1\% | 265,650 | 74,707 | 39.1\% |

Budget Committee Approved for Town Meeting on March 14, 2020

## sTONE BRIDGE TIFD

| Acct No. | Town Function | $2019$ <br> Adopted | 2019 <br> Actual | $2020$ <br> Dept <br> Request | Amount Increase (Decrease) | \% Increase (Decrease) | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \text { Request } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-6652-1-120 | Administrator Salary | 7,903 | 7,844 | 8,269 | 366 | 4.6\% | 8,269 | 366 | 4.6\% |
| 10-6652-1-210 | Health Insurance | 916 | 884 | 849 | (67) | -7.3\% | 849 | (67) | -7.3\% |
| 10-6652-1-211 | Dental Insurance | 51 | 51 | 53 | 2 | 3.9\% | 53 | 2 | 3.9\% |
| 10-6652-1-215 | Life | 10 | 10 | 10 | 0 | 0.0\% | 10 | 0 | 0.0\% |
| 10-6652-1-220 | Social Security/Medicare | 605 | 579 | 633 | 28 | 4.6\% | 633 | 28 | 4.6\% |
| 10-6652-1-230 | Retirement | 891 | 892 | 924 | 33 | 3.7\% | 924 | 33 | 3.7\% |
| 10-6652-1-250 | Unemployment | 7 | 0 | 0 | (7) | -100.0\% | 0 | (7) | -100.0\% |
| 10-6652-1-260 | Workers' Compensation | 1 | 0 | 3 | 2 | 200.0\% | 3 | 2 | 200.0\% |
| 10-6653-1-330 | Economic Dev/Marketing | 3,000 | 635 | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% |
| 10-6711-1-980 | Bond Principal - Bridge | 35,000 | 35,000 | 35,000 | 0 | 0.0\% | 35,000 | 0 | 0.0\% |
| 10-6711-1-981 | Bond Principal - Wtr Main | 40,000 | 40,000 | 40,000 | 0 | 0.0\% | 40,000 | 0 | 0.0\% |
| 10-6721-1-980 | Bond Interest - Bridge | 5,250 | 5,250 | 3,500 | $(1,750)$ | -33.3\% | 3,500 | $(1,750)$ | -33.3\% |
| 10-6721-1-981 | Bond Interest - Wtr Main | 27,215 | 27,215 | 25,175 | $(2,040)$ | -7.5\% | 25,175 | $(2,040)$ | -7.5\% |
|  | Total Stone Bridge TIFD | 120,849 | 118,360 | 117,416 | $(3,433)$ | -2.8\% | 117,416 | $(3,433)$ | -2.8\% |

Tax Impact of the Recommended Budget

|  | 2020 Estimated | 2019 Adopted | Variance | \% |
| :---: | :---: | :---: | :---: | :---: |
| Operating Budget | \$6,591,884 | \$6,688,733 | $(\$ 96,849)$ | -1.45\% |
| Water Department | \$1,043,428 | \$950,912 | \$92,516 | 9.73\% |
| Sewer Department | \$2,248,129 | \$2,028,591 | \$219,538 | 10.82\% |
| Warrant Articles | \$15,155,116 | \$4,637,437 | \$10,517,679 | 226.80\% |
| Citizens Petitions | \$70,181 | \$99,724 | $(\$ 29,543)$ | -29.62\% |
| Road Projects (Alternate) | $(\$ 600,000)$ |  |  |  |
| Less Estimated Revenues | (\$19,233,247) | (\$9,024,701) | \$10,208,546 | 113.12\% |
| Net to be Raised | \$5,275,490 | \$5,380,696 | $(\$ 105,206)$ | -1.96\% |
| Add Veterans Credits | \$140,350 | \$140,350 | \$0 | 0.00\% |
| Add Estimated Overlay | \$30,000 | \$30,000 | \$0 | 0.00\% |
| Less Use of UFB | $(\$ 435,000)$ | $(\$ 435,000)$ | \$0 | 0.00\% |
| Total to be Raised in Taxes | \$5,010,840 | \$5,116,046 | $(\$ 105,206)$ | -2.06\% |
| Town Valuation | \$411,436,273 | \$411,436,273 | \$0 | 0.00\% |
| Tax Rate | \$12.18 | \$12.43 | (\$0.26) | -2.06\% |

TOWN OF JAFFREY, NEW HAMPSHIRE ANTICIPATED REVENUE FOR THE YEAR 2020

| Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | ```% Increase (Decrease)``` | $\begin{gathered} 2020 \\ \text { BC } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% <br> Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LAND USE CHANGE TAX | 1,500 | 18,350 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| TIMBER TAX | 11,500 | 19,726 | 11,500 | 0 | 0.0\% | 11,500 | 0 | 0.0\% |
| OTHER TAXES | 210,000 | 0 | 142,500 | $(67,500)$ | -32.1\% | 142,500 | $(67,500)$ | -32.1\% |
| INTEREST \& PENALTIES ON TAXES | 78,000 | 60,673 | 65,000 | $(13,000)$ | -16.7\% | 65,000 | $(13,000)$ | -16.7\% |
| EXCAVATION TAX | 1,000 | 1,179 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| BUSINESS LICENSES \& PERMITS | 2,000 | 1,670 | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% |
| MOTOR VEHICLE PERMITS | 990,000 | 1,074,617 | 1,080,000 | 90,000 | 9.1\% | 1,080,000 | 90,000 | 9.1\% |
| BUILDING PERMITS | 24,000 | 27,511 | 24,000 | 0 | 0.0\% | 24,000 | 0 | 0.0\% |
| OTHER LICENSES, PERMITS \& FEES | 78,200 | 78,255 | 78,200 | 0 | 0.0\% | 78,200 | 0 | 0.0\% |
| MEALS \& ROOM TAX | 276,235 | 0 | 276,235 | 0 | 0.0\% | 276,235 | 0 | 0.0\% |
| HIGHWAY BLOCK GRANT | 165,200 | 199,241 | 165,200 | 0 | 0.0\% | 165,200 | 0 | 0.0\% |
| WATER POLLUTION GRANT | 96,565 | 97,150 | 97,090 | 525 | 0.5\% | 97,090 | 525 | 0.5\% |
| STATE \& FEDERAL FOREST LAND | 140 | 140 | 140 | 0 | 0.0\% | 140 | 0 | 0.0\% |
| OTHER STATE | 2,500 | 8,774 | 2,600 | 100 | 4.0\% | 2,600 | 100 | 4.0\% |
| INCOME FROM DEPARTMENTS | 40,525 | 43,105 | 40,525 | 0 | 0.0\% | 40,525 | 0 | 0.0\% |
| SALE OF MUNICIPAL PROPERTY | 35,000 | 53,133 | 1,000 | $(34,000)$ | -97.1\% | 1,000 | $(34,000)$ | -97.1\% |
| INTEREST ON INVESTMENTS | 23,000 | 36,349 | 25,000 | 2,000 | 8.7\% | 25,000 | 2,000 | 8.7\% |
| OTHER MISCELLANEOUS REVENUES | 27,300 | 6,878 | 27,300 | 0 | 0.0\% | 27,300 | 0 | 0.0\% |
| FROM CAPITAL RESERVE | 0 | 0 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
| FROM TRUST FUNDS | 35,900 | 10 | 35,900 | 0 | 0.0\% | 35,900 | 0 | 0.0\% |
| GENERAL FUND BUDGET | 2,098,565 | 1,726,761 | 2,076,690 | $(21,875)$ | -1.0\% | 2,076,690 | $(21,875)$ | -1.0\% |
| WATER | 950,912 | 1,229,899 | 1,043,428 | 92,516 | 9.7\% | 1,043,428 | 92,516 | 9.7\% |
| SEWER | 2,028,591 | 1,215,909 | 2,248,129 | 219,538 | 10.8\% | 2,248,129 | 219,538 | 10.8\% |
| WARRANT ARTICLES | 4,018,698 | 4,018,698 | 13,690,000 | 9,671,302 | 240.7\% | 13,865,000 | 9,846,302 | 245.0\% |



LAND USE CHANGE TAX

| Acct No. | Town Function | $2019$ <br> Anticipated | $\begin{gathered} 2019 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | ```% Increase (Decrease)``` | $2020$ <br> Budget Comm | Amount Increase (Decrease) | ```% Increase (Decrease)``` |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3120 Land Use Change Tax | 1,500 | 18,350 | 1,500 | 1,500 | 100.0\% | 1,500 | 0 | 0.0\% |
|  | Total | 1,500 | 18,350 | 1,500 | 1,500 | 100.0\% | 1,500 | 0 | 0.0\% |

Land Use Change Tax - penalty for removing property from Current Use. 50\% of the tax goes to the Conservation Commission per warrant article established in 2004.

TIMBER TAX


Timber Tax - RSA imposed tax on the sale of wood harvested from one's property.

OTHER TAXES

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | ```% Increase (Decrease)``` | 2020 <br> Budget <br> Comm | Amount Increase (Decrease | ```% Increase (Decrease)``` |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TIFD Year End Balance | 210,000 | 0 | 142,500 | $(67,500)$ | -32.1\% | 142,500 | $(67,500)$ | -32.1\% |
|  | Total | 210,000 | 0 | 142,500 | $(67,500)$ | -32.1\% | 142,500 | $(67,500)$ | -32.1\% |

TIFD Year End Balance - funds remaining after all expenses in the TIFD have been paid.

Downtown TIFD 2020 anticipated returned to GF is \$59,835.
Stone Arch TIFD 2020 anticipated returned to GF is $\$ 82,699$.

INTEREST \& PENALTIES

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Budget <br> Comm <br> Comm | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3190-1-001 | Interest \& Penalties on Taxes | 36,000 | 27,630 | 30,000 | $(6,000)$ | -16.7\% | 30,000 | $(6,000)$ | -16.7\% |
| 3190-2-001 | Interest on Tax Lien | 42,000 | 33,043 | 35,000 | $(7,000)$ | -16.7\% | 35,000 | $(7,000)$ | -16.7\% |
|  | Other |  |  |  | 0 | \#DIV/0! |  | 0 | \#DIV/0! |
|  | Total | 78,000 | 60,673 | 65,000 | $(13,000)$ | -16.7\% | 65,000 | $(13,000)$ | -16.7\% |

Interest \& Penalties on Taxes - late fees on property taxes.
Interest on Tax Lien - interest earned on liened property.
Other - interest or penalties not associated with property taxes.

EXCAVATION TAX

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) | $2020$ <br> Budget Comm | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3187 Excavation Tax |  | 1,000 | 1,179 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| Total |  | 1,000 | 1,179 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |

Excavation Tax - RSA imposed tax on ground excavation for soil or gravel harvesting.

BUSINESS LICENSE \& PERMITS

| Acct No. | Town Function | $2019$ <br> Anticipated | $\begin{gathered} 2019 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | 2020 <br> Budget <br> Comm | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3210-4-001 | UCC Filings | 2,000 | 1,670 | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% |
|  | Total | 2,000 | 1,670 | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% |

UCC Filings - received from the State for Uniform Commercial Code filings.

MOTOR VEHICLE PERMITS

| Acct No. | Town Function | $2019$ <br> Anticipated | $2019$ <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $2020$ <br> Budget Comm | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3220-1-001 | Motor Vehicle Decals | 20,000 | 20,928 | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.0\% |
| 01-3220-3-001 | Motor Vehicle Permits | 960,000 | 1,043,338 | 1,050,000 | 90,000 | 9.4\% | 1,050,000 | 90,000 | 9.4\% |
| 01-3220-4-001 | Boat Registrations | 10,000 | 10,351 | 10,000 | 0 | 0.0\% | 10,000 | 0 | 0.0\% |
|  | Total | 990,000 | 1,074,617 | 1,080,000 | 90,000 | 9.4\% | 1,080,000 | 90,000 | 9.4\% |

BUILDING PERMITS


OTHER LICENSES, PERMITS, \& FEES

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | 2020 <br> Budget <br> Comm | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3290-1-001 | Dog Licenses | 3,400 | 3,524 | 3,400 | 0 | 0.0\% | 3,400 | 0 | 0.0\% |
| 01-3290-2-001 | Dog License Fines | 400 | 397 | 400 | 0 | 0.0\% | 400 | 0 | 0.0\% |
| 01-3290-2-002 | Dog Violations | 0 | 50 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
| 01-3290-4-001 | Marriage Licenses | 500 | 315 | 500 | 0 | 0.0\% | 500 | 0 | 0.0\% |
| 01-3290-5-001 | Vital Statistics | 6,000 | 7,719 | 6,000 | 0 | 0.0\% | 6,000 | 0 | 0.0\% |
| 01-3290-2-002 | NSF Checks Cleared | 100 | 51 | 100 | 0 | 0.0\% | 100 | 0 | 0.0\% |
| 01-3290-6-001 | Parking Tickets | 200 | 2,410 | 200 | 0 | 0.0\% | 200 | 0 | 0.0\% |
| 01-3290-6-002 | Pistol Permits | 450 | 220 | 450 | 0 | 0.0\% | 450 | 0 | 0.0\% |
| 01-3290-9-001 | Landfill Permits | 7,000 | 3,505 | 7,000 | 0 | 0.0\% | 7,000 | 0 | 0.0\% |
| 01-3290-9-004 | Town History | 150 | 0 | 150 | 0 | 0.0\% | 150 | 0 | 0.0\% |
| 01-3290-9-007 | Cable Franchise Fees | 60,000 | 60,064 | 60,000 | 0 | 0.0\% | 60,000 | 0 | 0.0\% |
|  | Total | 78,200 | 78,255 | 78,200 | 0 | 0.0\% | 78,200 | 0 | 0.0\% |

Landfill Permits - fees paid to dispose of household waste or goods requiring special disposal.
Town History - proceeds from the sale of town history books.
Cable Franchise Fees - funds received from the Comcast franchise agreement.

MEALS \& ROOM

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | \% <br> Increase (Decrease) | 2020 <br> Budget <br> Comm | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3352 Meals \& Room |  | 276,235 | 0 | 276,235 | 0 | 0.0\% | 276,235 | 0 | 0.0\% |
| Total |  | 276,235 | 0 | 276,235 | 0 | 0.0\% | 276,235 | 0 | 0.0\% |

Meals \& Room - State disbursed revenue from the Meals \& Rooms tax.

HIGHWAY BLOCK GRANT

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | ```% Increase (Decrease)``` | 2020 <br> Budget <br> Comm | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3353 Highway Block Grant | 165,200 | 199,241 | 165,200 | 0 | 0.0\% | 165,200 | 0 | 0.0\% |
|  | Total | 165,200 | 199,241 | 165,200 | 0 | 0.0\% | 165,200 | 0 | 0.0\% |

Highway Block Grant - State disbursed funds for road maintenance.

WATER POLLUTION

| Acct No. Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | 2020 <br> Budget <br> Comm | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3354 State Water Pollution Grant | 96,565 | 97,150 | 97,090 | 525 | 0.5\% | 97,090 | 525 | 0.5\% |
| Total | 96,565 | 97,150 | 97,090 | 525 | 0.5\% | 97,090 | 525 | 0.5\% |

State Water Pollution Grant - State Aid Grant for the wastewater treatment facility.
SAG Grant is received on a $2 / 3$ for Sewer and $1 / 3$ for General Fund basis. Total grant for 2020 is $\$ 285,558$. $\$ 97,090$ in GF and $\$ 188,468$ in Sewer.

STATE \& FEDERAL FOREST LAND REIMBUSEMENT

| Acct No. Town Function | $2019$ <br> Anticipated | $\begin{gathered} 2019 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | ```% Increase (Decrease)``` | $\begin{gathered} 2020 \\ \text { Budget } \\ \text { Comm } \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3356 State \& Federal Forest Land | 140 | 140 | 140 | 0 | 0.0\% | 140 | 0 | 0.0\% |
| Total | 140 | 140 | 140 | 0 | 0.0\% | 140 | 0 | 0.0\% |

State \& Forest Land - payment for State owned land in lieu of taxes.

OTHER STATE

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $2020$ <br> Town Mgr | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | 2020 <br> Budget Comm | Amount Increase (Decrease) | $\qquad$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3359-1-003 | State Sex Offender Registry | 0 | 140 | 100 | 100 | \#DIV/0! | 100 | 100 | \#DIV/0! |
| 01-3359-9-001 | Witness Fee | 2,500 | 8,634 | 2,500 | 0 | 0.0\% | 2,500 | 0 | 0.0\% |
| 01-3359-9-001 | Town Ordinance Violation | 0 | 0 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
|  | Total | 2,500 | 8,774 | 2,600 | 100 | 4.0\% | 2,600 | 100 | \#DIV/0! |

Witness Fee - reimbursements for police officers serving as witnesses in State cases.

INCOME FROM DEPARTMENTS

| Acct No. | Town Function | $2019$ <br> Anticipated | $\begin{gathered} 2019 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \\ \hline \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | 2020 <br> Budget <br> Comm | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3401-1-001 | Planning Board | 3,015 | 6,188 | 3,015 | 0 | 0.0\% | 3,015 | 0 | 0.0\% |
| 01-3401-1-002 | Zoning Board | 3,000 | 1,746 | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% |
| 01-3401-1-003 | Historic District | 15 | 0 | 15 | 0 | 0.0\% | 15 | 0 | 0.0\% |
| 01-3401-1-004 | Voter Checklist | 0 | 25 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
| 01-3401-1-005 | Filing Fees | 15 | 0 | 15 | 0 | 0.0\% | 15 | 0 | 0.0\% |
| 01-3401-1-001 | PD School Crossing Guard | 1,200 | 1,770 | 1,200 | 0 | 0.0\% | 1,200 | 0 | 0.0\% |
| 01-3401-2-002 | Fingerprint Services | 1,000 | 980 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 01-3401-2-003 | PD Recruiting Reimbursement | 10 | 240 | 10 | 0 | 0.0\% | 10 | 0 | 0.0\% |
| 01-3401-2-006 | Police Reports/Discovery | 1,500 | 1,470 | 1,500 | 0 | 0.0\% | 1,500 | 0 | 0.0\% |
| 01-3401-3-001 | Fire Dept Miscellaneous | 10 | 20 | 10 | 0 | 0.0\% | 10 | 0 | 0.0\% |
| 01-3401-3-002 | Fire Contracted Services | 10 | 0 | 10 | 0 | 0.0\% | 10 | 0 | 0.0\% |
| 01-3401-4-001 | Septic System Insp/Perc Test | 1,000 | 2,585 | 1,000 | 0 | 0.0\% | 1,000 | 0 | 0.0\% |
| 01-3401-4-002 | DPW Cemetery Revenue | 6,000 | 6,000 | 6,000 | 0 | 0.0\% | 6,000 | 0 | 0.0\% |
| 01-3401-5-001 | Welfare Receipts | 2,000 | 950 | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% |
| 01-3401-6-001 | Recreation Receipts | 0 | 1,483 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
| 01-3401-7-003 | Sale of Recyclables | 20,000 | 18,471 | 20,000 | 0 | 0.0\% | 20,000 | 0 | 0.0\% |
| 01-3401-7-005 | Library Receipts | 1,750 | 1,177 | 1,750 | 0 | 0.0\% | 1,750 | 0 | 0.0\% |
|  | Total | 40,525 | 43,105 | 40,525 | 0 | 0.0\% | 40,525 | 0 | 0.0\% |

Voter Checklist - fee for disbursing the voter checklist upon request.
PD School Crossing Guard - funds received from the school district for this service.
PD Recruitment Reimbursement - funds received in the event a recruitment process fails.
Welfare Receipts - funds received if a GA recipient returns money to the town.

SALE OF MUNICPAL PROPERTY

| Acct No. | Town Function | $2019$ <br> Anticipated | $2019$ <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) | $2020$ <br> Budget Comm | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3501-1-001 | Sale of Town Owned Property |  | 1,260 | 1,000 | 1,000 | \#DIV/0! | 1,000 | 1,000 | \#DIV/0! |
| 01-3501-1-002 | Sale of Tax Deeded Property | 35,000 | 51,873 | 0 | $(35,000)$ | -100.0\% | 0 | $(35,000)$ | -100.0\% |
|  | Total | 35,000 | 53,133 | 1,000 | $(34,000)$ | \#DIV/0! | 1,000 | $(34,000)$ | \#DIV/0! |

INTEREST ON INVESTMENT

| Acct No. Town Function | $2019$ <br> Anticipated | 2019 Actual | $2020$ <br> Town Mgr | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Budget Comm | Amount Increase (Decrease) | \% <br> Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3150 Interest | 23,000 | 36,349 | 25,000 | 2,000 | 8.7\% | 25,000 | 2,000 | 8.7\% |
| Total | 23,000 | 36,349 | 25,000 | 2,000 | 8.7\% | 25,000 | 2,000 | 8.7\% |

OTHER MISCELLANEOUS REVENUE

| Acct No. | Town Function | $2019$ <br> Anticipated | $\begin{gathered} 2019 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Town Mgr } \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | 2020 Budget Comm | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3504-1-002 | Court Reimbursement | 300 | 397 | 300 | 0 | 0.0\% | 300 | 0 | 0.0\% |
| 01-3506-1-002 | Insurance Refunds/Reimb | 12,000 | 0 | 12,000 | 0 | 0.0\% | 12,000 | 0 | 0.0\% |
| 01-3509-1-005 | Miscellaneous | 3,000 | 2,820 | 3,000 | 0 | 0.0\% | 3,000 | 0 | 0.0\% |
| 01-3509-1-006 | Donations | 2,000 | 2,400 | 2,000 | 0 | 0.0\% | 2,000 | 0 | 0.0\% |
| 01-3509-1-007 | Electricity Reimbursement | 10,000 | 1,251 | 10,000 | 0 | 0.0\% | 10,000 | 0 | 0.0\% |
| 01-3509-1-099 | Town Clerk Over/Under | 0 | 10 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
| 01-3509-1-002 | Stale Dated Checks | 0 | 0 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
|  | Total | 27,300 | 6,878 | 27,300 | 0 | 0.0\% | 27,300 | 0 | 0.0\% |

Court Reimbursement - funds received in the event of court ordered reimbursement.
Insurance Refunds/Reimbursement - primarily a pass through account for insurance claims.
Miscellaneous - revenues that do not fall into other clearly defined line items.
Donations - funds received from churches.
Electricity Reimbursement - rebate from Standard Power for electricity from hydropower.

FROM CAPITAL RESERVE

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \end{gathered}$ | Amount Increase (Decrease) | ```% Increase (Decrease)``` | 2020 <br> Budget <br> Comm | Amount Increase (Decrease) | \% <br> Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3915 From Capital Reserve |  | 0 | 0 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |
| Total |  | 0 | 0 | 0 | 0 | \#DIV/0! | 0 | 0 | \#DIV/0! |

Funds disbursed from Capital Reserve Funds not indicated by warrant article.

FROM TRUST FUNDS

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \end{gathered}$ | Amount Increase (Decrease) | \% <br> Increase (Decrease) | $2020$ <br> Budget Comm | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-3916-1-001 | Cemetery Trust | 12,200 | 10 | 12,200 | 0 | 0.0\% | 12,200 | 0 | 0.0\% |
| 01-3916-1-004 | General Assistance Trust | 15,200 | 0 | 15,200 | 0 | 0.0\% | 15,200 | 0 | 0.0\% |
| 01-3916-1-009 | Misc Trust Funds | 8,500 | 0 | 8,500 | 0 | 0.0\% | 8,500 | 0 | 0.0\% |
|  | Total | 35,900 | 10 | 35,900 | 0 | 0.0\% | 35,900 | 0 | 0.0\% |

Interest received from Trust Funds to offset operational costs.

FROM WATER DEPARTMENT

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 <br> Budget <br> Comm | Amount Increase (Decrease | $\begin{gathered} \text { \% } \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NHDES Water Grant | 32,045 |  | 32,044 | (1) | 0.0\% | 32,044 | (1) | 0.0\% |
|  | Water Budget | 918,867 | 1,229,899 | 1,011,384 | 92,517 | 0.0\% | 1,011,384 | 92,517 | 10.1\% |
|  | Total | 950,912 | 1,229,899 | 1,043,428 | 92,516 | 9.7\% | 1,043,428 | 92,516 | 9.7\% |

NHDES Water Grant - State grant received for the town's water system. Credited to the Water Fund.
Water Budget - enterprise fund revenues to offest operating expenses.
Total Water revenue will equal total Water expenses for budget purposes.
Staff note for MS1: When setting revenue, DRA will use the actual grant amount + water revenue (expense offset). (With this budget, the water revenue for MS1 will be $\$ 1,075,472$ )

FROM SEWER DEPARTMENT

| Acct No. | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \end{gathered}$ | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \end{gathered}$ | $2020$ <br> Budget Comm | Amount Increase (Decrease) | $\begin{gathered} \% \\ \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SAG Grant | 192,229 |  | 188,468 | $(3,761)$ | -2.0\% | 188,468 | $(3,761)$ | -2.0\% |
|  | Sewer Budget | 1,836,362 | 1,215,909 | 2,059,661 | 223,299 | 12.2\% | 2,059,661 | 223,299 | 12.2\% |
|  | Total | 2,028,591 | 1,215,909 | 2,248,129 | 219,538 | 10.8\% | 2,248,129 | 219,538 | 10.8\% |

State Water Pollution Grant - State Aid Grant for the wastewater treatment facility.
SAG Grant is received on a $2 / 3$ for Sewer and $1 / 3$ for General Fund basis. Total grant for 2020 is $\$ 285,558$. $\$ 97,090$ in GF and $\$ 188,468$ in Sewer.

Sewer Budget - enterprise fund revenues to offset operating expenses for budget purposes.
Staff note for MS1: When setting revenue, DRA will use the actual grant amount + sewer revenue (expense offset). (With this budget, the sewer revenue for MS1 will be $\$ 2,436,597$ )

WARRANT ARTICLES

| Funding Source | Town Function | $2019$ <br> Anticipated | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Town Mgr } \end{gathered}$ | Amount Increase (Decrease) | \% Increase (Decrease) | 2020 Budget Comm | Amount Increase (Decrease) | \% Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DES SRF | Water Mains Bond | 2,840,000 | 2,840,000 | 0 | (2,840,000) | -100.0\% | 0 | (2,840,000) | -100.0\% |
| Downtown TIF | Sidewalk Improvement Match | 121,804 | 121,804 | 0 | $(121,804)$ | -100.0\% | 0 | $(121,804)$ | -100.0\% |
| State DOT TAP Grant | Sidewalk Improvement Grant | 642,894 | 642,894 | 0 | $(642,894)$ | -100.0\% | 0 | $(642,894)$ | -100.0\% |
| Downtown TIF | Downtown TIF Capital Reserve | 40,000 | 40,000 | 40,000 | 0 | 0.0\% | 40,000 | 0 | 0.0\% |
| Highway Equip CRF | Highway Equipment | 344,000 | 344,000 | 225,000 | $(119,000)$ | -34.6\% | 225,000 | $(119,000)$ | -34.6\% |
| Fire Dept CRF | Fire Equipment | 30,000 | 30,000 | 125,000 | 95,000 | 316.7\% | 0 | $(30,000)$ | -100.0\% |
| USDA/DWGWTF | Cold Stone Springs | 0 | 0 | 12,300,000 | 12,300,000 | \#DIV/0! | 12,600,000 | 12,600,000 | \#DIV/0! |
| Loan/Bond | Road Bond | 0 | 0 | 1,000,000 | 1,000,000 | \#DIV/0! | 1,000,000 | 1,000,000 | \#DIV/0! |

