

TOWN OF JAFFREY, NEW HAMPSHIRE

Annual Financial Statements

For the Year Ended December 31, 2017

Town of Jaffrey, New Hampshire

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INDEPENDENT AUDITORS' REPORT

To the Board of Selectmen
Town of Jaffrey, New Hampshire

Additional Offices:
Andover, MA
Greenfield, MA
Manchester, NH
Ellsworth, ME

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Jaffrey, New Hampshire, as of December 31, 2017, and for the year then ended, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

The Town's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies

used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Jaffrey, New Hampshire, as of December 31, 2017, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis, and the Pension schedules appearing on pages 45 - 46 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the *Governmental Accounting Standards Board*, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with evidence sufficient to express an opinion or provide any assurance.

Melanson Heath

May 29, 2018

MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Town of Jaffrey, New Hampshire, we offer readers this narrative overview and analysis of the financial activities of the Town for the year ended December 31, 2017.

A. OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the basic financial statements. The basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of our finances in a manner similar to a private-sector business.

The Statement of Net Position presents information on all assets, liabilities, and deferred outflows/inflows of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position is improving or deteriorating.

The Statement of Activities presents information showing how the Town's net position changed during the most recent year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities include general government, public safety, highways and streets, sanitation, health and welfare, culture and recreation, conservation, and economic development. The business-type activities include water activities.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

An annual appropriated budget is adopted for the general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

Proprietary funds. Proprietary fund reporting focuses on the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. The proprietary fund category includes enterprise funds.

Enterprise funds are used to report activity for which a fee is charged to external users, and must be used when one of the following criteria are met: (1) activity is financed with debt that is secured solely by a pledge of the net revenues from fees and charges, (2) laws or regulations require the activity's costs of providing services be recovered with fees and charges, and (3) the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs such as depreciation or debt service. The primary focus on these criteria is on fees charged to external users. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements, only in more detail. Specifically, enterprise funds are used to account for the water operations, which is considered to be a major fund.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by accounting principles generally accepted in the United States of America.

B. FINANCIAL HIGHLIGHTS

- As of the close of the current year, the total of assets and deferred outflows exceeded liabilities and deferred inflows by \$23,086,067 (i.e., net position), a change of \$1,507,236 in comparison to the prior year.
- As of the close of the current year, governmental funds reported combined ending fund balances of \$6,948,067, a change of \$(69,807) in comparison to the prior year.
- At the end of the current year, unassigned fund balance for the general fund was \$1,874,126 a change of \$(364,163) in comparison to the prior year.

C. GOVERNMENT-WIDE FINANCIAL ANALYSIS

The following is a summary of condensed government-wide financial data for the current and prior years (in thousands).

	<u>NET POSITION</u>					
	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>
Current and other assets	\$ 12,102	\$ 12,099	\$ 2,612	\$ 2,715	\$ 14,714	\$ 14,814
Capital assets	<u>22,005</u>	<u>22,310</u>	<u>9,753</u>	<u>9,752</u>	<u>31,758</u>	<u>32,062</u>
Total assets	34,107	34,409	12,365	12,467	46,472	46,876
Deferred outflows	870	1,379	40	114	910	1,493
Long-term liabilities outstanding	14,461	15,480	1,748	3,324	16,209	18,804
Other liabilities	<u>4,748</u>	<u>4,738</u>	<u>3,028</u>	<u>3,091</u>	<u>7,776</u>	<u>7,829</u>
Total liabilities	19,209	20,218	4,776	6,415	23,985	26,633
Deferred inflows	297	145	14	12	311	157
Net position:						
Net investment in capital assets	12,155	12,063	5,685	6,171	17,840	18,234
Restricted	3,849	3,610	-	-	3,849	3,610
Unrestricted	<u>(533)</u>	<u>(248)</u>	<u>1,930</u>	<u>(17)</u>	<u>1,397</u>	<u>(265)</u>
Total net position	<u>\$ 15,471</u>	<u>\$ 15,425</u>	<u>\$ 7,615</u>	<u>\$ 6,154</u>	<u>\$ 23,086</u>	<u>\$ 21,579</u>

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. At the close of the most recent fiscal year, total net position was \$23,086,067, a change of \$1,507,236 from the prior year.

The largest portion of net position \$17,839,938 reflects our investment in capital assets (e.g., land, buildings, machinery, equipment, and infrastructure), less any related debt used to acquire those assets that is still outstanding. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of net position \$3,849,042 represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position \$1,397,087 may be used to meet the government's ongoing obligations to citizens and creditors.

	<u>CHANGES IN NET POSITION</u>					
	<u>Governmental</u>		<u>Business-Type</u>		<u>Total</u>	
	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>
Revenues:						
Program revenues:						
Charges for services	\$ 2,727	\$ 2,703	\$ 1,373	\$ 1,357	\$ 4,100	\$ 4,060
Operating grants and contributions	573	417	-	-	573	417
Capital grants and contributions	163	162	-	-	163	162
General revenues:						
Property taxes	5,107	4,857	-	-	5,107	4,857
Excises	24	16	-	-	24	16
Penalties and interest on taxes	137	166	-	-	137	166
Grants and contributions not restricted to specific programs	287	284	220	35	507	319
Investment income	262	153	1	-	263	153
Other	144	846	379	54	523	900
Total revenues	<u>9,424</u>	<u>9,604</u>	<u>1,973</u>	<u>1,446</u>	<u>11,397</u>	<u>11,050</u>
Expenses:						
General government	1,367	1,591	-	-	1,367	1,591
Public safety	2,065	2,110	-	-	2,065	2,110
Highways and streets	2,749	1,908	-	-	2,749	1,908
Sanitation	1,416	1,696	-	-	1,416	1,696
Health and welfare	160	168	-	-	160	168
Culture and recreation	737	706	-	-	737	706
Economic development	29	28	-	-	29	28
Interest	483	335	-	-	483	335
Water services	-	-	884	1,071	884	1,071
Total expenses	<u>9,006</u>	<u>8,542</u>	<u>884</u>	<u>1,071</u>	<u>9,890</u>	<u>9,613</u>
Change in net position before permanent fund contributions	418	1,062	1,089	375	1,507	1,437
Transfers in (out)	<u>(372)</u>	<u>(74)</u>	<u>372</u>	<u>74</u>	<u>-</u>	<u>-</u>
Change in net position	46	988	1,461	449	1,507	1,437
Net position - beginning of year	<u>15,425</u>	<u>14,437</u>	<u>6,154</u>	<u>5,705</u>	<u>21,579</u>	<u>20,142</u>
Net position - end of year	<u>\$ 15,471</u>	<u>\$ 15,425</u>	<u>\$ 7,615</u>	<u>\$ 6,154</u>	<u>\$ 23,086</u>	<u>\$ 21,579</u>

Governmental activities. Governmental activities for the year resulted in a change in net position of \$46,466. Key elements of this change are as follows:

General fund operations, as discussed further in Section D	\$ (322,816)
Major sewer fund operating results	10,134
Nonmajor funds accrual basis	879,199
Depreciation expense in excess of principal debt service	(565,603)
Change in net pension liability	394,839
Change in deferred inflows	(151,566)
Change in deferred outflows	(508,932)
Change in long-term liabilities	121,465
Other GAAP accruals	<u>189,746</u>
Total	<u>\$ 46,466</u>

Business-type activities. Business-type activities for the year resulted in a change in net position of \$1,460,770 for water operations.

D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the year.

As of the end of the current year, governmental funds reported combined ending fund balances of \$6,948,067, a change of \$(69,807) in comparison to the prior year. Key elements of this change are as follows:

General fund operating results	\$ (322,816)
Major sewer fund operating results	10,134
Nonmajor fund operating results	<u>242,875</u>
Total	<u>\$ (69,807)</u>

The general fund is the chief operating fund. At the end of the current year, unassigned fund balance of the general fund was \$1,874,126, while total fund balance was \$3,116,701. As a measure of the general fund's liquidity, it may be useful to compare

both unassigned fund balance and total fund balance to total general fund expenditures. Refer to the table below.

<u>General Fund</u>	<u>12/31/17</u>	<u>12/31/16</u>	<u>Change</u>	<u>% of Total General Fund Expenditures</u>
Unassigned fund balance	\$ 1,874,126	\$ 2,238,289	\$ (364,163)	28.9%
Total fund balance	\$ 3,116,701	\$ 3,439,517	\$ (322,816)	48.1%

The total fund balance of the general fund changed by \$(322,816) during the current year. Key factors in this change are as follows:

Revenues less than budget	\$ (7,906)
Expenditures less than budget	327,277
Use of fund balance as a funding source	(767,610)
Expenditures of current year encumbrances exceeding current prior encumbrances	(22,943)
Tax collections in excess compared to net levy	151,010
Change in capital reserve	23,018
Other	<u>(25,662)</u>
Total	\$ <u><u>(322,816)</u></u>

Included in the total general fund balance are the Town's capital reserve accounts with the following balances:

	<u>12/31/17</u>	<u>12/31/16</u>	<u>Change</u>
Capital reserve	\$ 980,366	\$ 957,348	\$ 23,018

E. GENERAL FUND BUDGETARY HIGHLIGHTS

There were no major differences between the original budget and the final amended budget.

F. CAPITAL ASSET AND DEBT ADMINISTRATION

Capital assets. Total investment in capital assets for governmental at year-end amounted to \$31,756,455 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, and machinery and equipment.

Major capital asset events during the current year included the following:

- Construction in progress of Mountain Road and Main Street Water Main Replacement for \$295,933
- Road construction for \$491,839

Additional information on capital assets can be found in the Notes to Financial Statements.

Long-term debt. At the end of the current year, total bonded debt outstanding was \$11,422,869, all of which was backed by the full faith and credit of the government.

Additional information on long-term debt can be found in the Notes to Financial Statements.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town of Jaffrey, New Hampshire's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Board of Selectmen
Town of Jaffrey
10 Goodnow Street
Jaffrey, New Hampshire 03452

TOWN OF JAFFREY, NEW HAMPSHIRE
STATEMENT OF NET POSITION
DECEMBER 31, 2017

	Governmental <u>Activities</u>	Business-Type <u>Activities</u>	<u>Total</u>
ASSETS			
Current:			
Cash and short-term investments	\$ 6,511,588	\$ 1,885,464	\$ 8,397,052
Investments	3,986,666	-	3,986,666
Receivables, net of allowance for uncollectibles:			
Property taxes	393,578	-	393,578
User fees	154,693	117,411	272,104
Departmental and other	70,362	-	70,362
Intergovernmental	37,495	547,522	585,017
Interfund balances	59,296	-	59,296
Other assets	293,475	63,124	356,599
Noncurrent:			
Receivables, net of allowance for uncollectibles			
Property taxes	367,803	-	367,803
Intergovernmental	228,155	-	228,155
Capital Assets:			
Land and construction in progress	1,690,828	2,811,565	4,502,393
Other capital assets, net of accumulated depreciation	20,313,545	6,940,517	27,254,062
DEFERRED OUTFLOWS OF RESOURCES			
Related to pensions	<u>869,980</u>	<u>39,544</u>	<u>909,524</u>
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	34,977,464	12,405,147	47,382,611
LIABILITIES			
Current:			
Accounts payable	266,528	-	266,528
Due to other funds	-	59,296	59,296
Due to other governments	3,513,821	-	3,513,821
Accrued expenses	151,798	25,491	177,289
Notes payable	100,000	2,781,699	2,881,699
Other current liabilities	17,156	2,404	19,560
Current portion of long-term liabilities:			
Bonds payable	569,718	160,141	729,859
Other	128,916	563	129,479
Noncurrent:			
Bonds payable, net of current portion	9,178,131	1,514,879	10,693,010
Net pension liability	4,880,108	221,823	5,101,931
Other, net of current portion	402,875	10,705	413,580
DEFERRED INFLOWS OF RESOURCES			
Related to pensions	<u>296,992</u>	<u>13,500</u>	<u>310,492</u>
TOTAL LIABILITIES AND DEFERRED INFLOWS OF RESOURCES	19,506,043	4,790,501	24,296,544
NET POSITION			
Net investment in capital assets	12,155,417	5,684,521	17,839,938
Restricted for:			
Grants and other statutory restrictions	1,912,887	-	1,912,887
Permanent funds:			
Nonexpendable	1,393,405	-	1,393,405
Expendable	542,750	-	542,750
Unrestricted	<u>(533,038)</u>	<u>1,930,125</u>	<u>1,397,087</u>
TOTAL NET POSITION	\$ <u>15,471,421</u>	\$ <u>7,614,646</u>	\$ <u>23,086,067</u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE
GOVERNMENTAL FUNDS
BALANCE SHEET
DECEMBER 31, 2017

	<u>General</u>	<u>Sewer Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
ASSETS				
Cash and short-term investments	\$ 5,110,571	\$ 819,265	\$ 581,752	\$ 6,511,588
Investments	970,369	-	3,016,297	3,986,666
Receivables:				
Property taxes	845,979	-	-	845,979
Departmental and other	11,049	154,693	63,756	229,498
Intergovernmental	-	-	900	900
Due from other funds	625,656	-	1,244	626,900
Other assets	<u>212,659</u>	<u>60,250</u>	<u>20,566</u>	<u>293,475</u>
TOTAL ASSETS	<u>\$ 7,776,283</u>	<u>\$ 1,034,208</u>	<u>\$ 3,684,515</u>	<u>\$ 12,495,006</u>
LIABILITIES				
Accounts payable	\$ 266,528	\$ -	\$ -	\$ 266,528
Due to other funds	16,247	167,195	384,162	567,604
Due to other governments	3,513,821	-	-	3,513,821
Notes payable	-	-	100,000	100,000
Other liabilities	<u>5,958</u>	<u>10,144</u>	<u>1,054</u>	<u>17,156</u>
TOTAL LIABILITIES	3,802,554	177,339	485,216	4,465,109
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenues	857,028	154,693	70,109	1,081,830
FUND BALANCES				
Nonspendable	187,659	-	1,408,133	1,595,792
Restricted	-	665,988	1,822,703	2,488,691
Committed	980,366	-	-	980,366
Assigned	74,550	36,188	-	110,738
Unassigned	<u>1,874,126</u>	<u>-</u>	<u>(101,646)</u>	<u>1,772,480</u>
TOTAL FUND BALANCES	<u>3,116,701</u>	<u>702,176</u>	<u>3,129,190</u>	<u>6,948,067</u>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	<u>\$ 7,776,283</u>	<u>\$ 1,034,208</u>	<u>\$ 3,684,515</u>	<u>\$ 12,495,006</u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE

RECONCILIATION OF TOTAL GOVERNMENTAL FUND
BALANCES TO NET POSITION OF GOVERNMENTAL
ACTIVITIES IN THE STATEMENT OF NET POSITION

DECEMBER 31, 2017

Total governmental fund balances	\$ 6,948,067
<ul style="list-style-type: none">• Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	22,004,373
<ul style="list-style-type: none">• Long-term receivable not reported in governmental funds.	264,750
<ul style="list-style-type: none">• Revenues are reported on the accrual basis of accounting and are not deferred until collection.	992,790
<ul style="list-style-type: none">• Long-term liabilities, including bonds payable, net pension liability are not due and payable in the current period and, therefore, are not reported in the governmental funds.	(14,586,760)
<ul style="list-style-type: none">• Other	<u>(151,799)</u>
Net position of governmental activities	\$ <u><u>15,471,421</u></u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE
GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED DECEMBER 31, 2017

	<u>General</u>	<u>Sewer Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
Revenues:				
Taxes	\$ 4,435,629	\$ -	\$ 506,212	\$ 4,941,841
Excise	-	-	24,463	24,463
Penalties, interest and other taxes	126,554	4,097	6,600	137,251
Charges for services	41,318	1,432,891	251,506	1,725,715
Intergovernmental	529,210	158,434	165,792	853,436
Licenses and permits	1,081,270	-	-	1,081,270
Investment income	6,323	361	255,870	262,554
Contributions and donations	-	-	20,261	20,261
Miscellaneous	40,437	32,536	156,120	229,093
	<u>6,260,741</u>	<u>1,628,319</u>	<u>1,386,824</u>	<u>9,275,884</u>
Total Revenues				
Expenditures:				
Current:				
General government	1,461,597	-	294,777	1,756,374
Public safety	1,904,510	-	106,664	2,011,174
Highways and streets	1,238,460	-	178,500	1,416,960
Sanitation	327,942	1,104,399	-	1,432,341
Health and welfare	160,061	-	-	160,061
Culture and recreation	484,632	-	391,016	875,648
Conservation	475	-	-	475
Economic development	29,057	-	-	29,057
Debt service	380,238	546,074	135,467	1,061,779
Capital outlay	491,839	-	-	491,839
	<u>6,478,811</u>	<u>1,650,473</u>	<u>1,106,424</u>	<u>9,235,708</u>
Total Expenditures				
Excess (deficiency) of revenues over expenditures	(218,070)	(22,154)	280,400	40,176
Other Financing Sources (Uses):				
Issuance of bonds	-	-	262,500	262,500
Transfers in	285,737	57,288	3,000	346,025
Transfers out	(390,483)	(25,000)	(303,025)	(718,508)
	<u>(104,746)</u>	<u>32,288</u>	<u>(37,525)</u>	<u>(109,983)</u>
Total Other Financing Sources (Uses)				
Excess of revenues and other sources over expenditures and other uses	(322,816)	10,134	242,875	(69,807)
Fund Balance, at Beginning of Year	<u>3,439,517</u>	<u>692,042</u>	<u>2,886,315</u>	<u>7,017,874</u>
Fund Balance, at End of Year	<u>\$ 3,116,701</u>	<u>\$ 702,176</u>	<u>\$ 3,129,190</u>	<u>\$ 6,948,067</u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE

RECONCILIATION OF THE STATEMENT OF REVENUES,
EXPENDITURES, AND CHANGES IN FUND BALANCES OF
GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2017

Net change in fund balances - total governmental funds	\$ (69,807)																						
<ul style="list-style-type: none"> Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense: <table> <tr> <td style="padding-left: 20px;">Capital outlay</td> <td style="text-align: right;">898,824</td> </tr> <tr> <td style="padding-left: 20px;">Depreciation</td> <td style="text-align: right;">(1,204,857)</td> </tr> </table> The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net position. <table> <tr> <td style="padding-left: 20px;">Issuance of debt</td> <td style="text-align: right;">(262,500)</td> </tr> <tr> <td style="padding-left: 20px;">Repayments of debt</td> <td style="text-align: right;">639,254</td> </tr> <tr> <td style="padding-left: 20px;">Change in net pension liability</td> <td style="text-align: right;">394,839</td> </tr> <tr> <td style="padding-left: 20px;">Change in deferred inflows</td> <td style="text-align: right;">(151,566)</td> </tr> <tr> <td style="padding-left: 20px;">Change in deferred outflows</td> <td style="text-align: right;">(508,932)</td> </tr> <tr> <td style="padding-left: 20px;">Other</td> <td style="text-align: right;">121,465</td> </tr> </table> Revenues in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, etc.) differ between the two statements. This amount represents the net change in unavailable revenue. <table> <tr> <td style="padding-left: 20px;"></td> <td style="text-align: right;">164,515</td> </tr> </table> Some expenses reported in the Statement of Activities, such as compensated absences, do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds. <table> <tr> <td style="padding-left: 20px;"></td> <td style="text-align: right;">121,011</td> </tr> </table> Other differences <table> <tr> <td style="padding-left: 20px;"></td> <td style="text-align: right;"><u>(95,780)</u></td> </tr> </table> 		Capital outlay	898,824	Depreciation	(1,204,857)	Issuance of debt	(262,500)	Repayments of debt	639,254	Change in net pension liability	394,839	Change in deferred inflows	(151,566)	Change in deferred outflows	(508,932)	Other	121,465		164,515		121,011		<u>(95,780)</u>
Capital outlay	898,824																						
Depreciation	(1,204,857)																						
Issuance of debt	(262,500)																						
Repayments of debt	639,254																						
Change in net pension liability	394,839																						
Change in deferred inflows	(151,566)																						
Change in deferred outflows	(508,932)																						
Other	121,465																						
	164,515																						
	121,011																						
	<u>(95,780)</u>																						
Change in net position of governmental activities	\$ <u><u>46,466</u></u>																						

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE

GENERAL FUND

STATEMENT OF REVENUES AND OTHER SOURCES, AND EXPENDITURES AND OTHER USES -
BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2017

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	Variance with Final Budget
	<u>Original Budget</u>	<u>Final Budget</u>		Positive (Negative)
Revenues and Other Sources:				
Property taxes	\$ 4,284,619	\$ 4,284,619	\$ 4,284,619	\$ -
Penalties, interest and other taxes	114,750	114,750	126,554	11,804
Licenses and permits	1,030,248	1,030,248	1,081,270	51,022
Intergovernmental	552,490	552,490	529,210	(23,280)
Departmental	30,000	30,000	41,318	11,318
Investment income	2,500	2,500	3,185	685
Miscellaneous	41,213	41,213	32,921	(8,292)
Transfers in	264,400	264,400	213,237	(51,163)
Use of fund balance	<u>767,610</u>	<u>767,610</u>	<u>767,610</u>	<u>-</u>
Total Revenues and Other Sources	7,087,830	7,087,830	7,079,924	(7,906)
Expenditures and Other Uses:				
General government	1,461,799	1,461,799	1,343,564	118,235
Public safety	2,054,645	2,054,645	1,950,288	104,357
Highways and streets	987,394	987,394	919,370	68,024
Sanitation	338,899	338,899	317,059	21,840
Health and welfare	197,545	197,545	160,061	37,484
Culture and recreation	501,890	501,890	490,541	11,349
Conservation	475	475	475	-
Economic development	29,563	29,563	29,057	506
Debt service	736,619	736,619	752,721	(16,102)
Capital outlay	472,001	472,001	490,417	(18,416)
Transfer out	<u>307,000</u>	<u>307,000</u>	<u>307,000</u>	<u>-</u>
Total Expenditures and Other Uses	<u>7,087,830</u>	<u>7,087,830</u>	<u>6,760,553</u>	<u>327,277</u>
Excess of revenues and other sources over expenditures and other uses	\$ <u>-</u>	\$ <u>-</u>	\$ <u>319,371</u>	\$ <u>319,371</u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE

PROPRIETARY FUNDS

STATEMENT OF NET POSITION

DECEMBER 31, 2017

	Business-Type Activities Enterprise Funds
	<u>Water Fund</u>
ASSETS	
Current:	
Cash and short-term investments	\$ 1,885,464
User fees, net of allowance for uncollectibles	117,411
Intergovernmental receivables	547,522
Other assets	<u>63,124</u>
Total current assets	2,613,521
Noncurrent:	
Capital assets:	
Land and construction in progress	2,811,565
Other capital assets, net of accumulated depreciation	<u>6,940,517</u>
Total noncurrent assets	9,752,082
DEFERRED OUTFLOWS OF RESOURCES	
Related to pensions	<u>39,544</u>
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	12,405,147
LIABILITIES	
Current:	
Accrued liabilities	25,491
Due to other funds	59,296
Notes payable	2,781,699
Other current liabilities	2,404
Current portion of long-term liabilities:	
Bonds payable	160,141
Other	<u>563</u>
Total current liabilities	3,029,594
Noncurrent:	
Bonds payable, net of current portion	1,514,879
Net pension liability	221,823
Other, net of current portion	<u>10,705</u>
Total noncurrent liabilities	1,747,407
DEFERRED INFLOWS OF RESOURCES	
Related to pensions	<u>13,500</u>
TOTAL LIABILITIES AND DEFERRED INFLOWS OF RESOURCES	4,790,501
NET POSITION	
Net investment in capital assets	5,684,521
Unrestricted	<u>1,930,125</u>
TOTAL NET POSITION	<u>\$ 7,614,646</u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE
 PROPRIETARY FUNDS
 STATEMENT OF REVENUES, EXPENSES
 AND CHANGES IN FUND NET POSITION
 FOR THE YEAR ENDED DECEMBER 31, 2017

	Business-Type Activities Enterprise Funds <u>Water Fund</u>
Operating Revenues:	
Charges for services	\$ 1,372,815
Other	<u>378,594</u>
Total Operating Revenues	1,751,409
Operating Expenses:	
Salaries and benefits	247,247
Other operating expenses	277,804
Depreciation	<u>329,568</u>
Total Operating Expenses	<u>854,619</u>
Operating Income (Loss)	896,790
Nonoperating Revenues (Expenses):	
Intergovernmental revenue	219,866
Investment income	1,266
Interest expense	<u>(29,635)</u>
Total Nonoperating Revenues (Expenses), Net	<u>191,497</u>
Income (Loss) Before Transfers	1,088,287
Transfers:	
Transfers in	<u>372,483</u>
Change in Net Position	1,460,770
Net Position at Beginning of Year	<u>6,153,876</u>
Net Position at End of Year	<u><u>\$ 7,614,646</u></u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE
 PROPRIETARY FUNDS
 STATEMENT OF CASH FLOWS
 FOR THE YEAR ENDED DECEMBER 31, 2017

	Business-Type Activities <u>Enterprise Funds</u> <u>Water Fund</u>
<u>Cash Flows From Operating Activities:</u>	
Receipts from customers and users	\$ 1,765,648
Payments to vendors and employees	<u>(1,035,642)</u>
Net Cash Provided By Operating Activities	730,006
<u>Cash Flows From Noncapital Financing Activities:</u>	
Transfers in	372,483
Intergovernmental receipt	<u>608,294</u>
Net Cash Provided By Noncapital Financing Activities	980,777
<u>Cash Flows From Capital and Related Financing Activities:</u>	
Acquisition and construction of capital assets	(329,317)
Principal payments on bonds	(1,480,943)
Interest expense	(29,635)
Other non-operating income	<u>219,866</u>
Net Cash (Used For) Capital and Related Financing Activities	(1,620,029)
<u>Cash Flows From Investing Activities:</u>	
Investment income	<u>1,266</u>
Net Cash Provided By Investing Activities	<u>1,266</u>
Net Change in Cash and Short-Term Investments	92,020
Cash and Short-Term Investments, Beginning of Year	<u>1,793,444</u>
Cash and Short-Term Investments, End of Year	<u>\$ 1,885,464</u>
<u>Reconciliation of Operating Income (Loss) to Net Cash Provided By (Used For) Operating Activities:</u>	
Operating income (loss)	\$ 896,790
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:	
Depreciation	329,568
Changes in assets, liabilities, and deferred outflows/inflows:	
User fees	12,752
Other assets	1,288
Deferred outflows - related to pensions	74,364
Due to other funds	(369,779)
Net pension liability	(213,928)
Deferred inflows - related to pensions	1,487
Other liabilities	<u>(2,536)</u>
Net Cash Provided By Operating Activities	<u>\$ 730,006</u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE
 FIDUCIARY FUNDS
 STATEMENT OF FIDUCIARY NET POSITION
 DECEMBER 31, 2017

	<u>Private Purpose Trust Funds</u>	<u>Agency Funds</u>
ASSETS		
Cash and short-term investments	\$ -	\$ 60,584
Investments	<u>4,225,695</u>	<u>1,212,000</u>
Total Assets	4,225,695	1,272,584
LIABILITIES AND NET POSITION		
Other liabilities	<u>-</u>	<u>1,272,584</u>
Total Liabilities	<u>-</u>	<u>1,272,584</u>
NET POSITION		
Total net position held in trust	<u><u>\$ 4,225,695</u></u>	<u><u>\$ -</u></u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE
 FIDUCIARY FUNDS
 STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
 FOR THE YEAR ENDED DECEMBER 31, 2017

	<u>Private Purpose Funds</u>
Additions:	
Investment income	\$ <u>475,299</u>
Total additions	475,299
 Deductions:	
Other	<u>59,547</u>
Total deductions	<u>59,547</u>
Net increase	415,752
 Net position:	
Beginning of year	<u>3,809,943</u>
End of year	\$ <u><u>4,225,695</u></u>

The accompanying notes are an integral part of these financial statements.

TOWN OF JAFFREY, NEW HAMPSHIRE

Notes to Financial Statements

1. Summary of Significant Accounting Policies

The accounting policies of the Town of Jaffrey (the Town) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

A. Reporting Entity

The Town is a municipal corporation governed by an elected Board of Selectmen. As required by generally accepted accounting principles, these financial statements present the government and applicable component units for which the government is considered to be financially accountable. In 2017, it was determined that no entities met the required GASB 14 (as amended) criteria of component units.

B. Government-wide and Fund Financial Statements

Government-wide Financial Statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenue, are reported separately from business-type activities, which rely to a significant extent on fees and charges for services.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-wide Financial Statements

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Fund Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers property tax revenues to be available if they are collected within 60 days of the end of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The Town reports the following major governmental funds:

- The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The *sewer fund* accounts for the operations of the sewer activities for the Town.

The proprietary fund financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Under this

method, revenues are recognized when earned and expenses are recorded when liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The Town reports the following major proprietary fund:

- Water operations

The fiduciary fund financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Under this method, revenues are recognized when earned and expenses are recorded when liabilities are incurred.

The Town reports the following fiduciary funds:

- The *private-purpose trust fund* is used to account for trust arrangements, other than those properly reported in the pension trust fund or permanent fund, under which principal and investment income exclusively benefit individuals, private organizations, or other governments.
- The *agency funds* account for fiduciary assets held by the Town in a custodial capacity as an agent on behalf of others. Agency funds report only assets and liabilities, and therefore, have no measurement focus.

D. Cash and Short-Term Investments

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash balances are invested to the extent available, and interest earnings are recognized in the general fund. Certain special revenue, proprietary, and fiduciary funds segregate cash, and investment earnings become a part of those funds.

Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash and investment pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and short-term investments". The interest earnings attributable to each fund type are included under investment income.

For purpose of the statement of cash flows, the proprietary funds consider investments with original maturities of three months or less to be short-term investments.

E. Investments

State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued by or unconditionally guaranteed by the U.S. Government or agencies that have a maturity of one year or less from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase.

Investments for the trust funds consist of marketable securities, bonds, and short-term money market investments. Investments are carried at fair value.

F. Interfund Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the year are referred to as either “due from/to other funds” (i.e., the current portion of interfund loans) or “advances to/from other funds” (i.e., the non-current portion of interfund loans).

G. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial individual cost of more than \$20,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	40
Building improvements	20
Infrastructure	50 - 75
Vehicles	5
Office equipment	5
Computer equipment	5

H. Compensated Absences

It is the Town’s policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vested sick and vacation pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

I. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type Statement of Net Position.

J. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as “fund balance”. Fund equity for all other reporting is classified as “net position”.

Fund Balance - Generally, fund balance represents the difference between the current assets/deferred outflows and current liabilities/deferred inflows. The Town reserves those portions of fund balance that are legally segregated for a specific future use or which do not represent available, spendable resources and therefore, are not available for appropriation or expenditure. Unassigned fund balance indicates that portion of fund balance that is available for appropriation in future periods.

When an expenditure is incurred that would qualify for payment from multiple fund balance types, the Town uses the following order to liquidate liabilities: restricted, committed, assigned, and unassigned.

Net Position - Net position represents the difference between assets/deferred outflows and liabilities/deferred inflows. Net investment in capital assets, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or

improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The remaining net position is reported as unrestricted.

K. Use of Estimates

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the year. Actual results could vary from estimates that were used.

2. Stewardship, Compliance, and Accountability

A. Budgetary Information

The Town's budget is originally prepared by the Selectmen's Office with the cooperation of the various department heads. It is then submitted to the Budget Committee, in accordance with the Municipal Budget Law. After reviewing the budget, the Committee holds a public hearing for discussion.

The final version of the budget is then submitted for approval at the annual Town Meeting. The approved budget is subsequently reported to the State of New Hampshire on the statement of appropriation form in order to establish the current property tax rate.

The Selectmen cannot increase the total of the approved budget; however, they have the power to reclassify its components when necessary.

Departments are limited to the line items as voted. Certain items may exceed the line item budget as approved if it is for an emergency and for the safety of the general public.

Formal budgetary integration is employed as a management control device during the year for the general fund and proprietary funds.

At year-end, appropriation balances lapse, except for certain unexpended capital items and encumbrances which will be honored during the subsequent year.

B. Budgetary Basis

The general fund final appropriation appearing on the “Budget and Actual” page of the fund financial statements represents the final amended budget after all reserve fund transfers and supplemental appropriations.

C. Budget/GAAP Reconciliation

The budgetary data for the general fund is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison to budgetary data.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

<u>General Fund</u>	<u>Revenues and Other Financing Sources</u>	<u>Expenditures and Other Financing Uses</u>
Revenues/Expenditures (GAAP basis)	\$ 6,260,741	\$ 6,478,811
Other financing sources/uses (GAAP basis)	<u>285,737</u>	<u>390,483</u>
Subtotal (GAAP Basis)	6,546,478	6,869,294
Adjust tax revenue to accrual basis	(151,010)	-
Reverse beginning of year appropriation carryforwards from expenditures	-	(97,493)
Add end-of-year appropriation carryforwards from expenditures	-	74,550
To record use of fund balance	767,610	-
Other timing differences	-	(25,662)
To remove unbudgeted capital reserve fund	<u>(83,154)</u>	<u>(60,136)</u>
Budgetary basis	<u>\$ 7,079,924</u>	<u>\$ 6,760,553</u>

D. Deficit Fund Equity

Certain individual funds reflected deficit balances as of December 31, 2017.

It is anticipated that the deficits in these funds will be eliminated through future departmental revenues, bond proceeds, and transfers from other funds.

3. Cash and Short-Term Investments

Custodial Credit Risk - Deposits. Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. RSA 48:16 limits "deposit in any one bank shall not at any time exceed the sum of its paid-up capital and surplus, exception that a town with a population in excess of 50,000 is authorized to deposit funds in a solvent bank in excess of the paid-up capital surplus of said bank." The Town does not have a deposit policy for custodial credit risk.

As of December 31, 2017, \$162,622 of the Town's bank balance of \$8,353,411 was exposed to custodial credit risk as uninsured or uncollateralized.

4. Investments

A. Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State law employs the prudent person rule whereby investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and, in general, avoid speculative investments.

Presented below (in thousands) is the actual rating as of year-end for each investment of the Town. (All federal agency securities have an implied credit rating of AAA.):

<u>Investment Type</u>	<u>Amount</u>	<u>Minimum Legal Rating</u>	<u>Exempt From Disclosure</u>
U.S. Treasury notes	\$ 1,942	N/A	\$ 1,942
Federal agency securities	335	N/A	335
Corporate equities	4,915	N/A	4,915
Money markets	1,846	N/A	1,846
Mutual funds	<u>386</u>	N/A	<u>386</u>
Total investments	<u>\$ 9,424</u>		<u>\$ 9,424</u>

B. Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Town does not have policies for custodial credit risk.

The Town's investments are subject to custodial credit risk exposure because the related securities are uninsured, unregistered, and/or held by the Town's brokerage firm, which is also the Counterparty to these securities.

C. Concentration of Credit Risk

The Town does not have an investment in one issuer greater than 5% of total investments.

D. Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations is as follows (in thousands):

<u>Investment Type</u>	<u>Amount</u>	<u>Investment Maturities</u> <u>(in Years)</u>				<u>N/A</u>
		<u>Less Than 1</u>	<u>1-5</u>	<u>6-10</u>	<u>More Than 10</u>	
Debt Related Securities:						
U.S. Treasury notes	\$ 1,942	\$ 150	\$ 1,585	\$ 207	\$ -	\$ -
Federal agency securities	335	-	260	75	-	-
Corporate equities	4,915	-	-	-	-	4,915
Money markets	1,846	-	504	476	43	823
Mutual funds	<u>386</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>386</u>
Total	<u>\$ 9,424</u>	<u>\$ 150</u>	<u>\$ 2,349</u>	<u>\$ 758</u>	<u>\$ 43</u>	<u>\$ 6,124</u>

E. Fair Value

The Town categorizes its fair value measurements within the fair value hierarchy established by Governmental Accounting Standards Board Statement No. 72 *Fair Value Measurement and Application* (GASB 72). The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. All of the Town's investments are classified as Level 1.

5. Taxes Receivable

The Town bills property taxes semi-annually, in May and November. Property tax revenues are recognized in the year for which taxes have been levied. Property taxes billed or collected in advance of the year for which they are levied, are recorded as prepaid tax liability.

The Town bills property taxes semi-annually, in May and November. Property tax revenues are recognized in the year for which taxes have been levied. Property

taxes are due on July 1 and December 1. Delinquent accounts are charged 12% interest. In March of the next year, a lien is recorded on delinquent property at the Registry of Deeds. The Town purchases all the delinquent accounts by paying the delinquent balance, recording costs, and accrued interest. The accounts that are liened by the Town will be reclassified from property taxes receivable to unredeemed tax liens receivable. After this date, delinquent accounts will be charged interest at a rate of 18%. The Town annually budgets amounts (overlay for abatements) for property tax abatements and refunds.

Taxes receivable at December 31, 2017 consist of the following (in thousands):

<u>Receivables:</u>	<u>Gross Amount</u>	<u>Allowance for Doubtful Accounts</u>	<u>Net Amount</u>
Real estate taxes	\$ 448,420	\$ (54,842)	\$ 393,578
Tax liens	<u>397,559</u>	<u>(29,756)</u>	<u>367,803</u>
Total property taxes	<u>\$ 845,979</u>	<u>\$ (84,598)</u>	<u>\$ 761,381</u>

6. Intergovernmental Receivables

This balance represents reimbursements requested from Federal and State agencies for expenditures incurred in 2017.

7. Interfund Fund Accounts

Receivables/Payables

Although self-balancing funds are maintained, most transactions flow through the general fund. In order to obtain accountability for each fund, interfund receivable and payable accounts must be utilized. The following is an analysis of interfund receivable and payable accounts:

<u>Fund</u>	<u>Due From Other Funds</u>	<u>Due To Other Funds</u>
General Fund	\$ 625,656	\$ 16,247
Sewer Fund	-	167,195
Nonmajor Funds:		
Special Revenue Funds	-	337,794
Capital Project Funds	-	17,688
Trust Funds	<u>1,244</u>	<u>28,680</u>
Subtotal Nonmajor Funds	1,244	384,162
Water Enterprise Fund	<u>-</u>	<u>59,296</u>
Grand Total	<u>\$ 626,900</u>	<u>\$ 626,900</u>

Transfers

The Town reports interfund transfers between various funds. Most transfers result from budgetary or statutory actions, whereby funds are moved to accomplish various expenditure purposes. The following is an analysis of major interfund transfers.

<u>Governmental Funds:</u>	<u>Transfers In</u>	<u>Transfers Out</u>
General Fund	\$ 285,737	\$ 390,483
Sewer Fund	57,288	25,000
Nonmajor Funds	<u>3,000</u>	<u>303,025</u>
Subtotal Governmental Funds	346,025	718,508
<u>Business-Type Funds:</u>		
Water Fund	<u>372,483</u>	<u>-</u>
Grand Total	<u>\$ 718,508</u>	<u>\$ 718,508</u>

The Government's other routine transfers include transfers made to move (1) unrestricted revenues or balances that have been collected or accumulated in the general fund to other funds based on budgetary authorization, and (2) revenues from a fund that by statute or budgetary authority must collect them to funds that are required by statute or budgetary authority to expend them.

8. Capital Assets

Capital asset activity for the year ended December 31, 2017 was as follows (in thousands):

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental Activities:				
Capital assets, being depreciated:				
Buildings and improvements	\$ 8,864	\$ 77	\$ -	\$ 8,941
Machinery, equipment, and furnishings	6,682	-	-	6,682
Infrastructure	<u>19,303</u>	<u>622</u>	<u>-</u>	<u>19,925</u>
Total capital assets, being depreciated	34,849	699	-	35,548
Less accumulated depreciation for:				
Buildings and improvements	(6,531)	(281)	-	(6,812)
Machinery, equipment, and furnishings	(2,706)	(279)	-	(2,985)
Infrastructure	<u>(4,792)</u>	<u>(645)</u>	<u>-</u>	<u>(5,437)</u>
Total accumulated depreciation	<u>(14,029)</u>	<u>(1,205)</u>	<u>-</u>	<u>(15,234)</u>
Total capital assets, being depreciated, net	20,820	(506)	-	20,314
Capital assets, not being depreciated:				
Land	735	-	-	735
Construction in progress	<u>755</u>	<u>201</u>	<u>-</u>	<u>956</u>
Total capital assets, not being depreciated	<u>1,490</u>	<u>201</u>	<u>-</u>	<u>1,691</u>
Governmental activities capital assets, net	<u>\$ 22,310</u>	<u>\$ (305)</u>	<u>\$ -</u>	<u>\$ 22,005</u>

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Business-Type Activities:				
Capital assets, being depreciated:				
Buildings and improvements	\$ 8,786	\$ -	\$ -	\$ 8,786
Machinery, equipment, and furnishings	382	33	-	415
Infrastructure	<u>3,445</u>	<u>-</u>	<u>-</u>	<u>3,445</u>
Total capital assets, being depreciated	12,613	33	-	12,646
Less accumulated depreciation for:				
Buildings and improvements	(3,884)	(221)	-	(4,105)
Machinery, equipment, and furnishings	(177)	(19)	-	(196)
Infrastructure	<u>(1,315)</u>	<u>(89)</u>	<u>-</u>	<u>(1,404)</u>
Total accumulated depreciation	<u>(5,376)</u>	<u>(329)</u>	<u>-</u>	<u>(5,705)</u>
Total capital assets, being depreciated, net	7,237	(296)	-	6,941
Capital assets, not being depreciated:				
Land	221	-	-	221
Construction in progress	<u>2,294</u>	<u>297</u>	<u>-</u>	<u>2,591</u>
Total capital assets, not being depreciated	<u>2,515</u>	<u>297</u>	<u>-</u>	<u>2,812</u>
Business-type activities capital assets, net	<u>\$ 9,752</u>	<u>\$ 1</u>	<u>\$ -</u>	<u>\$ 9,753</u>

Depreciation expense was charged to functions of the Town as follows (in thousands):

Governmental Activities:	
General government	\$ 42
Public safety	94
Public works	1,026
Culture and recreation	<u>43</u>
Total depreciation expense - governmental activities	<u>\$ 1,205</u>
Business-Type Activities:	
Water	<u>\$ 329</u>
Total depreciation expense - business-type activities	<u>\$ 329</u>

9. Deferred Outflows of Resources

Deferred outflows of resources represent the consumption of net position by the Town that is applicable to future reporting periods. Deferred outflows of resources have a positive effect on net position, similar to assets. Deferred outflows of resources related to pensions, in accordance with GASB Statement No. 68, Accounting and Financial Reporting for Pensions, are more fully discussed in Note 19.

10. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses represent 2017 expenditures paid after December 31, 2017.

11. Due to School District

The total School District assessments for the period July 1, 2017 through June 30, 2018 were \$7,480,425. The School District assessments are paid in monthly installments. As of December 31, 2017, a total of \$3,961,800 was paid, leaving a balance of \$3,518,625 to be paid through June 30, 2018.

12. Anticipation Notes Payable

The Town had the following notes outstanding at December 31, 2017:

<u>Purpose</u>	<u>Interest Rate</u>	<u>Date of Issue</u>	<u>Date of Maturity</u>	<u>Balance at 12/31/17</u>
Wastewater asset management and planning	N/A	10/16/15	N/A	\$ 100,000
NH DES - Drinking Water State Revolving Loan	N/A	04/13/16	04/13/18	<u>2,781,699</u>
Total				<u>\$ 2,881,699</u>

The following summarizes activity in notes payable during year 2017:

<u>Purpose</u>	<u>Balance Beginning of Year</u>	<u>New Issues</u>	<u>Maturities</u>	<u>Balance End of Year</u>
River Street and Nelson Circle	\$ 262,500	\$ -	\$ (262,500)	\$ -
Wastewater asset management and planning	100,000	-	-	100,000
NH DES - Drinking Water State Revolving Loan	<u>2,781,699</u>	<u>-</u>	<u>-</u>	<u>2,781,699</u>
Total	<u>\$ 3,144,199</u>	<u>\$ -</u>	<u>\$ (262,500)</u>	<u>\$ 2,881,699</u>

13. Capital Lease Obligations

The Town is the lessee of certain equipment under capital and operating leases expiring in various years through 2020. Future minimum lease payments under the capital and operating leases consisted of the following as of December 31, 2017:

	<u>Fiscal Year</u>	<u>Capital Leases</u>
	2018	\$ 92,505
	2019	92,504
	2020	<u>42,523</u>
Total payments		227,532
Less amounts representing interest		<u>12,672</u>
Present Value of Minimum Lease Payments		<u>\$ 214,860</u>

14. Long-Term Debt

A. General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities. General obligation bonds currently outstanding are as follows:

<u>Governmental Activities:</u>	<u>Serial Maturities Through</u>	<u>Interest Rate(s) %</u>	<u>Amount Outstanding as of 12/31/17</u>
Sewer facility upgrade 2002	01/01/23	2.70%	\$ 280,104
Sewer facility upgrade 2005	01/01/25	3.69%	602,499
Pierce Crossing/Hadley Rd bridge	08/15/21	4.69%	140,000
Jaffrey community center	08/15/24	4.38%	95,000
AWWTF construction	02/01/32	0.72%	1,391,117
Sewer tertiary treatment/wood pellet boiler	07/01/32	2.72%	1,138,215
AWWTF construction - refunding	08/15/35	4.00%	5,935,000
Clean water loan	11/01/26	0.00%	<u>165,375</u>
Total Governmental Activities:			<u>\$ 9,747,310</u>

<u>Business-Type Activities:</u>	<u>Serial Maturities Through</u>	<u>Interest Rate(s) %</u>	<u>Amount Outstanding as of 12/31/17</u>
Water main bond	01/15/21	5.08%	\$ 300,000
Squantum well	10/01/32	0.72%	795,020
Stone arch bridge	08/15/32	3.55%	<u>580,000</u>
Total Business-Type Activities:			<u>\$ 1,675,020</u>

B. Future Debt Service

The annual payments to retire all general obligation long-term debt outstanding as of December 31, 2017 are as follows:

<u>Governmental</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 569,179	\$ 227,036	\$ 796,215
2019	582,954	211,869	794,823
2020	596,834	196,379	793,213
2021	615,816	180,395	796,211
2022	594,909	163,745	758,654
2023 - 2027	2,809,194	590,021	3,399,215
2028 - 2032	2,778,424	314,148	3,092,572
2033 - 2036	<u>1,200,000</u>	<u>72,600</u>	<u>1,272,600</u>
Total	<u>\$ 9,747,310</u>	<u>\$ 1,956,193</u>	<u>\$ 11,703,503</u>

<u>Business-Type</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 160,141	\$ 61,167	\$ 221,308
2019	161,336	53,490	214,826
2020	162,564	45,957	208,521
2021	163,826	38,317	202,143
2022	85,122	32,638	117,760
2023 - 2027	446,313	113,882	560,195
2028 - 2032	460,718	43,194	503,912
2033 - 2036	<u>35,000</u>	<u>1,784</u>	<u>36,784</u>
Total	<u>\$ 1,675,020</u>	<u>\$ 390,429</u>	<u>\$ 2,065,449</u>

C. Changes in General Long-Term Liabilities

During the year ended December 31, 2017, the following changes occurred in long-term liabilities (in thousands):

	Total			Equals		
	Balance			Balance	Less	Long-Term
	1/1/17	Additions	Reductions	12/31/17	Current	Portion
					Portion	12/31/17
<u>Governmental Activities</u>						
Bonds payable	\$ 10,124	\$ 263	\$ (640)	\$ 9,747	\$ (569)	\$ 9,178
Unamortized bond premium	<u>2</u>	<u>-</u>	<u>(1)</u>	<u>1</u>	<u>(1)</u>	<u>-</u>
Subtotal	10,126	263	(641)	9,748	(570)	9,178
Net pension liability	5,275	-	(395)	4,880	-	4,880
Other:						
Landfill liability	215	-	(36)	179	(36)	143
Compensated absences	240	-	(102)	138	(7)	131
Capital lease	<u>300</u>	<u>-</u>	<u>(85)</u>	<u>215</u>	<u>(86)</u>	<u>129</u>
Subtotal - other	<u>755</u>	<u>-</u>	<u>(223)</u>	<u>532</u>	<u>(129)</u>	<u>403</u>
Totals	<u>\$ 16,156</u>	<u>\$ 263</u>	<u>\$ (1,259)</u>	<u>\$ 15,160</u>	<u>\$ (699)</u>	<u>\$ 14,461</u>
<u>Business-Type Activities</u>						
Bonds payable	\$ 3,156	\$ -	\$ (1,481)	\$ 1,675	\$ (160)	\$ 1,515
Net pension liability	436	-	(214)	222	-	222
Other:						
Compensated absences	<u>8</u>	<u>4</u>	<u>-</u>	<u>12</u>	<u>(1)</u>	<u>11</u>
Subtotal - other	<u>8</u>	<u>4</u>	<u>-</u>	<u>12</u>	<u>(1)</u>	<u>11</u>
Totals	<u>\$ 3,600</u>	<u>\$ 4</u>	<u>\$ (1,695)</u>	<u>\$ 1,909</u>	<u>\$ (161)</u>	<u>\$ 1,748</u>

15. Landfill Closure and Postclosure Care Costs

State and Federal laws and regulations require the Town to perform certain maintenance and monitoring functions at the landfill site for thirty years after closure.

The \$179,000 reported as landfill postclosure care liability at December 31, 2017 represents the remaining estimated postclosure maintenance costs. These amounts are based on what it would cost to perform all postclosure care in 2017. Actual cost may be higher due to inflation, changes in technology, or changes in regulations.

16. Deferred Inflows of Resources

Deferred inflows of resources are the acquisition of net position by the Town that are applicable to future reporting periods. Deferred inflows of resources have a negative effect on net position, similar to liabilities. The Town reports two items as deferred inflows of resources: one which is attributable to changes in the net pension liability, and the other which arises from the current financial resources measurement focus and the modified accrual basis of accounting in governmental funds. Deferred inflows of resources related to pension will be recognized in pension expense in future years and is more fully described in Note 19. *Unavailable revenues* are reported in the governmental funds balance sheet in connection with receivables for which revenues are not considered available to liquidate liabilities of the current year.

17. Governmental Funds - Balances

Fund balances are segregated to account for resources that are either not available for expenditure in the future or are legally set aside for a specific future use.

The Town has implemented GASB Statement No. 54 (GASB 54), *Fund Balance Reporting and Governmental Fund Type Definitions*, which enhances the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying existing governmental fund type definitions.

The following types of fund balances are reported at December 31, 2017:

Nonspendable - Represents amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. This fund balance classification includes general fund reserves for prepaid expenditures and nonmajor governmental fund reserves for the principal portion of permanent trust funds.

Restricted - Represents amounts that are restricted to specific purposes by constraints imposed by creditors, grantors, contributors, or laws or regulations of other governments, or constraints imposed by law through constitutional provisions or enabling legislation. This fund balance classification includes general fund

encumbrances funded by bond issuances, various special revenue funds, and the income portion of permanent trust funds.

Committed - Represents amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Town's highest level of decision-making authority. This fund balance classification includes general fund encumbrances for non-lapsing, special article appropriations approved at Town Meeting, capital reserve funds set aside by Town Meeting vote for future capital acquisitions and improvements (now reported as part of the general fund per GASB 54), and various special revenue funds.

Assigned - Represents amounts that are constrained by the Town's intent to use these resources for a specific purpose. This fund balance classification includes general fund encumbrances that have been established by various Town departments for the expenditure of current year budgetary financial resources upon vendor performance in the subsequent budgetary period.

Unassigned - Represents amounts that are available to be spent in future periods.

Following is a breakdown of the Town's fund balances at December 31, 2017:

	General Fund	Sewer Major Fund	Nonmajor Governmental Funds	Total Governmental Funds
Nonspendable				
Prepaid expenses	\$ 187,659	\$ -	\$ 14,728	\$ 202,387
Nonexpendable permanent funds	-	-	1,393,405	1,393,405
Total Nonspendable	187,659	-	1,408,133	1,595,792
Restricted				
Sewer	-	665,988	-	665,988
Special revenue funds	-	-	1,195,982	1,195,982
Expendable permanent funds	-	-	542,750	542,750
Special revenue expendable trust	-	-	83,971	83,971
Total Restricted	-	665,988	1,822,703	2,488,691
Committed				
Capital reserve funds	980,366	-	-	980,366
Total Committed	980,366	-	-	980,366
Assigned				
Encumbrances				
General government	5,374	-	-	5,374
Public safety	29,837	-	-	29,837
Public works	27,995	36,188	-	64,183
Sanitation	4,636	-	-	4,636
Culture and recreation	6,708	-	-	6,708
Total Assigned	74,550	36,188	-	110,738
Unassigned				
General fund unassigned	1,874,126	-	-	1,874,126
Capital project funds	-	-	(101,646)	(101,646)
Total Unassigned	1,874,126	-	(101,646)	1,772,480
Total Fund Balance	\$ 3,116,701	\$ 702,176	\$ 3,129,190	\$ 6,948,067

18. General Fund Unassigned Fund Balance

The unassigned general fund balance reported on the balance sheet is stated in accordance with generally accepted accounting principles (GAAP), which differs in respect to how undesignated fund balance is reported in accordance with the budgetary basis for reporting for the State of New Hampshire for tax rate setting purposes. The major difference is the State of New Hampshire considers revenues in connection with property tax receivables to be available to liquidate liabilities when billed rather than received.

The following summarizes the specific differences between GAAP basis and budgetary basis of reporting the general fund unassigned fund balance:

GAAP basis balance	\$ 1,874,126
Unavailable revenue	<u>857,028</u>
Statutory Basis	<u>\$ 2,731,154</u>

19. Retirement System

The Town follows the provisions of GASB Statement No. 68, *Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27*, with respect to the State of New Hampshire Retirement System (NHRS).

A. Plan Description

Full-time employees participate in the New Hampshire Retirement System (NHRS), a cost-sharing, multiple-employer defined benefit contributory pension plan and trust established in 1967 by RSA 100-A:2 and qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death, and vested retirement benefits to members and their beneficiaries. Substantially all full-time state employees, public school teachers and administrators, permanent firefighters, and permanent police officers within the State of New Hampshire are eligible and required to participate in the system. Full-time employees of political subdivisions, including counties, municipalities, and school districts, are also eligible to participate as a group if the governing body of the political subdivision has elected participation.

The New Hampshire Retirement System, a Public Employees Retirement System (PERS), is divided into two membership groups. State or local employees and teachers belong to *Group I*. Police officers and firefighters belong to *Group II*. All assets are held in a single trust and are available to each group. Additional information is disclosed in the NHRS annual report publicly available from the New Hampshire Retirement System located at 54 Regional Drive, Concord, New Hampshire 03301-8507.

B. Benefits Provided

Group I members at age 60 or 65 (for members who commence service after July 1, 2011) qualify for a normal service retirement allowance based on years of creditable service and average final salary for the highest of either three or five years, depending on when their service commenced. The yearly pension amount is $1/60$ or 1.667% of average final compensation (AFC), multiplied by years of creditable service. At age 65, the yearly pension amount is recalculated at $1/66$ or 1.515% of AFC multiplied by years of creditable service.

Group II members who are age 60, or members who are at least age 45 with at least 20 years of creditable service, can receive a retirement allowance at a rate of 2.5% of AFC for each year of creditable service, not to exceed 40 years. Members commencing service on or after July 1, 2011 or members who have a nonvested status as of January 1, 2012 can receive a retirement allowance at age 52.5 with 25 years of service or age 60. The benefit shall be equal to 2% of AFC times creditable service up to 42.5 years. However, a member who commenced service on or after July 1, 2011 shall not receive a retirement allowance until attaining the age of 52.5, but may receive a reduced allowance after age 50 if the member has at least 25 years of creditable service where the allowance shall be reduced, for each month by which the benefit commencement date precedes the month after which the member attains 52.5 years of age by $\frac{1}{4}$ of 1% or age 60.

Members of both groups may qualify for vested deferred allowances, disability allowances and death benefit allowances subject to meeting various eligibility requirements. Benefits are based on AFC or earned compensation and/or service.

C. Contributions

Plan members are required to contribute a percentage of their gross earnings to the pension plan, which the contribution rates are 7% for employees and teachers 11.55% for police and 11.80% for fire. The Town makes annual contributions to the pension plan equal to the amount required by Revised Statutes Annotated 100-A:16, and range from 10.86% to 25.32% of covered compensation. The Town's contributions to NHRS for the year ended December 31, 2017 was \$380,045, which was equal to its annual required contribution.

D. Summary of Significant Accounting Policies

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the NHRS and additions to/deductions from NHRS' fiduciary net position have been determined on the same basis as they are reported by NHRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

E. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2017, the Town reported a liability of \$5,101,931 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2016. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2017, the Town's proportion was 0.1037 percent.

For the year ended December 31, 2017, the Town recognized pension expense of \$529,475. In addition, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 11,568	\$ 64,933
Changes of assumptions	512,301	-
Net difference between projected and actual earnings on pension plan investments	-	64,976
Changes in proportion and differences between contributions and proportionate share of contributions	148,377	180,583
Contributions subsequent to the measurement date	<u>237,278</u>	<u>-</u>
Total	<u>\$ 909,524</u>	<u>\$ 310,492</u>

The amount of \$237,278 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:

2018	\$ 82,195
2019	219,596
2020	172,829
2021	<u>(112,866)</u>
Total	<u>\$ 361,754</u>

F. Actuarial Assumptions

The total pension liability in the June 30, 2016 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5 percent per year
Salary increases	5.6 percent average, including inflation
Investment rate of return	7.25 percent, net of pension plan investment expense, including inflation

Mortality rates were based on the RP-2014 employee generational mortality tables for males and females, adjusted for mortality improvements using scale MP-2015, based on the last experience study.

The actuarial assumptions used in the June 30, 2016 valuation were based on the results of the most recent actuarial experience study, which was for the period January 1, 2010 – December 31, 2015.

The long-term expected rate of return on pension plan investments was selected from a best estimate range determined using the building block approach. Under this method, an expected future real return range is calculated separately for each asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return net of investment expenses by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major class are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation Percentage</u>	<u>Weighted Average Average Long-Term Expected Real Rate of Return</u>
Large Cap Equities	22.50 %	4.25%
Small/Mid Cap Equities	7.50	4.50%
Total domestic equities	30.00	
Int'l Equities (unhedged)	13.00	4.75%
Emerging Int'l Equities	7.00	6.25%
Total international equities	20.00	
Core Bonds	5.00	0.64%
Short Duration	2.00	-0.25%
Global Multi-Sector Fixed Income	11.00	1.71%
Unconstrained Fixed Income	7.00	1.08%
Total fixed income	25.00	
Private equity	5.00	6.25%
Private debt	5.00	4.75%
Opportunistic	5.00	3.68%
Total alternative investments	15.00	
Real estate	10.00	3.25%
Total	100.00 %	

G. Discount Rate

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that the plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. For purposes of the projection, member contributions and employer service cost contributions are projected based on the expected payroll of current members only. Employer contributions are determined based on the pension plan's actuarial funding policy and as required by RSA 100-A:16. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments to current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

H. Sensitivity of the Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7.25 percent, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage-point lower (6.25%) or 1 percentage-point higher (8.25%) than the current rate:

1% Decrease (6.25%)	Current Discount Rate (7.25%)	1% Increase (8.25%)
\$ 6,721,538	\$ 5,101,931	\$ 3,774,727

I. Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued NHRS financial report.

20. Post-Employment Healthcare and Life Insurance Benefits

In July 2004, the Governmental Accounting Standards Board (GASB) issued Statement No. 45, *Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions*, which requires governmental employers that provide employees with post-employment benefits other than pension benefits to measure, recognize, and display the value of these benefits in their financial statements.

The Town participates in a community-rated insurance plan in which the premium rates reflect the health claim experience of all participating employers. As a

result, it is appropriate for the Town to use the unadjusted premium as a basis for projecting retiree benefit costs. Since the Town does not currently provide direct other post-employment benefits to its retirees, the Town does not have an OPEB liability at December 31, 2017.

21. Commitments and Contingencies

Grants - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

22. Implementation of New GASB Standard

The Governmental Accounting Standards Board (GASB) has issued Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions, replacing requirements of Statements No. 45 and 57, effective for the Town beginning with its year ending June 30, 2018. This Statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. In addition, this Statement details the recognition and disclosure requirements for employers with payables to defined benefit OPEB plans that are administered through trusts that meet the specific criteria and for employers whose employees are provided with defined contribution OPEB.

TOWN OF JAFFREY, NEW HAMPSHIRE
SCHEDULE OF PROPORTIONATE SHARE (GASB 68)
OF THE NET PENSION LIABILITY

DECEMBER 31, 2017
(Unaudited)

New Hampshire Retirement System

<u>Fiscal Year</u>	<u>Measurement Date</u>	<u>Proportion of the Net Pension Liability</u>	<u>Proportionate Share of the Net Pension Liability</u>	<u>Covered Payroll</u>	<u>Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll</u>	<u>Plan Fiduciary Net Position Percentage of the Total Pension Liability</u>
June 30, 2017	June 30, 2016	0.1037%	\$5,101,931	\$ 2,767,383	184.36%	62.70%
June 30, 2016	June 30, 2015	0.1074%	\$5,710,698	\$ 2,793,907	204.40%	58.30%
June 30, 2015	June 30, 2015	0.1036%	\$4,102,455	\$ 1,212,471	338.35%	65.47%

Schedules are intended to show information for 10 years. Additional years will be displayed as they become available.

See Independent Auditors' Report.

**TOWN OF JAFFREY, NEW HAMPSHIRE
SCHEDULE OF PENSION CONTRIBUTIONS (GASB 68)**

**DECEMBER 31, 2017
(Unaudited)**

New Hampshire Retirement System					
<u>Fiscal Year</u>	<u>Contractually Required Contribution</u>	<u>Contractually Required Contribution</u>	<u>Contribution Deficiency (Excess)</u>	<u>Covered Payroll</u>	<u>Contributions as a Percentage of Covered Payroll</u>
June 30, 2017	\$ 380,045	\$ 380,045	\$ -	\$ 2,767,383	13.73%
June 30, 2016	\$ 384,550	\$ 384,550	\$ -	\$ 2,793,907	13.76%
June 30, 2015	\$ 364,277	\$ 364,277	\$ -	\$ 1,212,471	30.04%

Schedules are intended to show information for 10 years. Additional years will be displayed as they become available.

See Independent Auditors' Report.